

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

ECONOMICS

Whispered hope for a golden age

Page 25

No. 30,951

Wednesday September 20 1989

D 8523A

## World News

### Baker eases demands in talks to cut nuclear arms

The US announced it would lift its demand for a ban on mobile nuclear missiles in order to spur the strategic arms reduction talks with the Soviet Union. US Secretary of State James Baker also said the Nato alliance had reached agreement on measures to verify compliance with a new treaty on cutting conventional arms and these would be presented tomorrow in Vienna. Page 26

### DC-10 missing

A French DC-10 carrying some 140 passengers went missing after leaving the Chadani capital of Brazzaville on its way from Brazzaville to Paris.

### Call for steel curbs

US trade officials demanded a sharp cut in Japan's steel exports to the US under an agreement due to take effect from the end of this month. Page 26

### Yugoslav may go

Yugoslav Prime Minister Ante Markovic may resign after less than seven months in office if parliament fails to support his latest anti-inflation proposals. Page 2

### Greece to borrow

Greece plans to borrow up to \$600m abroad in the next three months to help meet a record public sector borrowing requirement this year of Dr1,930bn (\$11.2bn). Page 2

### Suharto backed

President Suharto of Indonesia received backing from the minority Indonesian Democratic party to run for a sixth term in 1993. Page 8

### Hun Sen in Bangkok

Cambodian Prime Minister Hun Sen arrived in Bangkok as part of a Thai initiative to prevent a civil war after Vietnamese troops withdrew from Cambodia next week.

### Coup foiled

Burkina Faso Defence Minister Jean-Baptiste Lingand, the Minister of Economic Promotion Henri Zongo, and two deputies of President Blaise Compaore were executed by firing squad for their part in an unsuccessful coup attempt. Page 4

### Hurricane kills 19

Hurricane Hugo hit Puerto Rico with winds of more than 120 mph, killing 19. Page 6

### Italy unblocks strike

Italy said agreement was reached with truck drivers' union leaders to end an eight-day blockade of the Brenner Pass border with Austria.

### Tighter controls

Increased border controls by Czechoslovakia has reduced the number of East German refugees reaching Hungary on their way to the West.

### Refugees return

More than 41,000 refugees returned to Namibia ahead of next month's independence elections, a UN official said.

### UN opens

The UN officially opened its 44th General Assembly session yesterday. The 13-week session will deal with an agenda of more than 150 items.

### Tax men revolt

About 1,000 striking tax officials invaded the Paris stock exchange in support of higher wages, bringing trading on the bourse to a halt.

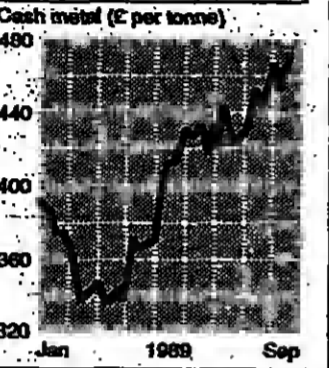
## Business Summary

### Thatcher presses for UK seats on Tokyo SE

The British Government has extended retaliation against Japanese investment banks operating in London in order to step up pressure on the Tokyo Stock Exchange to admit Barclays de Zoete Wedd and James Capel of the UK. Prime Minister Margaret Thatcher indicated that the Bank of England should refuse to add Japanese securities houses to its approved list of dealers in Treasury Bills denominated in European Currency Units. Page 25; Thatcher visit Page 2, 26

### Lead

Cash metal (2 per tonne) 490



ery in three months reached \$474 (\$725 a tonne in early trading) before drifting back to \$467.50, up £11.75 on Monday. Commodities page 46

### TOYOTA Motor

Japanese auto maker announced a 2.5 per cent increase in consolidated pre-tax profit of ¥25,610m (\$429m) for the year to end June. Page 31

### CANREAF

embattled Canadian retailing and property group, secured a \$250m loan that will cost its founder control of the company but should ease the company's short term liquidity problems. Page 27

### GPA

Irish aircraft-leasing company ordered 12 Airbus A320 aircraft, the new "stratched" version of the A320, and taken options on a further eight.

### ITALIA

Italy's state-owned carrier said consolidated losses totalled £137bn (\$121m) and parent company losses totalled £105bn during the first six months of 1989. Page 21

### DOLLAR

UK Chancellor of Exchequer Nigel Lawson said he could live with the dollar against its current level but warned that the Group of Seven leading industrial countries was concerned it could become too strong. Page 26

### GLAXO Holdings

pharmaceutical group, said pre-tax profits rose 21 per cent to £1.01bn (\$1.54bn) for the first time. Page 27

### SBANGYONG Motor

South Korea's fourth-largest car-maker, is to produce a Volvo model in South Korea and to develop a new car with the Swedish company. Page 4

### SAPPI

South African paper and pulp maker, increased net income 49 per cent in the six months to August 31, to reach \$225.7m (\$108m) from \$150.5m. Page 29

### MIDLAND Bank

raised the interest rate paid on its main saving account from 9.5 per cent to 10 per cent bringing pressure on other UK financial institutions for a general rise in interest rates. Page 12

### OWENS-Illinois

US glass container-maker, is to buy out from Guinness, UK drinks group, its 50 per cent stake in United Glass, one of the largest manufacturers of glass packaging in Britain. Page 29

### CO OP

troubled West German retailer, is planning to close some 207 of its 2,300 stores by December 31 and will shed 2,500 jobs. Page 29

## MARKETS

<b>STERLING</b> New York closing: \$1.5705 London: \$1.573 (1.57) DM1.07 (1.05) FF1.3675 (10.3475) SF2.655 (2.645) Y229 (same) £ index 91.3 (same)	<b>DOLLAR</b> New York closing: DM1.5515 FF1.5625 SF1.6840 Y145.73 London: DM1.551 (1.555) FF1.5625 (same) SF1.6875 (1.685) Y145.3 (145.2) Tokyo close: Y145.73	<b>STOCK INDICES</b> FT-SE 100: 2,861.5 (-12.3) FT Ordinary: 1,948.3 (-10.6) FT-A All Share: 1,186.2 (-0.4%) FT-A long gilt yield index high coupon: 9.54 (9.53) New York closing: DJ Ind. Av.: 2,667.31 (-0.19) Tokyo Nikkei: 94,471.07 (-1.47)
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<b>LONDON MONEY</b> 3-mo interbank close: 13 1/2% (same)	<b>US LIGHTNING</b> 2,667.31 (-0.19)	<b>US DOLLAR</b> Fed Funds 8 1/2% 3-mo Treasury Bill: yield: 7.75% Long Bond: yield: 8.065%
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## Gorbachev promises expanded rights for republics

By John Lloyd in Moscow

**PRESIDENT** Mikhail Gorbachev, the Soviet leader, yesterday promised his rebellious republics expanded economic and political rights enshrined in a new Soviet constitution - but drew the line at secession or the independence of the republics' communist parties from the national party.

The preparations for the Congress must serve to bring about the renovation of party committees at all levels, including the Central Committee whose role is growing," he said.

His vigorous but tepidly applauded speech was broadcast last evening - the first time a Central Committee session has been so publicised.

It was designed to reassure a worried leadership that events were not getting out of control in the outer parts of the Union, yet still contained measures which Mr Gorbachev judges sufficient to enable the republics to ensure the growing campaign of their pro-independence movements.

The sporadic applause was warmest when he criticised those who "shout rubbish about independence", and he charged those, like the Lithuanian Party leadership, who have called for independence for republican parties as "bearing a heavy responsibility to the party and the people."

He also assured the regional parties that they would be given greatly enhanced powers, constitutionally guaranteed, to set out their own programmes, fill their own posts and determine their own priorities, as long as they stayed within the general framework set by the Soviet Communist Party.

This dual track strategy, evident last week in talks between Mr Gorbachev and the leaders of the three Baltic states of Estonia, Latvia and Lithuania, is aimed at constructing a policy broad enough to avoid a conservative backlash while giving the hard-pressed Communist parties in the republics enough independence to keep their nationalist elements in line.

Continued on Page 26  
Gorbachev balances party and perestroika, Page 2

**1988 Ford Worldwide**  
● Turnover: \$92.4bn  
● Net income: \$5.3bn  
● Vehicle sales: 6,617m  
● Employees: 358,900

**1988 Ford of Europe (Automotive)**  
● Turnover: \$21.43bn  
● Net income: \$1.46bn  
● Car market share (W. Europe): 11.2%  
● Car sales: 1,464m

**1988**  
● Turnover: £1,678bn  
● of which US 43%  
● Pre-tax profit: £47.5bn  
● Production: 51,938  
● Sales: 49,494  
● in US: 20,727  
● Employees: 12,811  
● First half 1989  
● Turnover: £553.6m  
● Pre-tax profit: £1.4m  
● Operating loss: £2.8m



## Ford launches bid for 15% stake in Jaguar

By Kevin Done, Motor Industry Correspondent, in London

FORD of the US, the world's second largest automotive group, last night launched a surprise pre-emptive bid for a minority stake in Jaguar, the leading UK luxury car maker.

Ford is seeking to take an initial stake of up to 15 per cent, the limit set by Jaguar's articles of association and the UK Government's so-called golden share.

There was heavy trading with a turnover of 15m shares.

Sir John Egan, Jaguar chairman and chief executive, who was informed late yesterday afternoon of Ford's intentions said, "our desire has always been to maintain the independence of the company."

He said, however, that Jaguar had been "ready to discuss areas of collaboration with other manufacturers". He refused further comment until the Jaguar board has met to discuss the Ford approach.

Mr Halstead would offer no guarantee that Ford would limit itself to a minority stake.

## Iraqi military shopping list 'was financed by credits from BNL'

By Alan Friedman in Rome and Victor Mallet in London

**AN IRAQI** shopping list of sensitive equipment and technology worth more than \$600m and up to \$1bn was financed by unauthorised credits from the Atlanta, Georgia branch of Banca Nazionale del Lavoro, according to investigators involved in the BNL affair.

February last year, Iraq and its procurement agents had begun to identify companies and technologies for machine tools, computers and composite materials manufacturing.

So far BNL Atlanta has disbursed \$1.85bn of its \$3bn in loan commitments. Of this, \$800m was for grain shipments, and about \$400m in the form of letters of credit for US and European exporters to Iraq, including General Motors and Lummus Crest of the US, Messumman, Thyssen and Hertel of West Germany, Elwater of the UK, and others from Italy, France and Spain.

In spending BNL money, Iraq has made use of two types of companies: existing Western concerns which are supplying civilian or dual-use equipment financed by BNL credits, and Iraq-controlled companies which also received BNL financing for exports to Baghdad and have started to implement projects in Iraq by approaching other industrial companies.

The remaining \$600m was in the form of direct loans by BNL Atlanta to the Iraqi central bank. This money was used to buy items on Iraq's shopping list.

There is no evidence available to show that companies have exported equipment illegally to Iraq, but Western governments are alarmed by what they regard as loopholes in the enforcement of the seven-nation Missile Technology Control Regime, designed to prevent missile proliferation.

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Imre Pozsgay, the country's leading reformer, seems to reject any personal or political reasons for reaching a quick agreement on the presidency before the Communist Party congress which starts next month. Page 3

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Kenya's economic reformers put their faith in income tax. Page 4

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Asiatraf: Books judged by the price of their cover. Page 8

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Management: Dynamic drive behind a technical edge. Page 20

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Editorial Comment: Progress on EC anti-trust; Impersonal equity plans. Page 24

### Junk Bonds: Lure of the roller-coaster

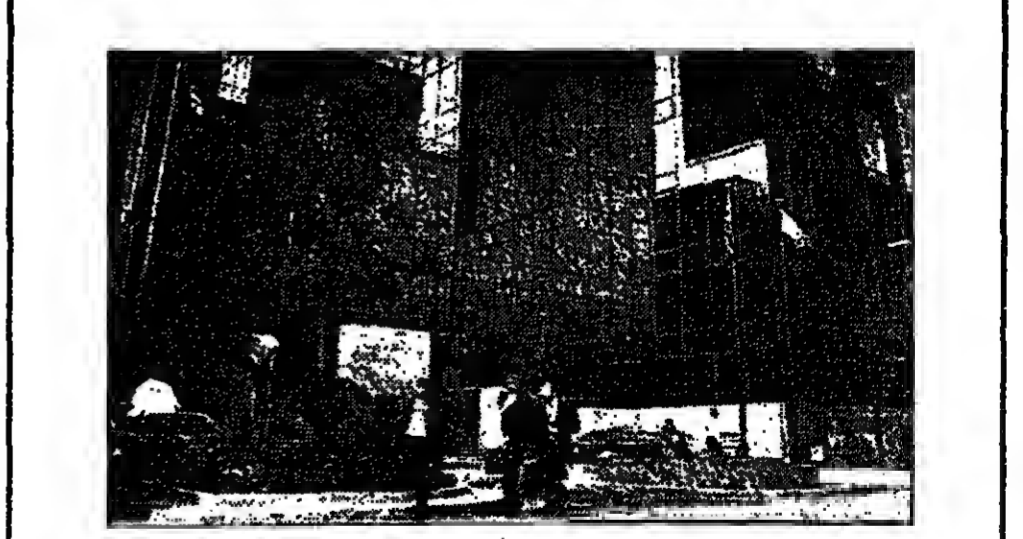
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### Law: Glaxo; Jaguar; Ferranti; Tarmac

Law: Glaxo; Jaguar; Ferranti; Tarmac. Page 25

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EUROPEAN NEWS

# EC 'making progress' on merger control powers

By David Buchan and Richard Lambert in Brussels

EUROPEAN Community states this week "made progress on most points" at stake in drafting a new division of merger control powers in the EC, Sir Leon Brittan, the competition commissioner, claimed yesterday.

In an interview after Monday's long negotiations among industry ministers, Sir Leon indicated the various ways he saw of satisfying the West German desire to retain residual powers for its own anti-cartel authorities, the British anxiety about a newly-introduced proposal for takeover reciprocity from third countries, and the small countries' wish for the Commission to make good their own lack of national competition policies.

He admitted that Germany posed a problem with its insistence that its anti-cartel office should be able to review mergers cleared at the EC level by the Commission.

This, he said, had to be seen in the light of the Bonn government's desire "to be seen to stand up for the cartel office in the wake of the Daimler-Benz takeover of MBB".

The government took the controversial move of overruling

cartel office opposition to the takeover.

Sir Leon thought the German demand should not be exaggerated - Bonn was not asking for the right to review mergers blocked by the Commission, only those given the green light by Brussels.

Compromise was possible, he said, if Brussels could so "control the circumstances" that the West German right of merger review was never used in practice.

Anxiety about the practical obstacles to takeovers inside the Community had hitherto "held up active British support" for the Commission's merger control plan, he said. Such anxiety should be eased by the commitment the Commission had given this week to consider proposals to reduce takeover barriers, on the basis of its forthcoming study of takeover obstacles.

The Commission is due to get the final version of this study, commissioned from Booz Allen, by the end of this month, and Mr Martin Bangemann, the internal market commissioner, promised ministers on Monday that he would consider new measures to

# Kremlin wants talks with Thatcher on arms control

MR Mikhail Gorbachev, the Soviet leader, has indicated that he wants to put arms control at the top of the agenda in his talks next Saturday with Mrs Margaret Thatcher, writes Philip Stephens in Tokyo.

His concern that a review of the negotiations on reductions in both strategic nuclear forces and in conventional and chemical weapons should figure prominently in their meeting was conveyed to the British Prime Minister during

her brief stopover in Moscow yesterday. Mrs Thatcher, who was travelling to Tokyo for a four-day visit, held 1 1/2 hours of talks with Mr Yevgeny Primakov, the Speaker of the Supreme Soviet, to draw up the agenda for Saturday's meeting with Mr Gorbachev.

The stopover, at a Soviet military airport, brought an impromptu suggestion from Mr Primakov that on a future visit to the Soviet Union Mrs Thatcher should take the opportunity to address

a full session of the Soviet assembly. British officials were uncertain whether the invitation would be formally confirmed by Mr Gorbachev, but there were suggestions that it might be included in Mrs Thatcher's schedule during her planned visit to Kiev next summer.

The Prime Minister's view is likely to be that such an occasion would provide an impressive platform to re-establish her position as a key figure

in East-West relations. The Soviet concern that this week's meeting - expected to last around five hours - should focus on arms control will intensify speculation that Mr Gorbachev is looking for a new breakthrough in the Soviet Union's negotiations with the West.

British officials also confirmed that Mrs Thatcher now planned to meet President George Bush during a visit to the US in November.

# Gorbachev balances party and perestroika

We should still be the vanguard, he says, but we've fallen behind, writes John Lloyd

A HARD fact has reassessed itself: the Communist Party of the Soviet Union has been the lever which has moved society, and will remain so. Mikhail Gorbachev may have taken the title of the presidency of the Supreme Soviet and has at times appeared to project it as an alternative source of power; but he remains the general secretary of the CPSU and that, in turn, remains the fundamental source of his power.

Hence, his first speech to the crucial plenum yesterday of the central committee of his party was about the party itself: a speech rendered necessary, it is reasonable to suppose, by the clear warnings from senior colleagues, that it was precisely this he was neglecting.

So, if Mr Gorbachev does have thoughts of reducing the party's power vis-à-vis the Supreme Soviet and other elective bodies, he cannot say so and retain the support of his senior colleagues.

So, characteristically, the general secretary yesterday took the criticism head-on. Some, he acknowledged, "regard our self-criticism as a sign of the party relinquishing its political and ideological positions and evading performing its political role. We ought to make a definite statement on this... The Communist Party initiated the revolutionary re-structuring and democratisation of society and intends to stick firmly to this path."

In short, perestroika and glasnost have set in train autonomous movements and processes to which the party is too sclerotic to react - "the mastering [of] the entire wealth of innovative ideas that were worked out in the course of perestroika... is slow in a number of party units, among some cadres and communists."

"In this, we lose a great deal... we vitally need initiative, a business-like attitude and creativity in work. It is necessary resolutely to overcome the habit of waiting for instructions and recommendations on all issues from above and to display independence."

Since, he argued, perestroika had helped unleash a deepening process of democratisation in society, the party itself should "re-structure its own activity on democratic principles and strengthen its ideological unity on the reform of perestroika."

He gives little precise indication of how - though he forecasts a re-structuring of the central committee, still dominated by conservative elements, when he says that "it should comprise the most creative elements in the party... committed to the course of perestroika."

It is necessary to discuss what kind of central committee we would like to have, how to start its formation and in what way it should operate to perform its responsible mission.

All of this is the rationale for calling a special congress of the party for October of next year - at least six months earlier than planned - to radicalise the agenda as soon as possible. Its programme will be dominated by a report to be prepared forthwith by the central committee on the party's tasks in furthering re-structuring, a re-casting of the party's rules to be published in the spring, and new elections.

The first impression from the speech is that the general secretary, held by many in Moscow and in the West to be on the ropes and to be presiding over a slide into anarchy,

# Hopes rise in Brussels for agreement on environment

By Tim Dickson in Brussels

HOPES that the member states of the European Community will soon be able to reach a political agreement on the outlines of a new EC environment agency, possibly by as early as November, rose yesterday in Brussels.

The first substantial discussion of the idea in the Council of Ministers - put forward by the Commission at the start of the year - demonstrated that there is a broad consensus on the principle of setting up such a body.

Sharp differences remain, however, about its scope and its relations with non-EC countries.

The UK, initially somewhat sceptical about the idea, now seems to have a firm propo-

nent for it in the new Environment Minister, Mr Chris Paten.

It was clear yesterday, however, that Britain was still among those countries eager to restrict the activities of the agency to research, the monitoring of pollution data and the provision of such information to EC countries.

At this stage the Commission has in mind a staff of just 20 people and an annual budget of Ecu 5m (£3.4m). All 12 ministers told the meeting yesterday that they would like to provide the HQ for the new agency.

The possibility of a more wide-ranging initiative, however, was raised by the EC's Environment commissioner,

# Tax down, spending up in Dutch budget

By Laura Raun in The Hague

THE 1990 Dutch government budget, unveiled yesterday by Prime Minister Ruud Lubbers' caretaker cabinet, proposes higher spending on environmental clean-ups and welfare benefits while slashing income taxes.

Mr Lubbers, who is trying to set up a centre-left coalition between his Christian Democrats and the Socialists, nevertheless warned yesterday that budget discipline must continue in the next government.

The Socialists want to spend more on the generous welfare

system and polluted environment and Mr Lubbers has promised to share out the fruits of his earlier austerity policies. But yesterday he argued that the country was at a "way station, not an end station" in efforts to cut the huge budget deficit and curb runaway state spending.

Mr Onno Ruding, the caretaker finance minister and architect of the austerity policies, echoed those sentiments. He noted that state debt would soar to 90 per cent of gross domestic product in 1990.

The budget deficit is forecast to narrow to 4.5 per cent of gross domestic product (GDP) in 1990 from 5 per cent this year as the public sector borrowing requirement edges up to Fl 42.2bn (£12.2bn) from Fl 41.7bn this year. Total spending is expected to be nearly flat at Fl 176.8bn compared to 1989.

Central and local government will spend about Fl 5.5 bn on cleaning up pollution this year compared with Fl 1.5 bn last year. Welfare benefits will rise 1 per cent and civil service salaries by 2 per cent.

Government receipts will total Fl 153bn, including Fl 2.64bn from the privatisation of state-owned companies. The privatisation of NMB/Postbank, the recently merged bank, is expected to raise around Fl 1.8bn at the end of October or beginning of November.

Income taxes will be slashed by nearly Fl 5bn as the highest marginal tax rate is lowered to 60 per cent from 72 per cent to start bringing the Netherlands in line with average European levels.

**FINANCIAL TIMES**  
Published by the Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R. A. F. McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: Frankfurt Societys-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen. Financial Times, Number One Southwark Bridge, London SE1 9HL. © The Financial Times Ltd, 1989.

**FINANCIAL TIMES, USPS No 190640**, published daily except Sundays and holidays. US subscription rates \$365.00 per annum. Second-class postage and at New York NY and at additional mailing offices. POSTMASTER: send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

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EUROPEAN NEWS

# French budget to include higher public spending

By George Graham in Paris

THE French government will today present its budget for 1990, including tax cuts, spending increases and a reduction in the budget deficit.

With strong economic growth boosting tax payments, the government is expected to propose some FF15bn (£1.5bn) in tax cuts, only partly offset by increases in some other taxes.

At the same time, government spending is set to increase in a number of areas, especially education, whose budget is due to rise by 8.6 per cent to FF227bn, with the creation of 12,000 new teaching and educational jobs, and low income housing.

Mr Pierre Bérégovoy, the finance minister, intends, nevertheless, to cut the French budget deficit in 1990 to FF90bn, from FF100bn this year.

The passage of the finance bill through Parliament may prove difficult, as it did last year. The government does not have an absolute majority, and may have to haggle with the Communists and the centrists to obtain their abstention on some contested measures.

But Mr Bérégovoy may also have a hard task winning the support of his own Socialist Party. While the right wing accuses him of not doing enough to harmonise French taxation with the rest of the European Community and to reduce tax pressure, some Socialists, taking their lead from President François Mitterrand, want a budget with more redistribution to lower income families and fewer concessions to companies and to the rich.

The left has criticised a number of cuts in savings taxes, totalling around FF4.4bn, which the government thinks necessary in order not to put French financial services groups at a disadvantage compared to European rivals with lighter taxation. These include a 10 point cut in the optional withholding tax on bonds and the abolition from July next year of a 5.15 per cent levy on life insurance premiums.

A cut in corporation tax to

37 per cent, costing around FF3.2bn, has also been attacked by the left, although it affects only reinvested income, distributed profits will continue to be taxed at 42 per cent.

Some Socialist politicians have also argued against the cut in the top rate of VAT to 25 per cent from 28 per cent, applied earlier this month, since the FF16bn cut affects mainly cars, electronics and luxury goods such as furs and perfumes.

A cut in the lower rate of VAT for medical goods to 2.1 per cent from 5.5 per cent is intended to target lower-income groups, however.

The budget will also include a number of other measures presented as promoting social justice: a new wealth tax rate, levying 1.3 per cent on fortunes over FF40m, the end of property tax privileges such as the deductibility of interest payments on home loans, and tougher tax treatment for stock option plans.

With nominal gross domestic product likely to grow by more than 7 per cent this year, and forecast at over 5 per cent in 1990, rising tax revenues may make it easier to maintain the deficit target of FF90bn next year, but some economists are worried that government spending is rising faster than receipts.

In the first half of 1989, tax receipts rose by 5.8 per cent from the same period of 1988, but spending climbed by 7.4 per cent.

About 1,000 striking tax officials invaded the Paris stock exchange yesterday, bringing trading on the bourse to a halt, dealers said, Reuter reports from Paris.

Trading on the share options market and in the six blue chip stocks was paralysed.

The tax officials are calling for a wage rise and negotiations with the government over career structures.

Continuous trading in French shares, which is carried out on computer screens, was unaffected by the strike. It was not clear how long the demonstration would last.

# Fudging in Hungarian poll deal

Judy Dempsey on the agreement to introduce a multi-party system

HUNGARY'S ruling Socialist Workers' Party (HSWP) and the main opposition parties have agreed on how the transition to a multi-party system should take place.

The agreement - which several of the smaller opposition groups refuse to sign - paves the way for a non-Communist government but still leaves it likely that the next president will be a Communist.

The accord was reached after three months of negotiations between the Communists and the Opposition Round Table (ORT) of nine groups, of which the largest and most influential is the Hungarian Democratic Forum (HDF).

The agreement includes:

- Election of the president, who will be elected by a direct nationwide vote and before the free parliamentary election.
- Parliamentary elections to be held not later than 90 days after the presidential election.
- A new electoral law.
- An overhaul of the legal system, including the criminal code, so as to conform with "the accepted norms of human and political rights".
- The depoliticisation of the army, the Workers Guard, the armed wing of the party, will be brought under the direct control of the army.

However, the agreement, which has to be endorsed by Parliament, possibly next week, fudged on a number of key areas over which the Communist Party exerts control.

For example, the ORT failed to extract any commitment from the party that it will disband all its branches from the work places before the elections. This leaves the party free to exert considerable pressure on workers during the elections.

The other unresolved point is how the party's sizeable property holdings will be legally transferred to the state.

However, the issue which broke the unanimity of ORT was the election of the president.

The Association of Free Democrats, a small Budapest-based movement of intellectuals, and Fidesz, the independent youth movement, wanted the president to be chosen by the new Parliament. But Mr

Imre Pozsgay, the leading reformer who is expected to be the party's candidate for president, outmanoeuvred these two small opposition parties.

It is understood that in return for accepting the party's proposals on the presidential elections, the HDF was tacitly promised the post of Prime Minister.

Yesterday, Mr Jozsef Antall, the HDF's main spokesman, denied what he termed "any collaboration with the party" despite suggestions to the contrary in yesterday's Magyar Hirlap, the government newspaper.

He was speaking at the HDF's Budapest headquarters, a highly organised office where the atmosphere is indicative of the movement's increasing confidence and support, confirmed by its recent success in three of the four parliamentary by-elections.

Mr Pozsgay also appears to have had his own personal or political reasons for reaching a quick agreement on the presidency before the party congress which starts on October 6.

If the Reform Circles, the reform wing of the party which is spearheaded by Mr Pozsgay, fails to push through a radical economic and political programme at the congress, the party could be formally split.

In such circumstances, the conservative wing (and Stalinist remnants) of the party, which loathes Mr Pozsgay, could put up its own presidential candidate and thus split the party vote.

This could precipitate three things: it could encourage the opposition to put up its own candidate; the Communists would lose the presidency; and Mr Pozsgay's personal political ambitions could be thwarted.

All these are real possibilities, and this could explain Mr Pozsgay's keenness to have the agreement endorsed by Parliament as early as next week and to secure agreement on presidential elections which could be as early as November 26.

The chances are that Parliament will endorse the agreement. But the prospects for the party remaining united after the congress are not so clear.



Mr Roland Dumas (left), the French Foreign Minister, shakes hands with his Polish opposite number, Mr Krzysztof Skubiszewski, after signing an economic co-operation agreement between Poland and the European Community.

# Athens debate on Papandreou charges

By Kerin Hope in Athens

THE GREEK Parliament yesterday started a two-day debate to decide whether Mr Andreas Papandreou, the former Socialist Prime Minister, should face trial on charges of ordering the illegal phone-tapping of opposition politicians, journalists and his own associates.

Two senior Socialists, Mr Costas Tsimas, a former intelligence chief who is now a European Parliament member, and Mr Theodoros Tombras, previously head of the Greek telephone company, are also accused of violating constitutional safeguards on privacy in the phone-tapping scandal.

The coalition government, which was formed after the Socialist defeat in an inconclusive election in June with a mandate to clean up corruption, staged several parliamentary investigations into scandals that outraged public opinion during the Socialists' eight years in power.

Just before the debate opened, a special fact-finding committee delivered a report concluding that Mr Papandreou had mismanaged a billion-dollar warplane purchase with the result that Greece paid inflated prices for 40 French-made Mirage 2000 aircraft.

authorising the National Intelligence Agency to run the phone-tapping operation from its headquarters.

More than 100 people were in custody in Leipzig yesterday after taking part in a demonstration by nearly 1,500 protesters on Monday evening.

Some wanted to emigrate, while others called on the orthodox leadership to respect human rights.

A new opposition group, New Forum, said meanwhile that 1,500 people had backed its founding appeal last week, which called for the leadership to begin a dialogue on reforms.

Ms Böhley said New Forum had applied to be legally registered as an association in East Berlin and six other cities.

# Agreement in Italy-Austria truck dispute

By Aleksander Lebl in Belgrade

ITALY'S transport minister said yesterday he had reached agreement with truck drivers' union leaders to end an eight-day blockade of the Brenner Pass border with Austria, Reuter reports from Rome.

Mr Carlo Bernini said the accord would be put to a vote today by about 20,000 drivers whose lorries are parked on motorways leading to the pass and other crossing points in protest at Austrian restrictions on transit permits.

"I hope this agreement brings the dispute to a swift end," he told reporters.

Mr Bernini told the union leaders all drivers seeking permits to cross through Austria until the end of the year would get them and he would start meetings next week with railway chiefs on plans to transfer more freight from road to rail.

Vienna has accused Rome of failing to comply with an agreement to move freight over to rail.

# Hint that Yugoslav PM may stand down

By Aleksander Lebl in Belgrade

MR Ante Markovic, the Yugoslav Prime Minister, may resign after less than seven months in office if parliament fails to support his latest anti-inflation proposals at a debate which begins on September 29.

Mr Bozidar Mandic, the Development Minister, said this week that the package must be approved or rejected as a whole, and - while stressing that this was a personal view - he indicated that Mr Markovic would step down if it was rejected.

Mr Markovic has been under constant pressure from Yugoslavia's constituent republics to cut inflation, expected to reach 10.7 per cent this year.

But attempts to curb the republics' spending have repeatedly run up against powerful vested interests, and the Prime Minister has rejected suggestions that he resort to an outright price freeze, a tac-

# East Germany cracks down on protesters

By Leslie Collett in Berlin

EAST German authorities, jolted by the exodus of citizens to the West, have cracked down on demonstrators pressing for political reforms.

More than 100 people were in custody in Leipzig yesterday after taking part in a demonstration by nearly 1,500 protesters on Monday evening.

Some wanted to emigrate, while others called on the orthodox leadership to respect human rights.

A new opposition group, New Forum, said meanwhile that 1,500 people had backed its founding appeal last week, which called for the leadership to begin a dialogue on reforms.

Ms Böhley said New Forum had applied to be legally registered as an association in East Berlin and six other cities.

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CHASE



OVERSEAS NEWS

Japanese money supply up 9.6%

By Robert Thomson in Tokyo
JAPAN'S money supply in August rose 9.6 per cent on the same month last year...

An official at the central bank said that the money supply trend should become clearer in September...

Refugees divide along race lines

Security has been tightened at refugee camps in Japan following clashes between Chinese and Vietnamese refugees...

Visits to northern isles condemned

The Japanese Government yesterday warned Japanese to avoid visiting the Northern Territories, four disputed islands off northern Japan...

Meanwhile, Mr Georgi Arbatov, director of the Institute of US and Canadian Studies in Moscow, told a Japanese newspaper that there was no possibility of Moscow returning the disputed islands...

Burkina Faso coup leaders shot

FOUR leaders of a failed coup in Burkina Faso, including two deputies of President Blaise Compaore, were executed after security forces discovered their plot...

Kenya's economic reformers put their faith in income tax

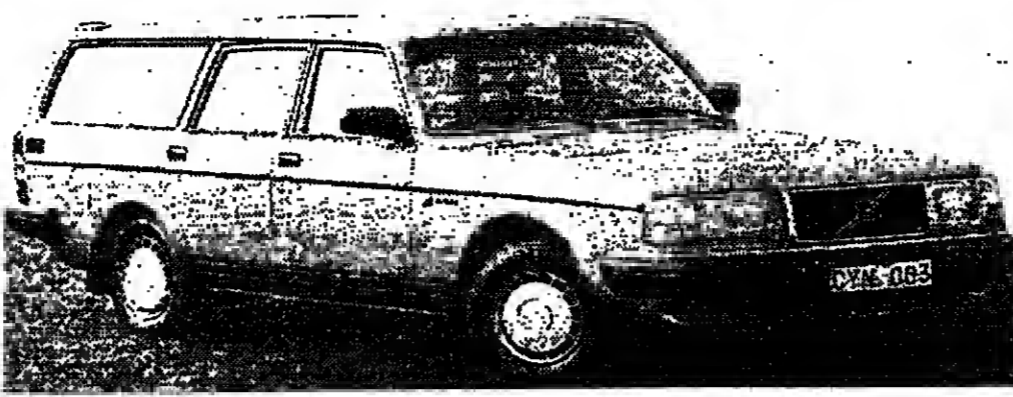
Taking International Monetary Fund medicine means scrapping duties and introducing taxes, reports Julian Ozanne

FOR MORE than 20 years Macharia Gichinga has farmed maize, beans and a few vegetables near the base of the snow-capped Mount Kenya...

Volvo joint deal sets pace for S Korea carmakers

Ssangyong venture involves the first plans to design and build a new model, writes Maggie Ford

THE decision by Ssangyong Motor, South Korea's fourth-largest carmaker, to produce a Volvo model in South Korea and to develop a new car jointly with the Swedish company is a big step forward for the country's motor industry...



The Volvo 240: starting point for collaboration

It is the first time a South Korean motor company has attempted to develop new technology with a foreign company. Mitsubishi of Japan and General Motors and Ford of the US have stakes in local car makers...

upgrading its four-wheeled drive vehicles. Under the agreement with Volvo, which may involve a joint venture, a stake in Ssangyong or a combination arrangement including royalties and licensing...

South Korea is already proving attractive to components makers. Volvo of France recently established a joint venture to produce clutches and clutch facings for the three main South Korean motor manufacturers.

The venture, known as Valeo Pyeong Hwa, is capitalised at \$25m and sales of \$30m are expected this year. The investment followed a decision by Hyundai, for whom the company is a big supplier...

South Korea to welcome more foreign investment which would enable the country to make the jump from producing medium technology volume goods to the high technology capability appropriate for a developed country. Foreign investment over the past 25 years has totalled only \$5.5bn...

Exports fell by 20 per cent, reflecting the recession in the US, erosion of price competitiveness and the failure of South Korean manufacturers to introduce new models. South Korean carmakers have not yet finalised their strategy for dealing with the unified European market...

Rome bank 'financed both sides' in Gulf war

John Wyles explains the latest twist in the BNL scandal

ONE of the oddest aspects of the Banca Nazionale del Lavoro's involvement in financing the supply of military equipment to Iraq is that BNL seems also to have been financing an illicit arms trade with Iran.

This, at least, is the conviction of Mr Felice Casson, a 68-year-old investigating magistrate in Venice, who is preparing a case against Mr Nerio Nesi and Mr Giacomo Pedde, BNL's former president and director general...

The fact that both men quit when faced with evidence that the BNL branch in Atlanta, Georgia, had made unauthorised commitments to Iraq of \$3bn and not because they were under investigation for illegal arms trading suggests something about how lightly the latter activity has been viewed in Italy.

In fact, there has been an equivocal air about the Italian government's support for international calls for an arms embargo to the two belligerents. It has never put its embargo against Iran and Iraq on the same footing as embargoes against Syria and Libya.

As magistrates and government officials begin to identify a middle-level manager or managers inside BNL's Rome headquarters who were apparently aware of the credits being disbursed by the Atlanta branch, they are also beginning to question whether Italy's largest public bank would have been involved in financing both sides of the war without some political approval.

BNL's business posture sat comfortably in line with the "even-handed" political approach to Iraq and Iran laid down by Mr Giulio Andreotti, foreign minister since 1983 until he began his sixth term as prime minister in July.

For 3 years, Judge Casson has been meticulously building his case about an international arms trade with Iran. He believes he has established that BNL was part of a pool of European banks that were financing the supply of arms to Iraq and Iran.

Mr Casson's case against BNL begins with the minutes of an executive committee meeting of May 24 1984 which authorised bank officials to guarantee the sale of "military materials" to Iran. It also includes credit instructions sent to BNL subsidiaries in Turkey specifically referring to the supply of military materials to Iran.

Mr Nesi has denied knowledge of these and claims to have been absent from the May 24 executive committee. Mr Pedde says that he did not know what he was signing, says Judge Casson.

Mr Casson has issued arrest warrants against the husband and wife team who run Bertoldo of Turin which he claims was supplying fuses and arms components, and also against the top manager at Conсар. This Rome-based company, together with SEA of Turin, is a subsidiary of the French company, Luchaire, which has been investigated by French magistrates for illegal arms trading.

Although the Paris magistrate, Michel Legerand, found that Luchaire had supplied Iran with at least 99,000 shells, he concluded that this was not against French law and shelved his investigation for lack of evidence.

Much of the trade out of Italy was in the form of fuses and detonators which were assembled into munitions elsewhere, often Portugal and Greece. As it was now common export cargoes were accompanied by documents indicating false final destinations.

The Venetian judge has, in fact, also issued arrest warrants against some members of the inter-ministerial committee in Rome which issued formal export permits for some shipments on the grounds that simple checking would have revealed that the materials in question could not have been bound for their declared destinations.

Judge Casson believes that a petroleum trading company in London co-ordinated much of Iran's procurement and that both Conсар and Sea were key intermediaries, although in France Luchaire has declared their innocence. The value of contracts financed by the pool of banks cannot be known for certain, but it is more likely to have been billions rather than millions of dollars.

Suharto wins party backing for sixth term as president

By John Murray Brown in Jakarta

PRESIDENT Suharto of Indonesia has received backing from the minority Indonesian Democratic Party (PDI) to run for a sixth term in 1993, despite the apparent misgivings of large sections of the country's military.

Mr Ipkik Asmasoeharta, spokesman for nationalist Christian based PDI, announced his party's support, just days after the Indonesian leader warned unnamed persons against trying to remove him unconstitutionally. President Suharto, who came to power in 1968 after crushing a left wing coup attempt, has stood unopposed in all four previous elections in the country's largely handicapped People's Consultative Assembly.

In memoirs published earlier this year he hinted he may step down. However he has deliberately declined to nominate a successor. And many diplomats and businessmen believe the 68-year-old former army general is now laying the groundwork before announcing his formal candidacy for the 1993 presidential elections.

Maude urges China move to restore HK confidence

By Michael Murray in Hong Kong

CHINA should take steps to restore confidence in Hong Kong, and ensure that local concerns about the basic law are reflected when the final draft is formulated, Mr Francis Maude, the foreign office junior minister with special responsibility for Hong Kong, said yesterday at the end of his visit to the colony.

Mr Maude said that though it was a matter for China to draft the Basic Law in consultation with Hong Kong, it was "equally clearly legitimate and proper for us to express views about the content and the format of the Basic Law", and that Britain would continue to press home its views.

But with only a week to go before the Sino-British Joint Liaison Group meeting in London he added that this would not always be done "through megaphones", signalling an end to the public slanging match which took place in August which saw China angrily criticising a Hong Kong official who spoke out on the Basic Law, prompting Mr

Peace threatens prickly partnership

Hugh Carney in Jerusalem traces Yitzhak Rabin's steps to solve the Palestinian issue

FOR A man so often portrayed as the strongman of Israel's fractious coalition government - its one true statesman - Mr Yitzhak Rabin looked remarkably ill at ease as he met Egypt's President Hosni Mubarak in Cairo on Monday.

Maybe the slightly-built former Labour Prime Minister and Chief of Staff has a shy streak. But if the reason was fear that his dramatic trip might end up going the way of so many previous failed attempts to get peace talks started, it was understandable.

Whether he can do so without precipitating a break-up of the Government was increasingly being called into question in Israel after his Cairo visit. The trip exposed more sharply than ever the differences over peace moves between Labour and the senior coalition partner, Likud, led by Mr Yitzhak Shamir, the Prime Minister.

THE Palestine Liberation Organisation has described as "encouraging" reports from Cairo that progress has been made towards preliminary negotiations between Israel and representative Palestinians on elections in the occupied territories.

They were speaking as Mr Yassir Arafat, the PLO leader, prepared to visit Cairo for the third time in just over a week to discuss an Egyptian initiative for talks on the Israeli proposal of elections for the West Bank and Gaza Strip.

Mr Arafat, a member of the PLO delegation engaged in a dialogue with US officials in Tunis, said yesterday that if Israel agreed to the participation of Palestinians from outside the occupied territories in the team negotiating arrangements for elections then he could see no reason why these talks should not proceed.

Washington proposed preliminary discussions on the election plan as a way of building confidence between the two sides. Egypt has offered to play a mediating role.

Crises in the prickly partnership, which has survived for five years and one general election, came, as Mr Arafat joked on Monday, come about once a month. But Mr Rabin knows that ultimately, on how to deal with the Palestinians, the positions of the two parties are irreconcilable.

Mr Rabin, worried both by Labour's electoral slippage and the policies of those to the right of Mr Shamir, like Mr Ariel Sharon, hoped a peace process could be started without breaking up the coalition.

Little progress was made until President Mubarak put forward a 10-point proposal meant to clarify the Israeli plan. Labour, including Mr Rabin, immediately showed interest as the Egyptian conditions were close to party policy - particularly the willingness to base negotiations on the understanding that Israel was prepared to yield territory in exchange for peace.

Mr Shamir and Likud are prepared to do no such thing. Nor are they giving ground, as Palestinian uprising in the occupied West Bank and Gaza Strip by holding elections leading to interim Palestinian autonomy. But it deliberately did not address the key question of what shape a second-stage final settlement might take.

It was against this background that Mr Yitzhak Rabin, Israel's Defence Minister, was invited to Cairo on Monday for talks with President Hosni Mubarak. Mr Rabin said later that he would accept Egypt as a mediator, and he also indicated his agreement to the participation of Palestinians from the diaspora in negotiations on elections.

Mr Yitzhak Shamir, Israel's Prime Minister, has said, however, that the involvement of such Palestinians would be unacceptable. He described Egypt's initiative as "inkblot".



Deng Xiaoping (second right), China's supreme leader, made a rare public appearance yesterday. He is pictured in Peking with Mr Masayoshi Ito, one of a visiting delegation of Japanese MPs

estinians from the diaspora must be involved in any discussions about elections. Israel has proposed elections for the West Bank and Gaza to select Palestinian representatives to negotiate the future status of the territories. The PLO is deeply suspicious of the proposal which it sees as an attempt to drive a wedge between it and the residents of the territories.

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UN presses for Gulf peace talks

By Michael Littlejohn, UN Correspondent

MR JAN ELIASSON of Sweden, UN Special Envoy in the Gulf peace effort, will conduct a shuttle diplomacy between Tehran and Baghdad next month, in a bid to get direct negotiations going between the two sides, it was announced yesterday.

Mr Javier Perez Cuellar, the Secretary-General, said he was optimistic because "I believe both countries want and need peace". Both sides agreed to Mr Eliasson's mission. Mr Perez de Cuellar said he expects to meet Mr Ali Akbar Velayati and Mr Tariq Aziz, the Iranian and Iraqi Foreign Ministers, soon.

The adverse consequences are many. Heavy import tariffs promoted industrial domestic patterns of production and penalised consumers. Excessive export taxes encouraged cash-crop farmers to smuggle their goods or move into more subsistence agriculture and production for the local market. And the web of bureaucracy discouraged foreign investors and discouraged corruption.

So far, few African governments have grasped the tax nettle, although it is becoming apparent that the existing tax regimes are incompatible with efforts to liberalise trade and promote exports - key features of the structural adjustment path advocated by the International Monetary Fund, the World Bank and many donors.

But in Kenya at least, the tax reform process is under way, and farmers like Mr Macharia will find that their tax holiday has ended.



Rome has  
financed  
both sides  
in Gulf war

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All prices exclude VAT and include system unit, keyboard, monitor, VGA display and MS-DOS. Source: Current Research - August 1989.

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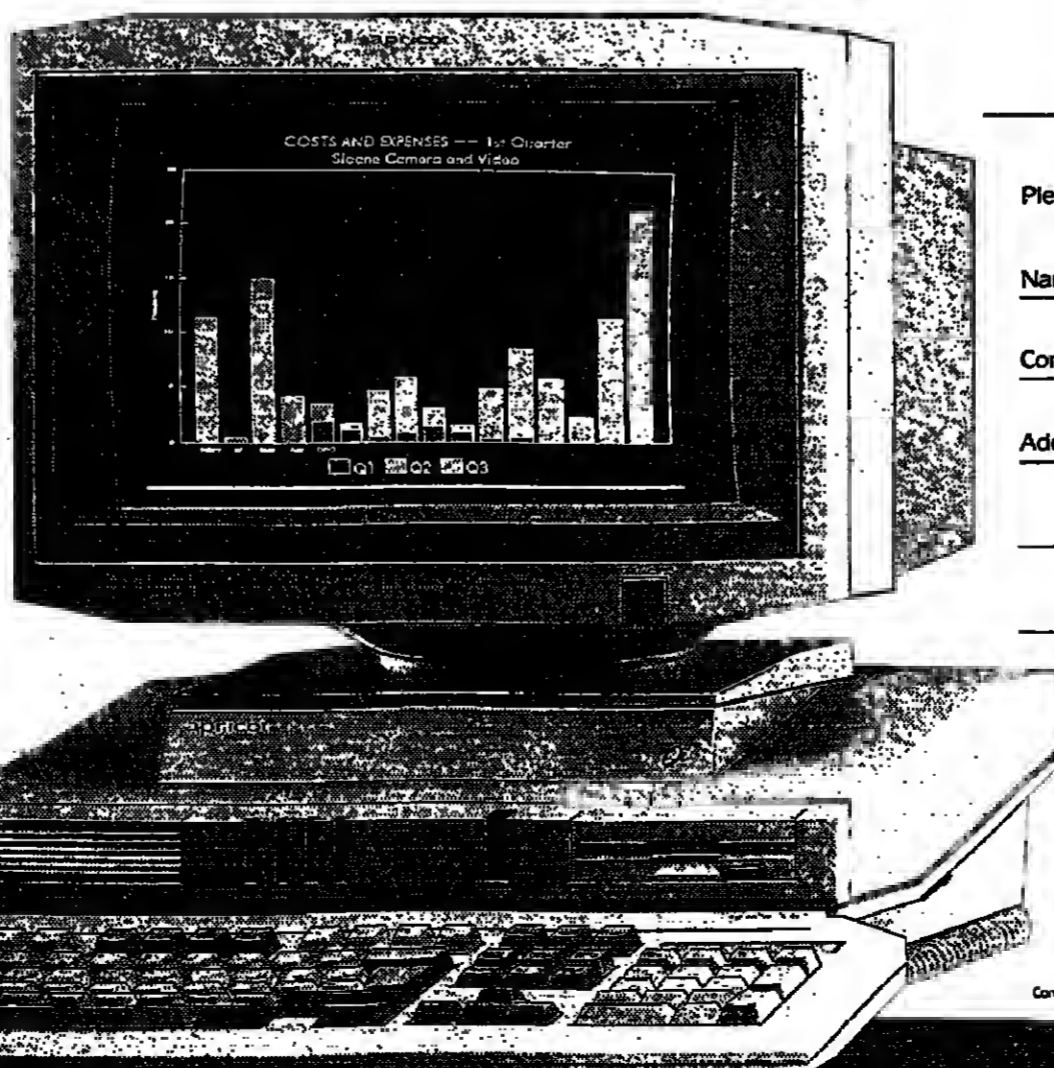
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AMERICAN NEWS

# Puerto Rico seeks aid as Hugo blows towards US

By Canute James in Kingston

THE GOVERNOR of the US Caribbean territory of Puerto Rico, Mr Rafael Hernández Colón, has asked the federal government to declare it a disaster area, following the impact of Hurricane Hugo on Monday.

He has also asked for assistance to repair the extensive damage caused by the storm, which was affecting the British colony of the Turks and Caicos Islands last night and threatening the Bahamas.

Forecasters said Hugo would hit the south-east coast of the US on Friday, striking between the Florida peninsula and the Carolinas.

The appeal by Mr Hernández Colón followed the revelation of the devastation brought by the storm to the territory of 3.5m people. The death toll yesterday rose to 26, with an estimated 100,000 left homeless. The number of deaths could increase, six families being reported missing yesterday.

Telephone and electricity services and water supplies have been disrupted, and Puerto Rican officials said these would not be restored for another week.

Efforts are being made to reopen the airports by today. Relief supplies were being flown in by helicopters yesterday. The damage caused by Hugo's 140 mph winds, as the storm's eye passed the territory's north coast, was fol-

lowed by several incidents of looting in the commercial sector of San Juan, the capital.

Almost all buildings were extensively damaged on Culebra and Vieques, two small island dependencies just east of Puerto Rico itself.

Hugo had cut a destructive swathe through other islands in the north-eastern Caribbean at the weekend. On the French island of Guadeloupe, six people were killed and about 10,000 made homeless. There was extensive damage to agriculture, mainly bananas, and to several tourist resorts.

The French government has sent hundreds of tents and emergency bedding, food and medicines, while military engineers from France and the neighbouring French island of Martinique were trying yesterday to restore electricity, water and communications.

The tiny British island colony of Montserrat was in "utter devastation," according to the pilot of a light aircraft which flew over the island of 12,000 people yesterday. Reports from there say four people were killed in the storm, and that nine out of every 10 houses were without roofs, and some destroyed. The British Government is to make £1m in emergency aid immediately available to the affected islands.

The Royal Navy's HMS Alacrity has docked at Montserrat,

and its crew has started clearing the island's runway to allow relief to be flown in. Montserrat's hospital was flattened by Hugo. Mr John Osbourne, Chief Minister, described Hugo as "a hell of a thing."

The storm also affected Antigua, where two people were killed, and extensively damaged roads, buildings and

agriculture - mainly banana farms - on Dominica and St Lucia. These two islands, with St Vincent and Grenada, supplied about two thirds of the bananas consumed in Britain.

As it headed into the southern islands of the Bahamian archipelago yesterday, Hugo lost some force, with winds near the eye measured at 105 mph.

Weather forecasters in the region are also monitoring the movement of Tropical Storm Iris, which was about 300 miles east of the Leeward Islands yesterday afternoon, with winds of 60 mph. Iris was moving on a more northerly path than did Hugo, and was thought unlikely to damage

the north-eastern Caribbean.

Our Foreign Staff adds: The Intasun holiday company in Britain said yesterday it had moved 694 holidaymakers from the Dominican Republic to Miami, away from the hurricane. Another 235 passengers remained in the Caribbean country in secure properties.

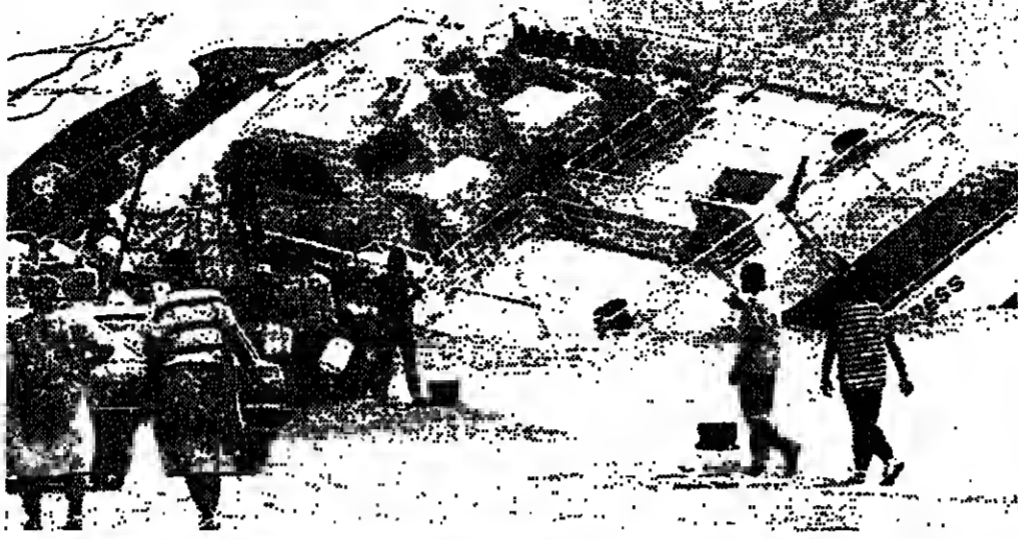
An aircraft was going to Miami yesterday to pick up passengers due to return to the UK.

Intasun also has 79 holidaymakers in the Bahamas. The company said that, as a precaution, they are also being transferred to Miami.

A spokesman for Airtours, a Manchester-based tour operator, said, however, that many British holidaymakers appeared unconcerned yesterday by the effects of Hurricane Hugo. No holidaymakers had cancelled because of the hurricane, tour operators added.

About 1,300 Britons on holiday with Airtours in the Dominican Republic have been moved to the sheltered south side of the island.

Holidaymakers flying out with Caribbean Connection, a specialist operator to the Caribbean, have been re-directed towards Barbados rather than Antigua or other islands affected by the hurricane. Mr Drew Foster, managing director, flew yesterday to the Caribbean to check on holidaymakers.



A passenger boat blown ashore in the Guadeloupe capital of Pointe-à-Pitre this week

# Special watch on US banks' junk bond role

By Nancy Dunne in Washington

US BANKING regulators yesterday said they are taking "special supervisory action" to monitor US banks' participation in junk bond issues and highly-leveraged loans used to finance corporate restructuring.

Mr L. William Seidman, chairman of the Federal Deposit Insurance Corporation, told a Senate Banking sub-committee that US banks have invested about \$150bn in leveraged buy-outs.

"Concentrations in this area must be avoided," he said. Rising interest rates or an economic downturn could lead to business defaults and bank failures, and threaten the health of the federal deposit insurance fund.

Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, said that FDIC rescues during this decade have already reached the size of insured deposits, to an historically low level. At the end of 1988, the fund was equivalent to only 0.8 per cent of insured deposits - a level sharply lower than that of the year before.

The fund declined by \$3.2bn during 1988 to \$14.1bn. Continued large outlays this year have further reduced its resources. "It should be rebuilt as soon as possible," Mr Johnson said.

Although the regulators insisted that conditions in the US banking industry are improving, partly due to the requirements of the recently legislated savings and loan industry rescue, they said particularly close scrutiny. Under the S&L legislation, deposit insurance premiums for banks are scheduled to rise gradually from the current 8.3 basis points of deposits to 15, beginning in 1991. However, it will be several years before the fund can be restored to its traditional level.

Mr Johnson said: "Our view is that any loan - whose repayment is not based on identifiable sources of cash flow that are realistic in terms of current, as opposed to future, earnings - is speculative and should involve undue risks."

More than 150 US banks have already failed during the first eight months of the year - a pace similar to the record number which failed in 1988. Although the assets of banks that failed this year are significantly more than those of last year, at more than \$25bn, they are still very large by historical standards, Mr Johnson said.

RJR Naisisco seeks reshaped deal, page 38

# Demand still weakening

By Anthony Harris in Washington

NEWS yesterday of a standstill in US retail prices in August, and a sharp and unexpected fall in house-building in July, confirmed that demand pressures are still weakening in the US economy. Bond prices rose slightly after the announcements, and the rally in equity prices was checked.

The price announcement from the Labour Department showed that price increases were checked mainly by gluts in the apparel and petrol markets.

Clothing prices fell 1.5 per cent after seasonal adjustment, reflecting abnormally heavy end-of-season price cuts, and petrol prices fell by 4.2 per cent - the sharpest fall in one month since 1986. Petrol prices have now fallen by nearly 21 per cent from their 1981 peak.

The main inflationary forces which offset these falls were in markets where competition is weak, and where price increases have been consistently high.

Housing starts fell 5 per cent in July, according to the Commerce Department. This brought the fall in activity over the last 12 months to 7.3 per cent, while the more reliable figures for new building permits, which have been very low in recent months, were 9.5 per cent down on the year.

# IMF faces resources and precedence issues

By Peter Norman, Economics Correspondent

THE TWIN issues of whether to raise the resources of the International Monetary Fund through an increase in membership subscriptions, and Japan's wish to supersede Britain as number two in the fund's pecking order, will generate more heat than light at the IMF annual meeting this year, to start next week.

Mr Michel Camdessus, fund managing director, has been campaigning hard for a doubling of subscriptions or quotas from the present \$DR50bn (\$71.6bn) level, and claims overwhelming support from fund members for a substantial increase.

However, the US, with a \$DR17.5bn quota, can veto any increase and shows no inclination yet to decide its stance, despite an end-year deadline. Britain, while enthusiastic, would accept a modest quota increase of up to 25 per cent, according to Mr Nigel Lawson, Chancellor of the Exchequer.

The pros and cons of a quota increase are finely balanced. The fund says it needs a rise of at least 50 per cent to keep pace with growth in the world economy since the last increase in 1982-3. It would like to provide for unforeseen problems that could occur after the current phase of strong world economic growth ends.

Opponents say a large quota increase would soften the IMF, turning it from a monetary institution into even more of a development assistance entity than it is already. They say the fund has sufficient resources.

The amount of fund credit outstanding declined to \$DR35.5bn in its financial year to the end of April, from \$DR37.5bn in 1984. Its liquidity - the proportion of unused resources as a percentage of total used resources - stands between 80 and 100 per cent, compared with about 70 per cent in the past 10 to 15 years.

Among the top five shareholders, France wants to double quotas while West Germany and Japan support substantial increases.

It would be technically easier to couple a special quota rise for Japan with a large general quota increase, enabling Japan to displace Britain. It has been suggested that the UK could join France as joint number four in the IMF, which would leave it with the important organisational advantage of its own executive director - a privilege enjoyed only by each of the G5 countries plus Saudi Arabia and China.

Although the quota issues will hulk large at the IMF meetings, any change requires an 85 per cent majority and so depends on what the US decides to do with its 19.9 per cent share of all IMF votes.

Non-US monetary officials believe Washington will sit on its hands until late October because of domestic budgetary problems, then seek to make maximum political capital out of its decision. Washington could decide to put any eventual quota increase in a headline-grabbing debt "initiative" or extract Japanese concessions in the non-monetary sphere for helping Tokyo to the number two position.

Although Mr Ryutaro Hashimoto, the new Finance Minister, will be pressing the Japanese case in Washington, Mr Lawson yesterday made clear that Britain will not negotiate a change in its IMF ranking before agreement has been reached on a general quota increase. Britain may have slipped down the world economic league table since the pecking order set up but the Chancellor has some cards up his sleeve because none of the formulas used to calculate quota increases would automatically displace Britain from its present rank.

# Commonwealth fund move

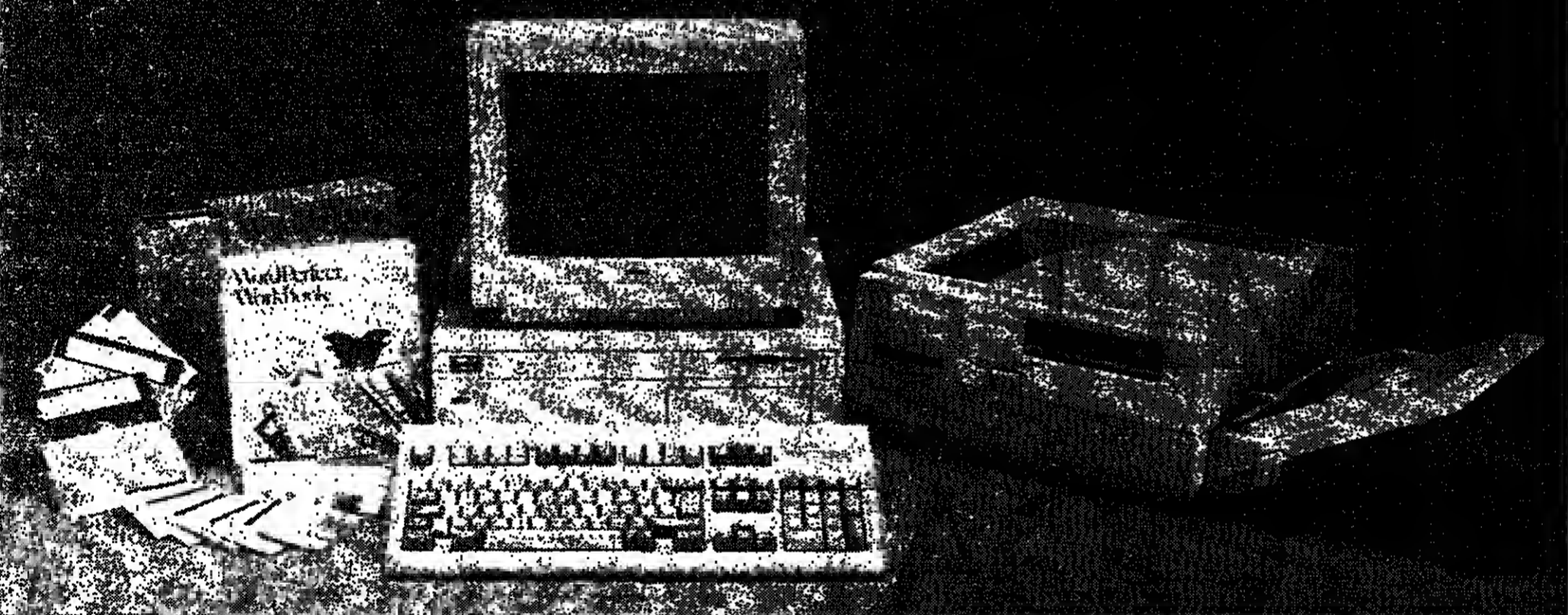
COMMONWEALTH finance ministers are meeting in Jamaica today and tomorrow to discuss economic problems facing developing countries. Canute James reports from Kingston.

The ministers will also consider a study, which they had requested of the Commonwealth Secretariat, on the establishment of an equity fund intended to channel investments to stock markets of the developing countries in the group.

The proposal is for a fund of at least \$50m. If accepted by the finance ministers, Commonwealth heads of government will be asked to approve the institution, when they meet in Kuala Lumpur in October.

Also before the finance ministers is a study on the effects on workers of structural adjustment policies implemented by several developing countries. Equity fund details, page 40

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### GULF CANADA RESOURCES LIMITED APPOINTMENTS



C.E. Shultz

S.K. McWalter

C.E. Shultz has been appointed President and Chief Operating Officer of Gulf Canada Resources Limited. Mr. Shultz joins Gulf from Tenneco Oil Company of Houston where he was Senior Vice-President with responsibility for all international exploration and production plus company-wide products marketing and business development. S.K. McWalter continues as Chairman and Chief Executive Officer.

### EXPO '89 - Manifestazioni Commerciali e Turistiche

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**EBE**  
European Beverage Exhibition

**FRANCHISING**  
Exhibition of Franchising and Innovative Techniques in the Tertiary Sector

**SIC**  
International Coffee Exhibition Oct. 20-24

**GELATO E PASTICCERIA**  
International Exhibition of Ice-Cream and Confectionery

**SIRC**  
Italian Exhibition of Collective Catering Oct. 20-24

**SIPRAL**  
Exhibition of Food Products Oct. 20-24

**EXPO VIP**  
Exhibition of Products, Equipment and Services for Exclusive Restaurants

**Borsa Internazionale degli STOCKS**  
International Inventory Exchange Oct. 22-24

24th International Exhibition of Equipment and Products for Commerce and Tourism  
Milano, 20-24 Oct. 1989

## WORLD TRADE NEWS

# Two Japan-controlled computer printer groups face dumping duties

By Tim Dickson in Brussels

THE European Commission yesterday proposed anti-dumping duties be imposed on dot matrix computer printers assembled in the UK by two Japanese-controlled companies.

The move is part of Brussels' continuing attack on so-called "screwdriver" plants, factories where imported components are assembled and which the EC says are used to circumvent its dumping penalties.

Yesterday's proposal follows a complaint by European manufacturers in November last year that some of the companies hit by the EC's crackdown on printer imports from Japan the previous May, were getting round the penalties.

In its investigation, Brussels found that Brother Industries, Citizen Manufacturers, Matsushita Electronic Industrial Company, and OKI of the UK, Fujitsu Espana of Spain, Seiko (Europe), and TEK Elek-

tronik of West Germany were all meeting the requirement that at least 40 per cent of the parts used in the assembly (by value) were not imported from Japan.

Epson France and Epson UK, which had been importing 62 per cent and 73 per cent respectively of their components during the period under review, have more recently been respecting the 40 per cent threshold and the Commission has accepted their undertaking that this will continue.

# Australia's books judged by the price of their cover

Furore follows recommendations to end costly copyright protection provisions, writes Chris Sherwell

MOST Australians love their country and would not live anywhere else. But many do not realise they pay for it in a myriad of ways, among them high prices for basic items such as clothes, shoes, cars - and books.

In each instance the essential reason is protection. But the case of books is far more sensitive than that of cars or clothing. As a result, a recent recommendation that the Government make Australia an "open market" for books has provoked a furore.

The recommendation came earlier this month from the Prices Surveillance Authority, an agency which monitors prices in the economy. Under the existing system, it said, Australian consumers were gaining access to books published abroad far too slowly and paying far too much.

Books - and the knowledge they contain - are too important an element in Australia's cultural and economic life for there to be any justification for them being priced out of reach," the authority declared.

The finding itself was unexceptional. Anyone can see that Australian consumers not only pay a third more than their British counterparts for a British book, but that they also pay more than the Japanese.

Hardback editions of US books become available after appearing in paperback form in neighbouring South-East Asia. The reason is also well-known, and has to do with the formal and informal agreements under which copyright for English-language books has historically been divided between US and UK publishers.

According to the authority, publishers operate a system of "geographic price discrimination" under which they charge what the market in each country will bear. But whereas UK books exported to Canada are sold at prices lower than in the UK because of the effect of the US market, in Australia consumers pay prices 31 per cent above UK prices and lack access to large segments of the UK and Canadian catalogues.

The public controversy arises in proposing remedies for the problem. At the heart of the debate is the vexed issue of copyright, now more than ever an international trade issue not just confined to authors but extending to the huge film and computer software industries.

According to an earlier inquiry by the Copyright Law Review Committee, the answer is to relax the provision of the Copyright Act which requires Australian booksellers to buy all their books only through the organisation or person holding the Australian copyright.

In a proposal which is also before the government, it suggested that booksellers should be allowed to buy from anywhere they choose when those holding Australian copyright cannot make books available within a reasonable time.

Even people campaigning for a change are surprised at the radical proposal - and some are not sure the public will benefit

Review Committee, the answer is to relax the provision of the Copyright Act which requires Australian booksellers to buy all their books only through the organisation or person holding the Australian copyright.

## US groups warn on mergers

By Nancy Dunne in Washington

MOST foreign companies seeking to take over or merge with US companies will be forced to register for US governmental approval or be subject to "a sword of Damocles" situation which could force them into later divestment, according to several legal filings on new rules proposed by the US Treasury.

Companies and associations have submitted comments on the rules, proposed to implement the Exon-Florio Amendment of last year's trade legislation. Most of the comments have been written, they could have an adverse effect on investment in the US and lead to an overload of cases awaiting governmental approval.

retary (commercial) at the British Embassy, said the proposed rules "run counter to our shared objective of securing more liberal international rules, through the OECD and the Gatt round, favouring the free flow of investment."

## Canberra, Seoul beef row 'ending'

By Maggie Ford in Seoul

AUSTRALIA expects a row with South Korea over beef imports to be settled by the end of the year, according to Mr John Kerin, Australian Minister for Primary Products.

## Bandar Khomeini talks are nearly settled, says Mitsui

By Robert Thomson in Tokyo

MITSUI, the Japanese trading house, said yesterday that the long-running talks over its pull-out from the stricken Bandar Khomeini petrochemical plant in Iran are finally nearing conclusion.

A Mitsui official said meetings between the company and Iran's National Petrochemical Company (NPC) had produced a basic agreement on the pull-out, though both sides "have several problems to settle in their own countries. Iran now wants to settle the matter as soon as possible."

Mr Heath said the proposed measures are much wider than necessary to protect US national security. "The measures proposed could impose an excessive burden on UK investors and could damage their commercial interests."

Other filings recommend that the Treasury establish a minimum dollar threshold for deals subject to Exon-Florio review; more clearly define what transactions should be subject to review; and establish a statute of limitations after which divestiture of an investment could not be forced.

The Institute of International Bankers asked for an exclusion in the regulations as applied to foreign bank loans.

## S Korea overseas investment booms

By Maggie Ford in Seoul

OVERSEAS investments by South Korean companies are booming as industries such as footwear, textiles and toys relocate plants to lower-cost countries abroad.

reported. The number of projects rose from 149 to 235, a rise of 58 per cent, and the average amount invested rose from \$1.2m to \$1.9m.

60 per cent over the same period.

Seoul has asked for special treatment under the system of balance of payments protection provided for developing countries.

The three exporting countries have demanded the protection be lifted, since South Korea has recorded surpluses for the past three years. Officials from all the countries have recognised Seoul is under considerable political pressure from farmers.

Australia has acquired 62 per cent of South Korea's beef market, amounting to 50,000 tons. The market is protected by quotas and Mr Kerin said he had received no assurances that these would be lifted.

Australia did not wish to destroy the livelihood of South Korean farmers and there were several kinds of legal protection Seoul could employ which would not violate Gatt rules, he added.

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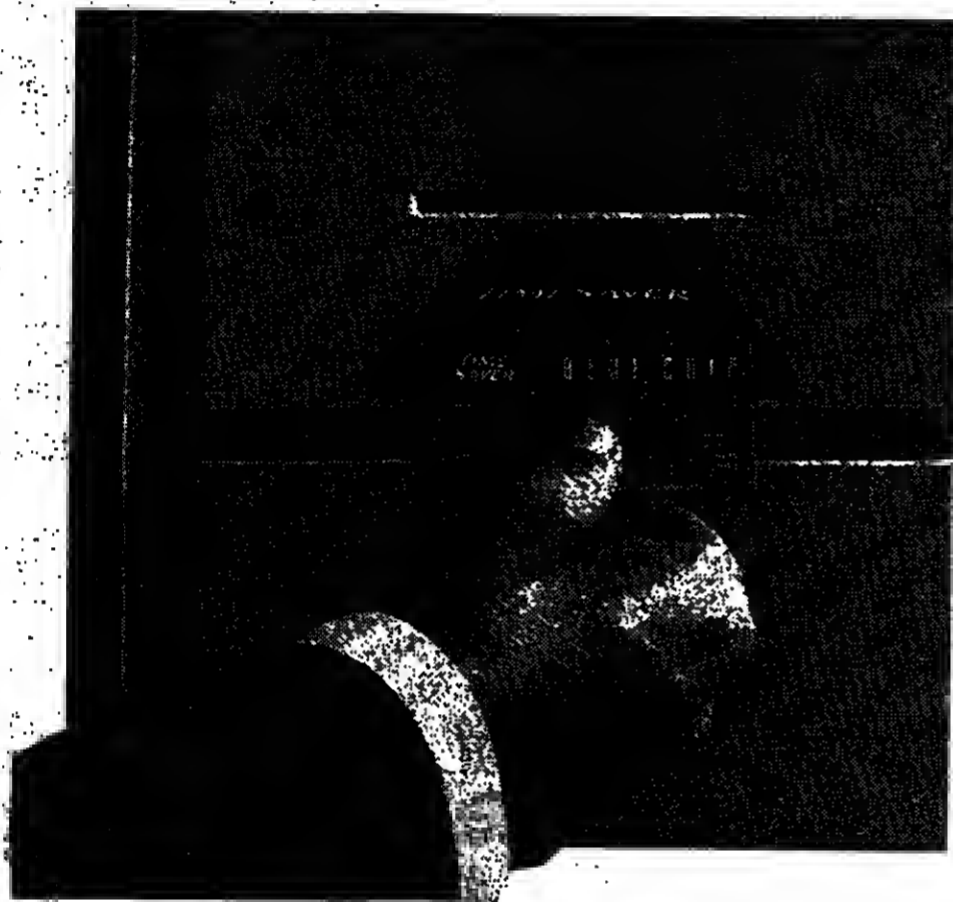
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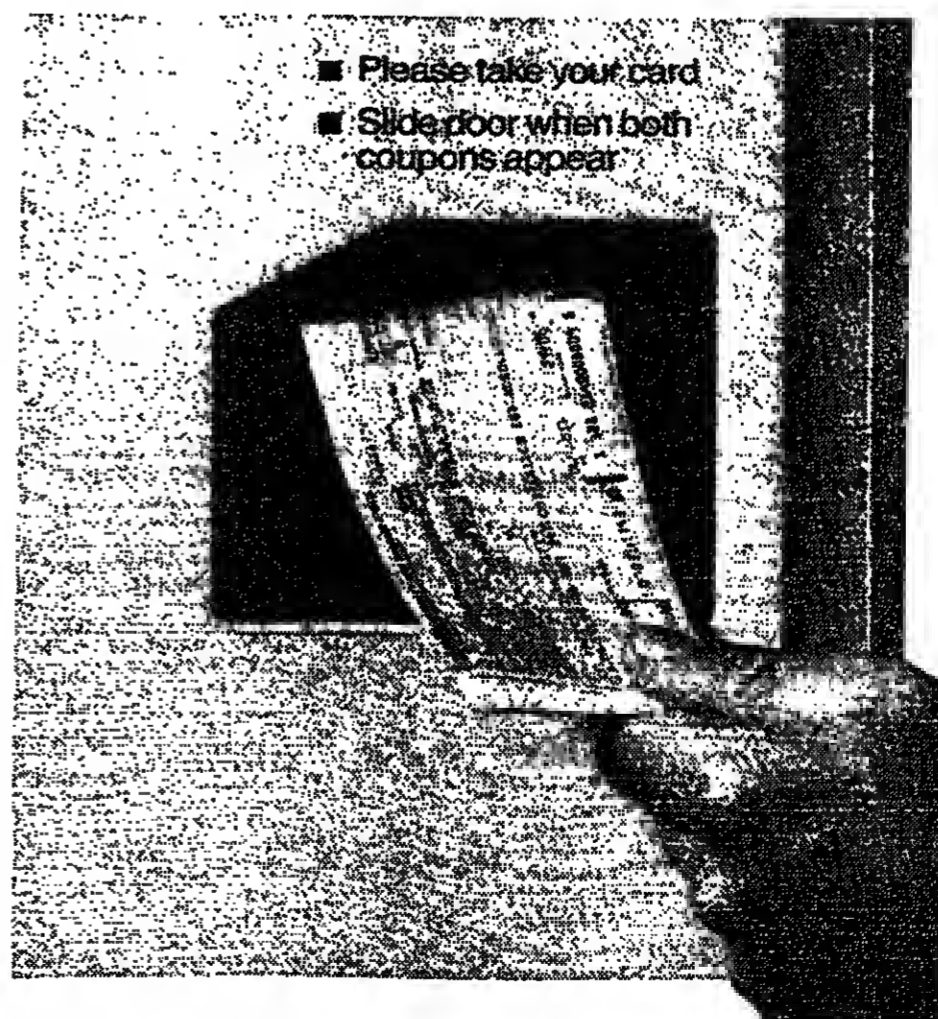
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UK NEWS

# IBM announces new methods for software design

By Alan Cane

INTERNATIONAL Business Machines (IBM) yesterday said it had solved the most intractable problem in data processing: how to develop business computer programs quickly and efficiently.

It announced a set of rules for designing, writing and testing computer software, called Applications Development/Cycle, and gave details of more than a dozen software programs (software tools) which support this method.

One of the most important of these programs has been developed by Systematics, a tiny UK software house in Bourne-mouth on the south coast of England.

The arrangement with IBM, details of which have yet to be made public, is the most important in a series of Systematics deals this year which have enhanced its reputation.

There were warnings, however, that customers would have to go through significant cultural changes to make the most of the new method.

Computer software development has traditionally been a craft rather than a science and its hit-and-miss methods have

meant that large software developments are inevitably delivered over time and over budget.

Many software programs are never used because they are delivered too late to be of commercial advantage. Data centres have, on average, a backlog of two years of software development at any one time.

IBM's method is an example of a trend called Computer-aided Systems Engineering (Case), an attempt to put software development on a more scientific footing and to use computers to write applications software.

IBM's market influence gives it significance. There may be 2m programmers developing software for IBM systems who could benefit from Application Development/Cycle. Systematics's software tool is called the Virtual Software Factory and is the equivalent of a toolmaker's lathe in conventional engineering.

The Virtual Software Factory has been endorsed by IBM and Digital Equipment, the world's leading computer companies, and is being used by the European Space Agency.

# Suppliers give new assurances on N-safety

By David Green

NUCLEAR safety standards will not suffer because of electricity privatisation, the Central Electricity Generating Board - the state power supplier - insisted yesterday during its final submission to the inquiry into the proposed Hinkley Point C nuclear power station in Somerset.

Lord Silsoe, QC, the board's leading counsel, said there was a strong economic incentive to operate plants safely. Failure to do so would result in closure of the plant and loss of assets.

Lord Silsoe rejected objections that increased commercial pressures on National Power, the larger of the board's successor companies after privatisation, would lead to a dilution of the CEGB's safety guidelines.

He said that the role of the Nuclear Installations Inspectorate, the safety watchdog, would be unchanged by privatisation, and that National Power would inherit the board's safety staff, expertise and commitment to high standards.

The inquiry, into plans for a £1.47bn pressurised water reactor, is expected to end on September 27.

# Commission delays ruling on British water

By Tim Dickson in Brussels and John Hunt in London

BRITISH attempts to convince the European Commission to abandon its threatened legal action against the UK for breaching the European Community (EC) drinking water quality directive appeared to be making some headway in Brussels last night.

Mr Carlo Ripa di Meana, the Environment Commissioner, postponed the decision - expected yesterday - on whether to take the UK to the European Court while EC negotiators requested new information on efforts being

made to reduce the level of nitrates in 26 areas of the UK.

Mr Ripa di Meana, however - who has the sole power to decide - would face political difficulties were he to abandon action against the UK.

The team of British officials who were negotiating with the Commission over water standards last week was recalled unexpectedly to Brussels yesterday for further intensive talks in an attempt to settle the dispute. It was thought that the talks, which now largely centre on five areas in

south eastern England, could last for several days.

In July, Britain was told it had two months to meet the standards of a directive on drinking water quality with which it should have complied by 1985. That deadline expired last night.

It appeared that Mr Chris Patten, the UK Environment Secretary, did not expect further legal moves before the data could be supplied, which would be "in weeks rather than months," according to British officials in Brussels last

night.

This was at odds with the clearly stated intention of Mr Ripa di Meana to make a final decision on whether to proceed with the European Court case "in the next few days," possibly today.

Mr Ripa di Meana said he would take this course with extreme reluctance and as a "weapon of last resort." However, several observers pointed out that he was under pressure to take a tough stand against the UK because proceedings on poor water quality were pending.

ing against most other member states. The issue will be discussed at a full meeting of the Commission in Brussels today.

Mr Andrew Lees, water campaigner for Friends of the Earth, said that his organisation would be prepared to take the British Government to the European Court if the Commission failed to act.

It was a complaint from FoE in 1986 which prompted the Commission to investigate water standards in the UK and to demand that it comply with the directive.

# Tendering 'transformed council efficiency'

By Richard Evans

MANY local authorities are now more efficiently managed than private-sector businesses because of changes brought about by competitive tendering, Mr Graham Mather, general director of the Institute of Economic Affairs, said yesterday.

Speaking to the Labour-dominated Association of Metropolitan Authorities' annual conference in Birmingham, he said: "Competitive tendering has begun to transform local government from a caricature of managerial underperformance to a contract-based system that provides better management incentives, disciplines

and controls than those in some private-sector businesses."

Mr Mather said he found the overall picture "breathtaking," even taking into account the fact that only 10 per cent of council services had to be put to competitive tender under new regulations introduced by the government of Mrs Margaret Thatcher.

Local authorities were presiding over a network of mini-businesses, which had incentives to be efficient, keep financial discipline and indulge regularly in market competition, and which were given scope for management buy-outs and

opportunities to expand into other council areas.

It was equally remarkable that this little-noticed managerial revolution had been carried through by staff who had entered local government on an entirely different job description. They had entered a world of relatively stable administration.

To capitalise on their achievement, local authorities had to be prepared to take the initiative and expose more services to competition ahead of further legislation. "It would be most unfortunate if local authorities as a whole were tarred with the brush of those

which will have to be dragged protesting towards the concept of services provided by contract," he said.

The most imaginative authorities were already looking beyond tendering for refuse collection, cleaning and catering services towards the professional heart of their activities. There was no reason why accounting, legal, architectural and planning services needed to be provided by directly employed staff.

He suggested that councils should trade the responsibility for raising their full spending power locally in return for less interference from the centre.

# ICL drops plans to end union recognition

By Charles Leadbeater, Labour Editor

ICL, the UK computer manufacturer, has withdrawn its plan to end union recognition for collective bargaining at its West Gorton hardware and software development centre near Manchester, north west England, in the face of warnings of industrial action.

The MSE, the general technical union, the AEU engineering union and the EEFU electricians' union warned they would take industrial action at the site and ballot their members at other ICL plants to fight the plan.

The unions regarded the issue as a test case for their ability to defend established collective bargaining procedures in the engineering and electronics industries.

Only 300 of the 1,400 workers at the site are union members. Union leaders feared that if the company succeeded in ending union representation it could provoke other employers to consider de-recognition of unions that represented fewer than half the workforce.

The company - which is owned by STC the telecommunications and electronics group - has also agreed to withdraw plans for taking the West Gorton site out of the Engineering Employers Federation's national collective bargaining procedures. ICL has agreed that when issues cannot be settled by internal negotiations, they may be referred to the EEF's regional office.

ICL's decision to drop plans for ending collective bargaining at the site seems to confirm several recent surveys, indicating that union de-recognition has been relatively rare, although employers are pursuing more assertive industrial relations policies.

The decision also throws into doubt ICL's plan to introduce a performance-related pay scheme at the plant. This scheme, combined with a rise to cover cost-of-living increases, would have determined the annual pay award.

Non-unionised workers at the plant will be covered by a pay and performance appraisal system, which will deliver rises in addition to a general increase.

This will be set by collective bargaining between the unions and ICL. The company plans, however, to proceed with its plans to pull all its other sites out of the EEF's national agreements, including its main manufacturing plants at Ashton and Kidsgrove.

These plants will leave the EEF at the turn of the year in one of the most significant membership losses the federation has suffered in the 1980s.

INDUSTRIAL action in the ambulance service, over the Department of Health's 6.5 per cent pay offer, seems almost certain to escalate with officers and control assistants joining the ambulance crew.

ABOUT 5,600 white collar staff at 26 British regional airports have been offered a 9 per cent pay rise backdated to July 1. The offer follows a 7.5 per cent increase for Civil Aviation Authority employees.

# Life groups urged to put 1992 case

By Eric Short

BRUSSELS is in danger of acting under conditions of panic and with little consultation in drawing up its life assurance directive on mass risks for the insurance industry, a former head of the European Commission's insurance division said yesterday.

The British life assurance industry should act quickly in presenting its case on the Commission's forthcoming proposals, said Mr Bill Pool, the Commission working to a tight timetable.

Mr Pool, speaking at the UK actuarial convention in Harrogate, northern England, was giving an informal view on the likely effect on the UK life assurance industry and actuarial profession of Europe's proposed single market in 1992.

He said the arrival of Sir Leon Brittan, Europe's competition commissioner, as Britain's senior commissioner in Brussels had injected a sense of urgency where previously, progress towards a single insurance market had lagged behind that on banking and investment.

If the legislation on insurance is to be in place by 1992, the draft directive on mass risks, which will determine the way life companies operate in the single market, must be issued in 1990.

However, Mr Pool explained that the Commission's insurance division had only seven people and a newly appointed head - a Dutch insurance executive on secondment.

The Commission had to reconcile the British and Irish system - publicity and a heavy reliance on the professional judgment of the appointed actuary - with the tightly controlled regulatory system elsewhere in Europe.

The Commission did not understand the British system but was eager to learn, Mr Pool said. It was trying hard to be impartial.

Actuaries must reach agreement with the Association of British Insurers, the main trade body of the UK life insurance industry, in presenting their case. Above all, they had to have a clear idea as to what they wanted to see in the future operations of the life assurance industry, or they would not get it.

Continental insurers, Mr Pool said, were concerned about a possible British invasion with life assurance products in 1992.

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# Switch secures M&S trial for debit cards

By David Barchard

SWITCH, the electronic debit card system set up last year by a consortium of banks headed by National Westminster, Midland, and Royal Bank of Scotland, is poised to break new ground in the plastic card industry by signing up Marks and Spencer, one of Britain's largest store chains, as a retail outlet.

Marks and Spencer said yesterday it was considering trials of Switch cards. Unlike credit cards such as Visa and MasterCard, the cards can be used only in electronic terminals and are cheaper because retailers do not have to return vouchers to the bank to obtain payment.

Mr Scott Thompson, head of merchant services at Midland Bank, one of the UK's four

main clearing banks, said 16 of the 20 largest UK retailers are currently negotiating joining the Switch scheme.

Marks and Spencer issues a store card, but has never before accepted payment cards issued by banks and remains outside the MasterCard and Visa networks.

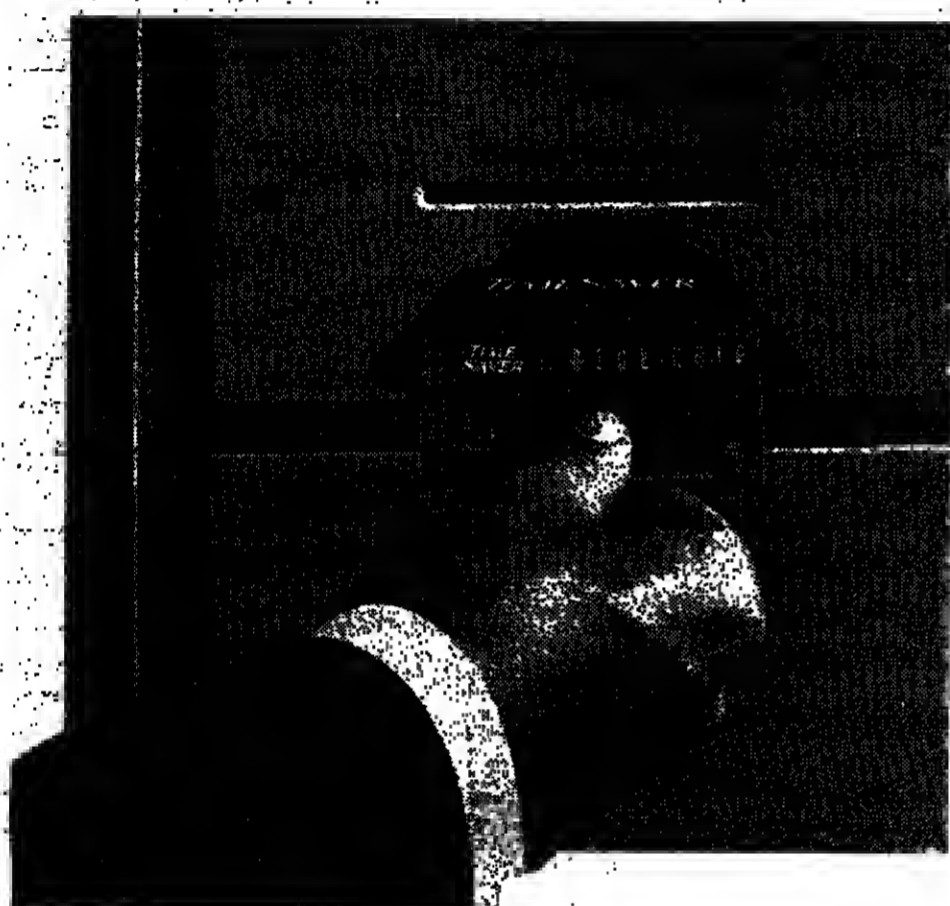
The number of banks and building societies belonging to the scheme is growing, and Halifax, the UK's largest building society, which has its own Visa credit card, is believed to be close to reaching an agreement with Switch.

If it does so, several other building societies are likely to follow suit. Critics of Switch have said there are too few outlets where the cards can be used by consumers.

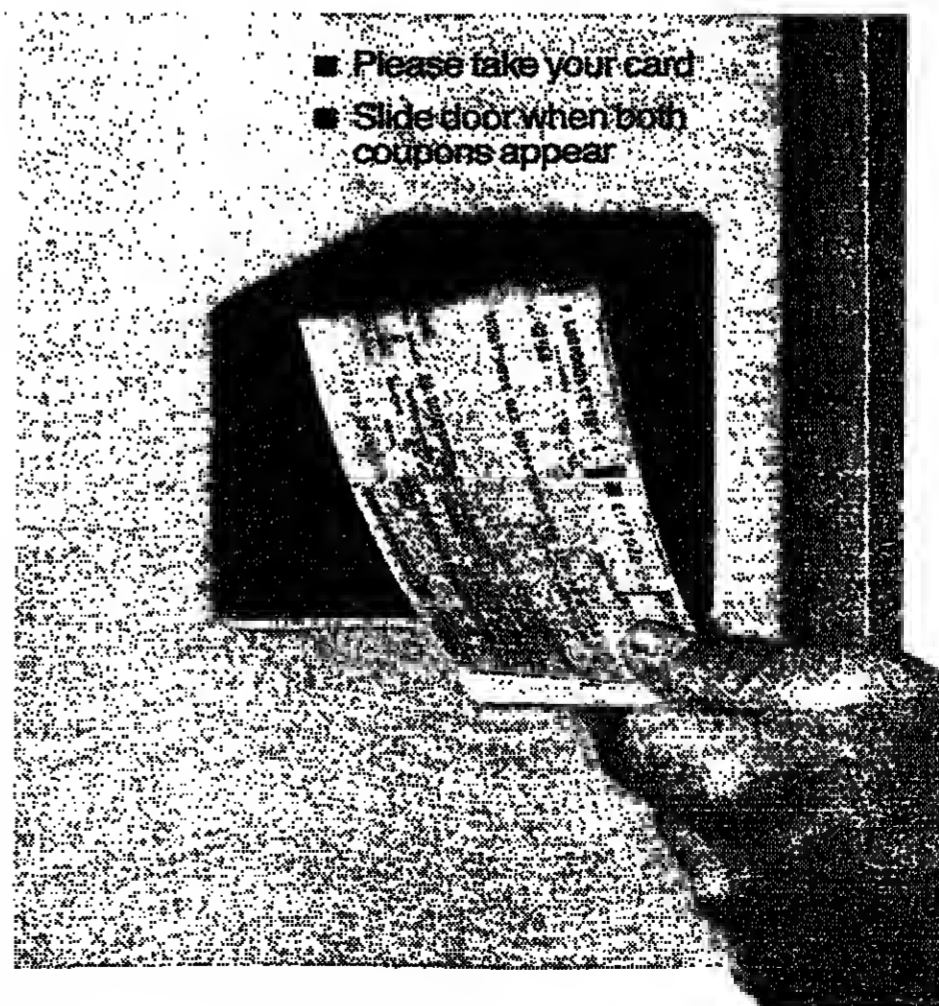
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## UK NEWS

## Midland raises rates on saving accounts, loans

By David Barchard

MIDLAND BANK, Britain's third biggest commercial bank, yesterday put up the interest rate paid on its main saving account, bringing pressure on other banks and building societies for a general rise in their interest rates.

From yesterday, Midland will pay 10.5 per cent instead of 9.5 per cent on its Premier Savings Account, or 13.42 per cent gross. To qualify, depositors must have at least £5,000 in their account and there is a 30-day notice period for making withdrawals.

Midland has also increased the rates charged on personal loans and overdrafts.

By offering 10.5 per cent on savings accounts, Midland has no placed itself well ahead of the other large players in the savings market.

On a deposit of £5,000 National Westminster, the biggest commercial bank, pays 9 per cent (gross 11.75 per cent), while Barclays Bank, the second largest, pays 8.4 per cent.

Halifax, the largest building society, pays 9 per cent on the same amount with 90-day

notice of withdrawals. Abbey National, which was the second largest building society until its flotation this summer, pays 9.35 per cent.

Bank deposit accounts have become steadily more competitive with those offered by building societies through the year. Although building societies say that they are not under pressure on the savings side of their business, the flow of small savings into their accounts has run well below last year's levels for most of the summer.

The societies have held down their rates to savers throughout the summer so as to be able to offer lower mortgage rates than either the banks or the mortgage companies.

The standard building society mortgage rate stands at 13.5 per cent compared to between 14.5 and 14.95 per cent for other types of lenders. Building societies obtain most of their funds from savings deposits and so are less affected than other institutions by the banks' base rate, which has stood at 14 per cent since May 24.

## FT pursues Tokyo plans

THE Financial Times is pushing ahead with plans to print its international edition in Tokyo from the middle of next year. It is understood that a formal announcement could come within weeks, writes Raymond Snoddy.

Mr Frank Barlow, chief executive of the FT, said yesterday that no final decision had been taken on printing in Japan but

agreed such a move was part of the overall strategic plan for the newspaper.

A Tokyo printing site would be the paper's fourth overseas. The FT began printing in Frankfurt in January 1979 and has since added contract printing sites at Evergreen, New Jersey and at Roubaix in France.

## Black to take on chair of Telegraph

By Raymond Snoddy

MR CONRAD BLACK, the Canadian newspaper publisher, is to take over the executive chairmanship of The Daily Telegraph and spend around seven months of the year in London.

The new role for Mr Black, comes as Mr Andrew Knight, chief executive of the paper announced his decision to stand down from day-to-day control, although he will join Sir Frank Rogers, as a deputy chairman of the company.

Mr Knight, a former editor of The Economist who was brought in to revive the Telegraph when it faced severe financial problems more than three years ago, has exercised Telegraph share options worth around £14m pre-tax.

Mr Black's company, Hollinger, controls 80 per cent of The Daily Telegraph. Mr Black, who until now has been chairman of the paper but has spent most of his time in Canada, said yesterday: "Andrew came to me and said we have completed most of what we wanted to do here and my means have changed. I want to set aside the chief executive's job but stay in the picture."

Mr Knight said yesterday he felt his main job had been done and he had been trying to persuade Mr Black to take a more active involvement.

"Whereas one or two years ago we knew what the decisions were, turning the bloody thing round, that is no longer the situation," Mr Knight said yesterday.

Mr Black has ambitions to expand into continental Europe and he has also recently increased his stake in United Newspapers, owners of the Daily and Sunday Express.

## Selling the board with a hole in its bucket

Richard Evans tells a story of why South West Water's luckless image may be unfair

THE FIRST of the autumn rains have started to fall at last on parched Devon and Cornwall, bringing to an end a drought of many weeks that could not have come in a worse year for South West Water.

The organisation, like the other nine former water authorities in England and Wales, has just become a Government-owned public limited company as a precursor to privatisation in November.

The drought, however, which affected South West Water more than any other authority, meant restricted supplies. Hosesprays were banned and customers exhorted to halve consumption, and the emotive sight appeared of standpipes in the streets.

The company's executives met each Tuesday for the past four weeks to decide whether water rationing should be introduced.

The water shortage, which undoubtedly strained relations

between the company and its customers, came as an unwelcome reminder that South West Water has become known as the authority with a hole in its bucket.

It also came at a time when the company is still repairing its damaged reputation after last year's incident when 7,000 people served by Lowermoor water treatment works in Cornwall drank water polluted with liquid aluminium sulphate.

A supply driver had filled the wrong tank, causing hundreds of people to fall sick and thousands of pounds to be paid in compensation.

The company is therefore seen as facing the greatest difficulties in attracting investors of all the 10 water authorities to be privatised.

Yet South West Water's problems whenever there is a dry spell could have been solved had its proposals for new reservoirs been accepted more readily by the Environment

Department and the Treasury. A potential shortage of supplies was diagnosed when South West Water first became an authority in 1974's large industry reorganisation.

It was suggested that three new reservoirs should be built to satisfy the needs of a rapidly growing population and an explosion of summer visitors.

Two of the reservoirs, at Colford in Cornwall and Wimbleball on the edge of Exmoor, were built a decade ago. However, the critical third one in the middle of the region, although first mooted in 1976, is only now being completed.

Its acceptance was only assured after three public inquiries, battles with the Department of the Environment and 1984 drought.

A formal notice that imposition of a filling can now begin at Roadford, the third reservoir, was delivered to South West Water earlier this month by Alfred McAlpine Construction, the main con-

tractors, and Babbie Shaw & Morton, the engineers.

Roadford, seven miles north-east of Launceston, Cornwall, forms the centrepiece of a complex scheme that will provide secure supplies to several areas in the region.

The reservoir is located on the tiny River Wolf. The overall strategy involves creating supplies that will assume a drought one year in 50 and a hosepipe ban one year in 10 - anything more ambitious would be too expensive.

Roadford, by far the biggest reservoir to be constructed in the region, will ultimately hold more than 80m gallons.

It will form a lake more than 4 km long and up to 1/2 km wide, which will allow South West Water to develop leisure activities such as fishing and sailing.

The building of the dam has become a big tourist attraction. A road has been built along the curving top of the 430 metre long dam, together with a new

road over a viaduct to replace roads to be flooded by the reservoir.

The total cost of the project is £75m, with half spent on the Roadford site itself and the remainder on the upgraded distribution system.

Solutions to the engineering problems posed by the site are complex and impressive. More than 1m cubic metres of fill were excavated from part of the reservoir site to form the dam itself, which was then coated with a thick asphaltic concrete membrane to make it watertight. Inspection galleries lead right under the base of the 40m high dam to monitor any leakage.

Measures have been taken to protect wildlife. Badger and other passes have been built under roads. Boxes have been provided for bats displaced from waterlogged buildings, and special grasses sown.

South West Water won this year's conservation award from the Devon Wildlife Trust.

## Parkinson meets relatives of UK Lockerbie victims

By Paul Belts, Aerospace Correspondent

RELATIVES of British victims of the Lockerbie disaster yesterday met to persuade Mr Cecil Parkinson, the Transport Secretary, to order a new inquiry into security at Heathrow Airport.

Officials said, however, Mr Parkinson's first meeting with the committee representing relatives of British victims of the disaster last December was conducted in "a cordial atmosphere."

Dr Jim Swire, whose 24-year-old daughter was among the 270 victims of the bombing of the Pan Am Boeing 747 jumbo jet which crashed over

the Scottish town during a flight from London's Heathrow Airport to New York, said he was "optimistic" after the meeting.

The committee showed the minister a video which they claimed demonstrated that security at Heathrow and at Frankfurt, where the bomb is believed to have been planted, was still lax.

Families of the victims have asked why luggage on the Boeing 747 was not searched or X-rayed when it landed at Heathrow for a 45-minute stop-over.

## Ulster leaks inquiry to widen after allegation

By Our Belfast Correspondent

THE INQUIRY into alleged leaks of classified security documents to loyalist paramilitary organisations in Northern Ireland widened in scope yesterday after Mr Seamus Mallon, deputy leader of the Social Democratic Labour Party, produced evidence of a further security breach more than a year ago.

Mr Mallon said one of his constituents had gained access to a document containing photographs and personal information on 18 men from the County Armagh area which had been leaked to the Ulster Volunteer Force, a banned loyalist terror group.

The Royal Ulster Constabulary, the Northern Irish police force, confirmed yesterday that the 18 identified in the document would be advised that their names were on the list.

Mr John Stevens, the Deputy Chief Constable of Cambridgeshire, who is already conducting an inquiry into the disappearance of an RUC document from a Belfast police station, and a file from an Ulster Defence Regiment base in County Down, will also investigate the latest claims.

Mr Mallon said he had given a photocopy of the latest document to a senior officer in Armagh yesterday and it was essential that Mr Stevens investigate the matter.

He said: "This is another worrying development and confirms that certain information has been leaked from security forces to loyalist paramilitary groupings."

Mr Mallon's constituent, who was not named, gave the document to his solicitor, Mr Rory McShane, last year and advised him to make it available to the MP last week after Mr Stevens' inquiry was announced.

Mr McShane said the document had been leaked to the UVF. It then reached the Ulster Defence Association, a legal loyalist paramilitary group, and it was then passed to his command.

Last week, British and Irish ministers clashed over the leaks issue at a meeting of the Anglo-Irish Intergovernmental Conference.

## Yamazaki to consider expansion of UK plant

By Nick Garnett

YAMAZAKI, the Japanese machine tool maker, is to consider early next year expanding its factory at Worcester which it opened in 1987, Mr Teruyuki Yamazaki, the company's president, said in London yesterday.

He said the plant was expected to reach full production in spring and the company would then decide whether to increase production, expanding the existing factory.

Yamazaki, the world's largest producer of machine tools by sales volume, has enough space at Worcester to double its production area. The plant set up at a cost of £35m, makes about 65 lathes and machining centres a month and expects to be supplying about 90 a month by March.

The 1987 target was 100 machines a month, but the company says its product mix is more complicated than originally envisaged.

Mr Yamazaki said a small research and development centre would soon be set up at Worcester employing 10 people. The company was considering another R&D centre in Europe, almost certainly in West Germany.

The company is already one of the top half dozen machine tool producers in the UK by sales. It is about half the size of Bridgeport, the largest UK-based producer, which has sales of £60m to £70m.

Mr Yamazaki said one reason for setting up development centres in Europe was to help customise products.

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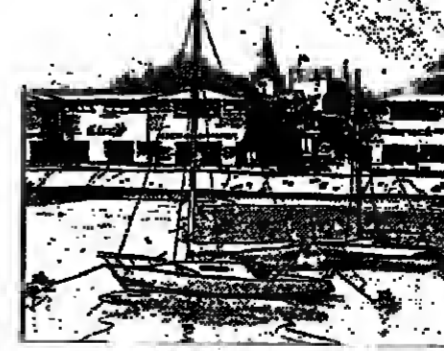
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**JOBS**

# What managers' pay buys in different lands

By Michael Dixon

HOW have British managers' material fortunes fared by international standards over 10 years of Mrs Margaret Thatcher's Government?

A rough answer is made available today by the 1989 batch of cross-country pay comparisons made annually by Employment Conditions Abroad. It so happens that the first time the ECA consultancy carried out the exercise coincided with the Conservatives' regaining power in 1979.

The latest position in the United Kingdom and 14 other countries is outlined by the table alongside. It takes four levels of executive, the most senior being the head of a bigish subsidiary of an international group. Next down is the head of one of the subsidiary's functions such as finance, followed by the middle and the junior managers below.

In each case, the table gives two sets of figures. The first is the typical gross pay, consisting of salary plus bonuses which are fixed as distinct from varying with profits or whatever. Then comes what the gross pay represents in buying power.

It is worked out by deducting from the gross the tax and social security payments standard for a native of the country with

Country	Junior manager		Middle manager		Head of function		Head of company	
	Gross pay £	Buying power	Gross pay £	Buying power	Gross pay £	Buying power	Gross pay £	Buying power
W. Germany	25,180	16,898	34,919	23,018	47,823	29,970	68,620	40,382
France	18,912	15,177	26,636	20,654	37,345	27,477	53,539	37,676
Italy	18,538	13,813	27,817	18,882	40,372	25,388	57,810	34,686
Canada	22,061	15,278	29,686	19,230	40,810	24,600	66,186	32,264
Spain	18,810	12,688	24,066	17,472	33,046	22,842	47,872	30,171
Belgium	20,915	15,471	28,471	18,807	40,083	23,730	56,276	29,678
Netherlands	19,421	14,885	26,182	18,476	37,104	23,389	51,182	28,424
UK	15,060	12,063	20,470	15,872	28,091	21,235	39,243	27,826
South Africa	9,991	11,400	14,140	15,008	19,926	19,850	27,329	25,928
Australia	18,296	13,875	24,058	16,799	31,712	20,091	42,299	25,254
Ireland	18,307	11,634	21,642	14,290	29,410	17,664	38,441	21,586
Greece	9,836	8,653	13,851	11,590	18,543	15,411	27,527	20,508
Norway	17,667	10,629	23,692	12,938	32,018	15,827	43,989	19,464
Denmark	20,654	10,330	28,078	12,260	37,715	14,637	62,805	19,380
Finland	16,751	9,382	25,737	11,530	35,327	14,076	48,490	17,266

the relevant income who is married with two dependent children, and receiving the normal family allowances. The resulting net pay is turned into buying power on the basis of international surveys of executives' living costs, although for technical reasons no account is taken of the relative expense of housing, gas and electricity. In the table, the other countries' currencies are converted into sterling at the rates prevailing when the consultancy finalised its data a few weeks ago. To enable readers to update the figures for subsequent exchange-

market moves, here are the rates ECA used. West Germany 3.07, France 10.3425, Italy 2,200.75, Canada 1.8335, Spain 191.55, Belgium 64.45, Netherlands 3.46, South Africa 4.2635, Australia 2.0233, Ireland 1.1505, Greece 264.65, Norway 11.1775, Denmark 11.94, Finland 8.9088. The countries' ranking in the table is determined by the buying power of the company head. Since ECA's

surveys cover far more places than the 15 listed here, anyone wanting information on others should contact Wendy Greathead of the consultancy at 15 Britten St, London SW3 3TY; telephone 01-861 7151, fax 01-361 9386. Alas, when it comes to making comparisons with the position in 1979, the necessary data is available on only eight countries besides the UK. Moreover I cannot separate the different ranks. All that is possible is to work out a rough average buying power in each of the years for the managers of all levels in the different lands.

The eight are Australia, Belgium, Canada, France, the Netherlands, South Africa, Spain and West Germany. Ten years ago the British averaged only £7,985.80 in purchasing power, and so were much worse off than their counterparts everywhere else.

Even now the UK average of £19,299 ranks only seventh, behind all except Australia and South Africa. But in terms of buying ability, the British have narrowed the gap between themselves and those above them. Here are the relative positions for the two years, in each case worked out as an index taking the UK average at the time as 100.

	1979	1989
UK	£7,985.8 - 100	£19,299 - 100
France	198	131
W Germany	192	143
Canada	186	118
Spain	184	108
Belgium	179	114
Netherlands	150	110
S Africa	145	94
Australia	134	89

## Far East

HEADHUNTER Theo Steger seeks a chief for the Far East region of an American-based \$100m-turnover consultancy and conference group he may not name. So he promises to respect applicants' requests

not to be identified to his client at this stage.

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An opening with a well known European bank to join one of their lending teams in the UK. Candidates should have a strong educational background combined with sound credit analysis skills and some experience of dealing direct with corporate clients. Applicants, in the age range 25-32, will be expected to progress quickly within a professional and go-ahead banking environment.  
Please contact Mark Weeden.

**EQUITY OPERATIONS - New Projects c£40,000**  
One of the major players in the Euro securities market is seeking a graduate with extensive Capital Markets operations experience to run the equity operations department in the UK and support the building of the business in Europe and the United States. This will involve taking on a number of projects - from looking at new markets to reviewing systems, cost and efficiency and training staff. The successful applicant will be P.C. literate, a good man-manager and motivator, and will have the ability to analyse situations, put forward ideas and implement them effectively. This is an excellent opportunity to play a central role in a developing area of an established and respected securities house.  
Please contact Brenda Shepherd.

Ridgway House 41/42 King William Street London EC4R 9EN  
Telephone 01-626 1161

## EXCELLENCE. THE MINIMUM STANDARD.



**DEALER DEVELOPMENT MANAGER**

The success of BMW in achieving a leading position in the quality car market is a reflection of the excellence of our national franchised dealer network.

We now seek a Dealer Development Manager to lead a far reaching programme to enhance and further develop the network to meet the challenges of the 1990's.

Reporting to the Sales Director, this key role has responsibility for planning the optimum structure for the network, selecting new franchisees and monitoring and improving performance standards. Major tasks include advising on and negotiating financing for dealerships and working with dealers to solve their financial, management and systems problems.

Essential for success will be an all round knowledge of business finance including a thorough understanding of sources of funding. Also required are proven negotiating, judgemental and interpersonal skills. Experience of the motor trade is not essential, although familiarity with a franchise environment would be a distinct asset.

The remuneration package will fully reflect the importance of the position. An excellent salary enhanced by a bonus and comprehensive benefits package including two BMW cars is offered to attract candidates of outstanding calibre for this position.

If you have the vision, creativity and dynamism to drive the BMW dealer network into the 1990's please write with full CV and quoting ref SH3486 to our retained consultants, NB Selection Limited, Orion House, Grays Place, Slough SL2 5AF (Tel: 0753 694844).

**Guardian Royal Exchange**

## Senior Trust Officer

£18/20 K + Benefits

Royal Exchange Trust Co. Ltd., the City based trust subsidiary of GRE, is looking for an experienced person to assist in the continued expansion of its corporate trust services.

Applications are invited from persons familiar with the various terms and conditions relating to domestic and international bond issues and experienced in the interpretation of Trust Deeds and analysis of financial information in relation to corporate trusteeships.

This is a new post and the successful candidate will be expected to contribute to the further development of the corporate trust business.

In addition to an attractive starting salary there is a package of excellent benefits including non-contributory pension scheme, subsidised mortgage arrangements, interest free season ticket loan and free luncheon facilities.

Candidates should in the first instance telephone Derek Barnes on 01-283 7101 or write to:  
The Personnel Department, Guardian Royal Exchange plc., 68 King William Street, London EC4N 7BU.  
All applications will be treated in the strictest confidence.  
Guardian Royal Exchange is an equal opportunities employer.

A position offering unusually wide scope

## CREDIT AND RESEARCH

Major International Bank

Our client is one of the world's top 50 banks by asset size and capitalization. In the UK it has business relationships with many top multinational companies, but has sought to broaden its market penetration by working with a number of middle market companies utilizing a diverse range of financial engineering and off balance sheet products.

This increasing diversity of activity has created the need for someone trained in Credit Analysis, who can consider the broader economic issues affecting particular industrial sectors and potential transactions, for example, the effect of high interest rates, the position of a company vis-a-vis competitors etc. Consequently the ability to co-ordinate broader research data into a format relevant for the assessment of potential banking transactions is of prime importance.

The ideal candidate, therefore combines proven credit skills with an aptitude for origination and analysis of research data. This may mean an unusual "hybrid" career with time spent both in banking and stockbroking. He/she will probably be aged in mid-late 20's and educated to degree level. Analytical ability needs to be combined with first class communication skills.

If you believe you can meet this unusual challenge, then contact: Kevin Byrne on 01-248 3653 (or 076 382728 evenings/weekends) or write, sending a detailed CV to the below (or use our confidential faxline on 01-248 2814). All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ

**BBM ASSOCIATES** Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

## BUSINESS DEVELOPMENT PROFESSIONAL

DR/McGraw-Hill is a leading provider of economic and financial information services to the financial, government, and business community. Our London office seeks a motivated business development professional to sell our information services through careful analysis of customer needs.

We require a graduate or MBA with 2-3 years experience ideally gained in marketing, planning research or economic analysis. Interpersonal, writing and selling skills are essential and a knowledge of personal computer and online databases would be a distinct advantage. An attractive salary and bonus scheme will be offered to the right candidate. Career prospects are excellent.

Please send detailed CV and salary history to:  
Amanda Jenkins,  
DR/McGraw-Hill,  
30 Old Queen Street,  
London SW7H 9HR  
No phone calls please.

## CHIEF DEALERS FUTURES AND OPTIONS GERMANY

Two outstanding opportunities exist at Chief Dealer level, within a prime European Bank as it prepares for the opening of the German Futures Exchange. Responsibilities will be to head Futures and Options sections, handling Bonds and Equities, in a hands-on management role.

This is envisaged as a 3 year assignment in Germany with an excellent opportunity for career development thereafter, in London, Germany or in one of the Bank's international locations. Candidates should possess reasonable ability in speaking the German language together with a successful track record in the relevant markets.

The generous remuneration package includes assistance with housing, full re-location expenses and a salary reflecting the importance of these assignments. For full details interested dealers are invited to call Gordon Brown or Steve Cartwright for a confidential, informal discussion.

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**Gordon Brown**

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## Jonathan Wren Executive

### UK CORPORATE MARKETING £30-50,000

Looking for a new challenge in corporate marketing?

Several of our international banking clients are seeking experienced credit professionals to join their corporate lending teams. Ideally you will be a graduate/ACIB with several years negotiating experience with middle market corporates, or otherwise experienced in commercial property, MBOs, LBOs and capital markets products. With two of these positions, fluency in a European language will be an added advantage.

Please contact Norma Given or Richard Meredith on 01-623 1266.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

## Jonathan Wren

Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2M 4TP  
Telephone: 01-623 1266 Fax: 01-626 5258



### TREASURY MARKETING

Leopold Joseph & Sons Limited, the City Merchant Bank, is looking for a self-motivated outgoing corporate dealer with both good presentational/marketing skills and a working knowledge of the Foreign Exchange & Sterling Markets.

The successful candidate will join a growing Treasury team and will co-ordinate and foster existing dealing relationships with customers as well as assisting in the marketing drive towards the small to medium sized corporate. In addition the candidate will be expected to price accurately and cover across a range of currencies. Where appropriate on the job or specific external training will be available.

Candidates will ideally be aged between 25-30.

Interested applicants should write, with a comprehensive C.V. to

JOHN MORGAN  
LEOPOLD JOSEPH & SONS LIMITED  
31/45 GRESHAM STREET  
LONDON EC2V 7EA

## INVESTOR RELATIONS

Grandfield Rork Collins, a leading City public relations and advertising consultancy, is looking for someone to lead the expansion of current investor relations programmes. We intend to extend these services to cover all the world's major financial centres.

An ideal candidate is looking for a change of emphasis and greater personal involvement having developed a successful career in investment management, corporate finance, equity sales or analysis or a related business.

A negotiable salary and a performance related package will offer attractive opportunities for increasing remuneration as the role develops.

This is a new appointment with very considerable senior management responsibilities.

Please write in confidence enclosing a full CV to: Anthony Cardev, Chairman, Grandfield Rork Collins, Prestige House, 14-18 Holborn, London EC1N 2LE.

GRANDFIELD RORK COLLINS

## Marketeer (Swaps)

### France and Germany

Leading Derivatives Group

Basic to £55,000 + Bonus

Our client, the London branch of a leading US bank, is seeking to expand its derivative products group with the appointment of 2 experienced marketeers. Based in London, the successful candidates will spearhead the marketing of swaps, caps, floors and swaptions into France and Germany, with the prospect of international career opportunities. This is an exceptional opening for the right individuals to join an aggressive and professional team.

Ideally French or German nationals, candidates will have a proven track record in sales or marketing. They may come from a variety of backgrounds - capital markets, fixed income trading, industry or banking.

Applicants without derivative products experience should have the numerical ability necessary to gain an in-depth product knowledge.

Candidates, probably in their late twenties, will be graduates, fluent in French or German, who can demonstrate marketing ability, and who will respond to the intensive training provided in the derivatives area. In addition to basic salary, the remuneration package includes a good bonus scheme, mortgage subsidy and full banking benefits.

Interested applicants should contact Arabella Goodford on 01-831 2000 or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City  
International Recruitment Consultants  
London Paris Amsterdam Brussels Sydney

## Marketing Executive Commercial Lending

The commercial banking subsidiary of a powerful American corporation whose assets exceed \$5 billion has recently reported substantially increased year end results for 1988. A significant proportion of business is concentrated within the Commercial Lending Unit and the bank is now in the process of recruiting an additional Marketing Executive to join this successful and ambitious team.

You will market the bank's range of lending facilities, the majority of which are backed by property, to potential and existing customers. You will also be responsible for identifying and developing relationships with relevant financial intermediaries. Your role will include all aspects of the transaction from initial client contact to deal completion, encompassing credit analysis and documentation. The majority of deals range from £500,000 to £2 million.

Preferably aged 25-35, you are a graduate with a minimum of five years' experience within the commercial banking sector. You have a proven track record in marketing and have the imagination and flexibility to structure proposals to suit the individual needs of customers. You have excellent communication skills both verbally and in writing.

This is a key position and the salary is highly competitive, reflecting both your experience and potential. The package includes a company car and bonus scheme. As the group is intending to build on its success to date, prospects are excellent.

In complete confidence, please ring or write to Kate Syms, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

Simpson Crowden  
CONSULTANTS

## DICAM (UK) European Marketing Manager

### Global Institutional Investment

Daiwa International Capital Management (UK) Limited, DICAM (UK), has managed international securities from London since 1983 and is part of DICAM, one of the leading investment houses in Japan. DICAM (UK) already manages in excess of £1.2 billion of global equity, bond and balanced account portfolios for international institutional clients including governments, pension funds and general insurance companies, with assets growing rapidly. The global investment team is one of the largest and most experienced in London.

Following recent client appointments in the UK and Continental Europe DICAM (UK) is strengthening the marketing and business development activities of its Pension Fund Investment Division. As a result it now seeks an outstanding individual with an investment background to further raise its profile.

Based in the City, and reporting to the Client Services Director, the appointee will, within a broadly defined marketing strategy:

- increase awareness of DICAM (UK)'s investment capabilities amongst the numerous and established network of institutional contacts in the UK and Continental Europe, as well as developing new relationships with other major investors.
- create and develop seminar presentations.
- design and write a range of specialist publications.
- sustain and innovate promotional and presentational material.

The successful candidate, probably aged mid 20's to early 30's and of graduate calibre, may be an investment analyst or fund manager within a stockbroker, merchant bank, pension fund or consultancy. Alternatively you may be performing a relevant investment marketing role in the UK or Europe. Some (20%) overseas travel is envisaged, therefore language skills would be an advantage, but not a prerequisite.

The remuneration package is excellent including a full range of fringe benefits.

For a strictly confidential discussion please telephone or write to our consultants, FLA, Fiona Law or Robin Douglas quoting reference 1222. Member of IMRO



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11 Old Broad Street London WC1R 3NS  
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## CJA

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Key appointment for individual capable of making a major contribution to profits



### EUROPEAN INSTITUTIONAL EQUITIES SALES TRADER

CITY

PACKAGE £40,000-£80,000

PROFITABLE U.K. SUBSIDIARY OF MAJOR U.S. BROKERAGE HOUSE

As part of our client's planned growth of expanding its successful sales team, we invite applications from candidates who should have at least 2 years' experience of selling European equities to institutions in either the U.K., continental Europe or the U.S. An alternative background could be in equities research closely linked to a sales activity. A second European language whilst useful is certainly not essential. The main focus for the selected candidate will be to sell European equities (including U.K.) to institutional clients in U.K. and Europe, as well as, other cross border business. Initial remuneration (by way of high basic salary and results related commission) negotiable in the range £40,000 - £80,000 + benefits.

For this assignment we are particularly keen to hear from candidates in strict confidence by telephone on 01-628 0969 or alternatively written applications quoting reference EIE/22661/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA.

Opportunity to head up and develop the Scottish desk as part of an established and highly successful UK team.



### GERMAN EQUITIES SALES TO SCOTTISH INSTITUTIONS

CITY

£35,000-£65,000 + BONUS + BENEFITS

MAJOR GERMAN INSTITUTION

As part of our client's planned growth objective of building a global equities team, we invite applications from candidates, in their 30's, who must have had at least 3 years' experience of selling equities (ideally including German equities) to UK institutions. Fluency in German is desirable. The product is research driven and the objectives for the successful applicant will be to sell effectively German equities to Scottish institutions and thereby building and developing Scottish business. This will be achieved through regular telephone contact and by hosting presentations. Essential qualities are to be self-motivated, to be able to work independently, to make best use of time and above all to be results orientated. Initial base salary is negotiable £35,000-£65,000, plus significant performance related bonus, car and banking benefits.

For this appointment we are particularly keen to hear from candidates in strict confidence by telephone on 01-628 0969 or alternatively written applications under reference GES22660/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 8PJ. TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-258 8501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-628 7539

## Receivables Manager Insurance Services

a bridge builder not a bad debt collector

London

up to £30,000 + Car

Part of a large insurance services group, our client has built up an enviable reputation both in the UK and world wide. In order to establish effective but nevertheless diplomatic control over outstanding fee income levels, the time is now appropriate to appoint a receivables manager - in other parlance, a credit controller.

Ideal candidates, probably aged 35/40, will have a successful track record in cash collection and control, preferably but not essentially, gained in the insurance market place. Technical skills and computer literacy are taken as read; greater emphasis will be placed on identifying

the personal qualities of tact and diplomacy necessary to establish harmonious relationships with both clients and colleagues.

The generous salary and benefits package reflects the importance placed on this appointment.

Please send full career details quoting reference A2240 to Malcolm Lawson at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FF or alternatively telephone 01-287 7007 during the working day or 0444-73216 in the evenings.



Codd Johnson Harris

### PARIS

Senior Equity Analyst Assistant to Director of Research

Bertrand Michal SA is a rapidly growing Société de Bourse, a member of the Crédit Agricole group. Our equity research department aims at the international institutional investor, with publications in English and French. The group currently needs two people:

Senior Equity Analyst: We are looking an analyst experienced (at least five years) in the French equities market. Fluent French is necessary. Our ideal is an analyst with good logic, strong opinions, and the ability to write quickly and clearly (in French or English).

An assistant for the Director of Research: The job requires the ability to write easily and fluently in English, strong organisational abilities, and some knowledge of French financial markets. Fluent French, or close to it, is highly advisable. Most important is an independent spirit and the ability to get things done. Previous analytic experience is recommended but not required.

Salaries will be competitive. Interested candidates should contact Edward Hadas, Bertrand Michal SA, 7 rue de la Bourse, 75002 PARIS. Telephone 42-61-52-60; FAX 40-15-03-92.

### NEWNHAM COLLEGE CAMBRIDGE

#### BURSAR

to be responsible for the financial affairs of the College.

Applications are invited from men and women for the post of Bursar to take office on 1 February 1990 or as soon after as possible.

Substantial experience of positive financial management essential.

Further particulars from the Principal, Newnham College, Cambridge, CB3 9DF to whom applications, including CV and details of three professional referees, should be sent by 14 October 1989.

Handwritten signature or mark at the bottom of the page.



## CREDIT ANALYSTS

**CITY** **£ MARKET**

We are a highly respected Japanese Trust Bank with a progressive approach and a strong presence both in the City and worldwide. Continued expansion of our business has now generated exciting opportunities for two young Credit Analysts to deal with the full spectrum of analysis work.

As part of a highly motivated and interactive team, you will be able to offer skills and experience in one or more of the following areas of analysis:

- medium/large UK corporates
- property financing projects
- MBO/LBO structuring
- mergers and acquisitions finance.

Our approach to staff is flexible, giving individuals the opportunity of developing their skills in these areas as well as offering future prospects of progression into a more marketing orientated role.

You will be joining us at a time when we are poised to take advantage of all of the opportunities offered by the single European market. Your career development in the above areas will be second to none.

A competitive salary and full banking benefits package are offered.

Please send a full c.v. in confidence and without delay to:

Dominic Grealy, Personnel Manager,  
The Sumitomo Trust and Banking Co., Ltd.,  
62/63 Threadneedle Street, London EC2R 8BR

  
**Sumitomo Trust  
& Banking Co., Ltd.**

## Kleinwort Benson Corporate Finance

**Smaller Companies Team Managers/Executives**

This is an outstanding opportunity to join the expanding smaller companies team of Kleinwort Benson. They seek two recently qualified ACAs or solicitors and an experienced corporate financier to come in at executive and manager level respectively.

The department offers:-

- A high degree of client contact and responsibility to develop this client base
- A broad range of advisory work with growing public companies
- Excellent career prospects both within the division and throughout the group
- An open, flexible, but highly ambitious and stimulating environment
- The opportunity to work in a specialist

team with the advantages of working for a major merchant bank.

In return, candidates should be recently qualified or have a minimum of three years' corporate finance experience gained within a UK merchant bank or broker. On a personal level, they must possess the necessary initiative, ambition and drive to enable them to contribute both to their own success and that of the department. The financial rewards of this success include a highly competitive basic salary and a generous performance-related bonus and full banking benefits.

To discuss this opportunity in greater detail please call Penny Bramah or Paul Wilson on 01-831 2000 or write to them enclosing a full curriculum vitae at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

  
**Michael Page City**  
International Recruitment Consultants  
London Paris Amsterdam Brussels Sydney

## Derivatives Specialist Research Analyst

**To £40,000**

Our client, one of London's most prestigious banking groups, is currently looking for an additional researcher to supplement its derivative products associates pool.

The successful candidate will be expected to:-

- Develop and produce market commentary for sales force and clients, as well as instigate specialist research on demand.
- Translate research ideas into marketable products, and where appropriate to articulate the concept of any new product to clients on a 'pilot' basis.

- Develop portfolio insurance and asset allocation strategies.
- They require a first-class graduate, and ideally, post-graduate qualification with a strong bias towards quantitative research and analysis.

Interested parties should contact Nick Bennett on 01-831 2000 or write to him at

Michael Page City,  
39-41 Parker Street,  
London WC2B 5LH.

  
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## Forward Dealer

**Paris**

**Excellent Package**

As a result of expanding treasury activities, a leading International Bank operating in Paris is looking for a qualified dealer to run its large forward book.

Aged 25-30, you will be a graduate with sound first-hand knowledge of foreign exchange trading. This should include short and long term forwards experience gained in an active dealing room.

The position offers a highly attractive salary package and

excellent career prospects. A working knowledge of French would be a distinct advantage.

To apply, contact Bertrand Stark on (010 331) 42-89.30.03. Alternatively, send your CV with telephone number and current salary details, quoting Ref. No. BS531 to

Michael Page International,  
10 rue Jean Goujon,  
75008 PARIS.

  
**Michael Page International**

International Recruitment Consultants  
London Amsterdam Eindhoven Brussels Antwerp Paris Lyon Sydney Melbourne

## UK Asset Management Group Compliance Executive

**£32,000 Package**

Our client is a highly successful international asset management organisation, based in the City. An excellent opportunity currently exists for a high calibre individual to join the Compliance section. The successful candidate will fulfil a critical role at the heart of the operation.

Responsibilities of the section include:-

- Compliance monitoring and surveillance
- Staff education and training
- Computer systems development
- Writing and updating Compliance Manuals
- Preparation of returns to IMRO/LAUTRO
- Investigations work.

- Ideally, candidates will be:-
- Graduates with Compliance experience and/or an accountancy qualification
  - First-class communicators with good presentation skills
  - Able to liaise effectively with Senior Management
  - Keen to enhance their career in a high profile role, working in a professional environment.

Prospects for career progression within the organisation are excellent.

The importance and status of this varied position is reflected in the highly attractive remuneration package offered, including mortgage interest subsidy and profit share scheme. In addition, there will be a company car.

Contact Karin Clarke on 01-831 2000 at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

  
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## RECRUITMENT CONSULTANCY

We are a specialist International Recruitment Company serving the banking and financial community in London and other European financial centres.

Our reputation has been earned through the application of professional standards, integrity and confidentiality with clients and candidates.

We require additional Consultants to contribute to our further growth in the City. Ideally, you will already have a record of achievement in financial recruitment gained with a quality consultancy. Alternatively, you will be able to demonstrate successful progress in a marketing orientated role in banking or a related activity in the City.

To succeed you must exhibit commercial flair coupled with excellent communication skills and self-confidence. You will have close involvement with other Consultants in a business discipline which will demand your commitment in achieving the standards required through your flexibility and initiative.

In addition to an attractive remuneration package, the position offers tremendous personal satisfaction in establishing and maintaining long-term relationships with clients and candidates.

To take advantage of these progressive opportunities please telephone or write in confidence to Leslie M Squires.

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## Credit with a Difference

**A Rare Opportunity in Merchant Banking**

This expanding UK merchant bank has established its name in a varied but well-focused range of activities, encompassing asset-based and cashflow lending; structured and project-related financing; corporate finance advisory; and Treasury products for risk management. It has a highly competent Syndications team and a growing Private Banking business.

The Credit Department plays an instrumental role in new business development as well as risk assessment and management, across all business areas. The philosophy of the department head is one of constructive support and objective balance to complement the strong and highly motivated marketing effort.

The department seeks an individual aged 25-30, with a number of years'

experience in banking or corporate finance. Credit training and familiarity with credit-intensive, high value added decision-making are important for this high profile and responsible role. Good numeracy and effective communication skills are essential and PC literacy is desirable. An enquiring and agile mind together with confidence in handling a variety of personalities and situations are prerequisites for this flexible and evolving environment. The right candidate will be rewarded with an attractive banking package.

Interested applicants should contact the retained consultant Mark Hartshorne on 01-831 2000 or write to him with a full curriculum vitae at

Michael Page City  
39-41 Parker Street,  
London WC2B 5LH.

  
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**AAA-rated**

**City**

The London Branch of BAYERISCHE LANDESBANK is recruiting an

## Interest Rate Swap Specialist

The right candidate will be a self-starter with the ability to develop activities from a comparatively modest base. The emphasis will be on quality of earnings.

Experience of derivatives would be an added advantage.

We are offering good long-term prospects and a competitive, negotiable remuneration package.

Please reply with CV giving full details of career to The Personnel Manager, Bayerische Landesbank Girozentrale, Bavaria House, 13/14 Appold Street, London EC2A 2AA.

 **Bayerische Landesbank**  
Girozentrale

**UK  
STOCKBROKING  
FIRM**

Seeks qualified and experienced institutional and private client salesmen to work in Tunbridge Wells.

Write with full CV to:

Lenox Dubrow Ltd,  
1 Boyne Park  
Tunbridge Wells,  
Kent TN4 8EL

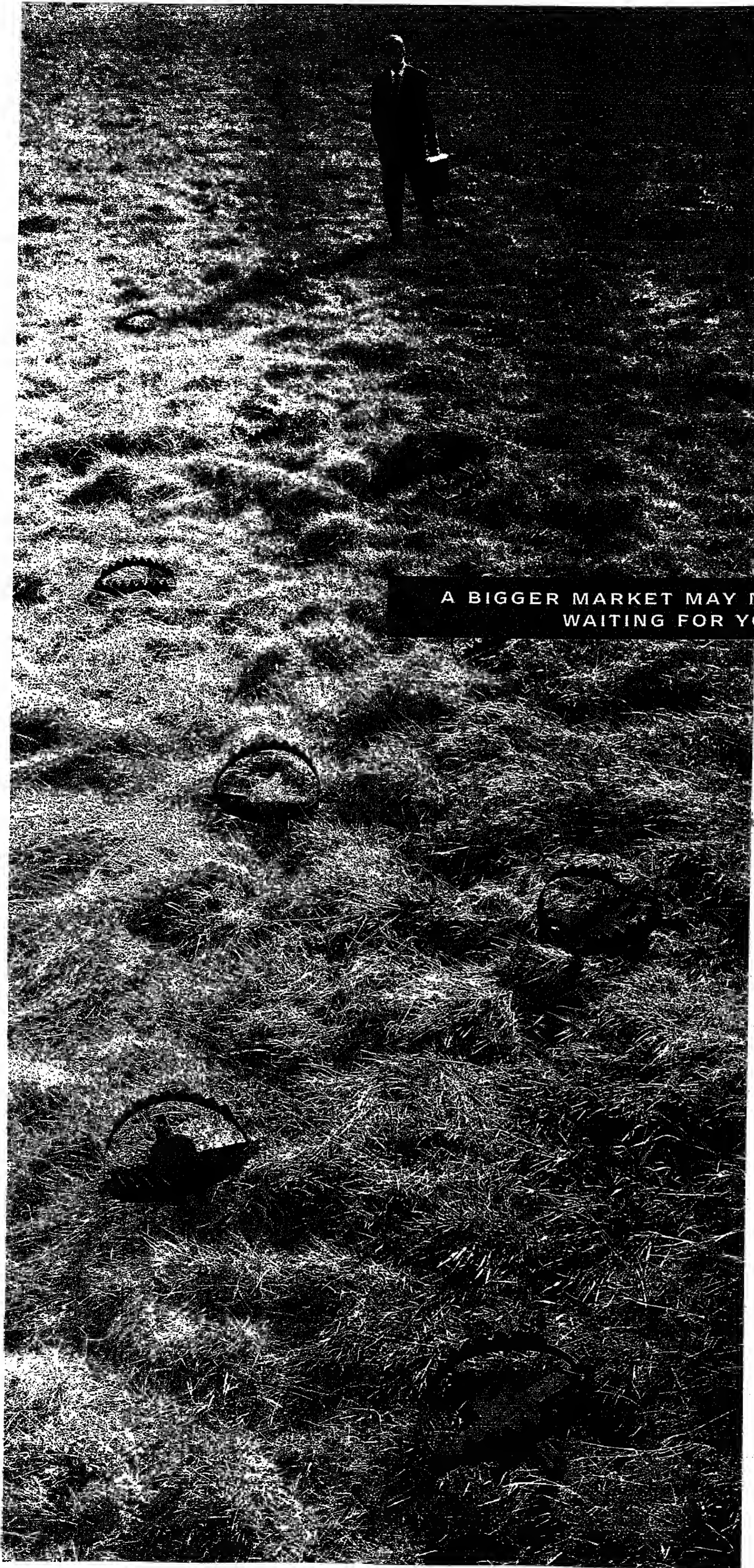
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**A BIGGER MARKET MAY NOT BE THE ONLY THING  
WAITING FOR YOU IN EUROPE.**

There is no shortage of people prepared to tell you of the opportunities waiting in Europe.

But who will tell you of the dangers that lurk on the continent?

As 1992 approaches it's a question any ambitious company should ask itself.

After all, there's no point in expanding your business if all you end up doing is expanding your credit risks.

Fortunately, we at Trade Indemnity know the other side of the Channel almost as well as we know this side.

We also understand that in your eagerness to exploit new markets you need help and encouragement, not rigid restraint.

That's why our credit risk management services are designed to help grow your business rather than hold it back.

Wherever you trade in Europe, for example, we can make sure you are as well briefed on your potential customers financial position as you are at home.

We'll take the uncertainty out of seeing valuable consignments consigned to some far off town.

And we'll ensure that, whatever happens, your business won't be harmed by non-payment.

Indeed our advice, information and insurance services will mean you'll be trading as safely in the rest of the world as you are in the UK.

Surely with this kind of security behind you, you can be even more confident and determined in the way you exploit international opportunities.

Instead of having to tread very carefully all the time.

If you would like to know more about how we can help you safely trade in Europe and beyond, please contact your broker, write to us at 12-34 Great Eastern Street, London EC2A 3AX, or telephone 01-739 9939.

We'll make sure that a bigger market doesn't mean bigger dangers, too.



**TRADE INDEMNITY**



TECHNOLOGY

# Why computers need to learn English

Clive Cookson explains the progress being made towards systems that understand natural language

"HE SAW the man with the telescope." He saw the man with the bicycle.

English and all other natural languages contain a myriad of ambiguities which can only be resolved by giving each word or phrase the most likely meaning in the particular context, based on a lifetime's human experience. No computer has the background knowledge to resolve enough of these linguistic ambiguities to communicate in anything other than a structured artificial language with a limited vocabulary.

Yet the advantages of natural language communications, particularly flexibility and ease of use, are so great that this has long been an important area of research within the field of artificial intelligence.

The first generation of natural language products is now on the market, aimed at specific applications, often in the financial world. They have a restricted vocabulary and deal with written text rather than speech - avoiding the need to carry out acoustic as well as linguistic analysis.

At the same time, researchers are making progress towards a general purpose system for analysing colloquial English. The latest achievement is a Core Language Engine, known unofficially as Nattie, developed at SRI International's Cambridge Research Centre with funding from the UK Government and several industrial sponsors (through the Alvey programme). It is designed to be the kernel of a variety of text processing applications, from database queries to on-line translation.

All natural language products have an in-built dictionary and a parser which analyses the grammatical structure of the incoming text, sentence by sentence.

For example, in the sentence "Ann loves Michael", the parser will classify "Ann" as the subject and "Michael" as the object - the recipient of Ann's love.

In longer passages, formal parsing often produces a structure of byzantine complexity, including logical ambiguities about who is doing what to whom and about which pronoun refers back to which noun. The language professor can only make sense of this by extensive further linguistic analysis, using elaborate files about what each word can mean in a particular context.

SRI's Nattie is designed to analyse all the sentence structures found in colloquial English. After parsing, it goes through four further linguistic processes to produce an unambiguous logical form - which may or may not have the meaning intended by the person who wrote the sentence. Nattie has built two small model systems to demonstrate this: one simulating the order-processing section of a computer company and the other a database about Cambridge colleges. Within five seconds it can analyse and answer a simple typed question such as "When did the order from IBM leave the shipping office?"

But Nattie is not yet robust enough to be applied in the real world. For example, it failed to understand the first question I asked: "How many colleges only take women students?"

The first commercial natural language systems do not attempt to carry out Nattie's comprehensive grammatical analysis. Some work as "front-ends" to databases. They enable users to type in questions in simple English, but their grammatical coverage is modest and they presuppose some knowledge of the database. Others are used for text and document processing.

Cognitive Systems of New Haven, Connecticut, offers several products for banks to scan text and convert it to a standard format. Atrans, for example, scans interbank telexes for funds transfers.

Although most banks use a message format specified by the Society of Worldwide Interbank Financial Telecommunications (Swift), many smaller banks still send unformatted telexes. An estimated total of 60,000 unformatted messages come into the New York banks every day, and information as simple as the date or amount of money can be written in dozens of ways. Atrans uses natural lan-

guage processing to extract the key information from these unformatted messages and display it in the standard Swift format. The system, used by five banks including Société Générale de Banque in Brussels and Citibank in New York, has an extensive banking database to verify names and account numbers.

Rudi Nelson, business development director of Cognitive Systems, says that Atrans takes an average of 20 seconds to complete a Swift transfer form, compared with six minutes for a human operator. Experience shows that the system fills in all the spaces correctly in half the forms. The other half have at least one error or uncertainty - which the computer often highlights. This has to be supplied or corrected by the operators who check the forms, but even so the system is claimed to be faster than humans working on their own.

A related field in which commercial products are beginning to appear is the use of natural language processors to analyse electronic news services. News providers such as Reuters, research organisations such as Arthur D. Little and innovative US software companies such as MAD Intelligent Systems and Thinking Machines Corpora-



tion are working on systems to scan news stories and find out what each is about, so that it can be directed to readers interested in that topic.

The technology will make it possible within a few years for anyone to set up a customised on-line service, based on a computer which scans such news sources as wire services and newspapers to pick out material on subjects specified by the individual subscriber.

Reuters, working with the Carnegie Group of Pittsburgh, Pennsylvania, has developed a Topic Identification System which classifies news items into 700 topic codes and 17,000 company codes, with more than 95 per cent accuracy. Each item is processed within five seconds.

Reuters is already using the system internally to help index its historical database. Steven Weinstein, the project manager, says topic and company codes will soon be added to the company's live news services.

The new text sorting systems will be more effective than current methods of computerised document searching, which look for "key words". These inevitably miss some relevant stories and often turn up one or two irrelevant ones, says Weinstein. He cites a Reuters story about an iron and steel company raising its prices, which is full of phrases such as "hot rolled" and "cold finished bar" but does not contain the word "iron" or "steel".

This was categorised correctly by the new natural language system but missed by a key word search.

Once natural language analysis has been used to sort out particular news stories, there are further possibilities for computer analysis. For example, information Systems Associates (ISA), a London consultancy, is working with a UK financial institution on a system to extract companies' annual results as they are announced on the wire services, and then compare the figures with a range of published analysts' estimates.

The computer will predict the movement in each company's share price over the three days following the announcement, and the sponsoring institution will try to use the prediction to make

money on the traded options market. According to Rob Macdonald, an ISA consultant, trials suggest that someone using such a system could make a profit of 15 per cent a month.

Another application of natural language processing in the financial sector will be to enable members of the public to ask questions about, say, their bank's services or their own financial affairs at an unmanned terminal.

Cognitive Systems is developing such a product, called Bank Plus, which is an extension of the familiar automatic teller machine (ATM). It has colour graphics with a touch screen, a menu of options and a keyboard on which customers can type in questions in their own words. Ruth Nelson expects Bank Plus to be installed in the UK from late next year.

TSB is working with Cognitive Systems on a range of projects. "Natural language processing will be a key technology in increasing the acceptability of computers in everyday situations," says David Barrow, the UK bank's innovation manager.

One project concerns Swan National, TSB's car rental company. Barrow says this would enable a secretary to make a reservation for her boss by typing in the travel details, in her own words, on a desk-top computer.

Looking further ahead, natural language processors will be linked to voice recognition, expert systems and other forms of artificial intelligence. But it is easy to be over-enthusiastic in predicting the rate of progress. The computer that can sustain a natural free-flowing conversation on a subject of your choice is unlikely to exist for several decades.

## Alarm system to warn of nuclear fallout hitting the UK

In a Government-owned flat near London's Victoria Station is an alarm bell which everyone hopes will never ring. Its shrill could signify a national disaster caused by a Chernobyl-like nuclear accident.

The alarm is set to be triggered automatically by a new nationwide monitoring system, if excessive amounts of radioactivity blow across the UK from abroad. The monitoring system, called the Radioactive Incident Monitoring Network (Rimnet), is part of the UK's National Response Plan. Although the UK has systems for detecting radioactive leaks from its own nuclear plants, there was previously no nationwide early warning system to check for nuclear fallout from abroad. The first phase of Rimnet is working and detection

is scheduled for the early 1990s. After the Chernobyl disaster in the Soviet Union, fallout was carried by prevailing winds across Europe and reached the UK on the wet weekend of May 2 1986.

Nuclear material, mainly caesium, fell with the rain, contaminating vegetation and grazing animals. It was some time before the pollution was noticed and there were fears that radioactive crops and meat could have entered the food chain.

Rimnet is designed to alert the authorities in time to prevent the consumption of contaminated food, water and milk. The network uses computers, databases and data networks, and special instruments to

measure radioactivity in both air and rainfall. Forty six instruments measuring gamma rays have been installed at meteorological stations and about 40 more will be set up.

"The energy of a gamma ray is a unique fingerprint of its parent atomic nucleus," says John Edgington, a nuclear physicist at London's Queen Mary and Westfield College.

"Rimnet stations will be sensitive to extremely small deviations from the normal background level of gamma radiation. If there is an accident, the pattern of radiation detected by the instruments will suggest a likely source. All this can be done very quickly, but more sophisticated measurements which

are not easily automated will be needed to determine the extent of the contamination and its possible effects," he says.

The gamma ray readings, called dose rates, are taken every hour, coded and then sent via the Meteorological Office's private data network to its computer in Bracknell. That computer collects all the information and sends it via a direct data link to the Department of Environment (DoE) in London.

There the data is stored in an Oracle relational database running on a DEC Microvax computer. A similar back-up computer has been set up in Lancaster. The software detects any abnormal readings and

automatically sounds the alarm - either in the office or in the duty manager's flat.

Once DoE officers have checked the source of the alarm they call a meeting with other government departments, such as the agriculture ministry, and official bodies, such as the National Radiological Protection Board and Her Majesty's Inspectorate of Pollution (HMIP). The management of Rimnet is HMIP's responsibility.

By this stage, the UK should have been warned of any nuclear accidents abroad, either by the government concerned or by monitoring networks similar to Rimnet on the Continent. There are agree-

ments between EC member countries, and through the International Atomic Energy Agency, so that accident information can be sent to signatories promptly. If these systems fail, as they did with Chernobyl, Rimnet is designed to give warning early enough for action to be taken.

The DoE's information office is responsible for alerting farmers and the food industry, and for contacting water authorities and the press. The plan is to send out as much information as possible using all available media to prevent government departments being flooded with calls from the public.

After an accident, thorough monitoring of food and water will take place and the data will be fed into Rimnet's database to give a clearer picture of fallout effects.

The job of setting up Rimnet's first phase went to a consortium led by UK software house Logica, with Taylor Woodrow Management and Engineering and the Eberline Instrument Company.

The second phase will not only double the number of monitoring stations, but also increase the amount of automation on the network. Expert systems will probably be used to make sense of the enormous amount of data fed into Rimnet's main computer.

In a dedicated control room, interpreted data will be displayed on large wall-mounted screens.

Peter Knight

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## MANAGEMENT

## Control Techniques

# Dynamic drive behind a technical edge

Anthony Moreton on an acquisitive engineering company

How does a start-up company establish a position in the world league in its specialised area? Control Techniques, a small engineering company based in Newtown, an equally small place in mid-Wales, says the answer is heavy spending on research and development.

Started 16 years ago to make "drives", or controllers, for electric motors, Control Techniques has become one of the top three in Europe in its niche, competing with names such as Asea Brown Boveri, Toshiba and Mitsubishi.

"We have very strong views on our commitment to R&D," says Trevor Wheatley, the chairman. "It's the easiest thing in the world to boost profits by cutting it out. I could improve the short-term profits of this company by 60 per cent if I did that."

"It would appear to work miracles. But they would be short-term miracles. If you have any intention of being in business long-term then a substantial investment in R&D is absolutely essential."

That policy bore fruit in July, when the company began selling Vector, which it says is "a completely new generation of AC controlled-drive machines."

For those whose knowledge of electricity is buried deep in the recesses of school physics, DC (direct current) is the sort of fixed current that comes, for instance, from a battery, while AC (alternating current), which comes from the mains and supplies our lighting and runs our motors, oscillates.

Drives regulate the way an electric motor runs. Some motors run at a fixed speed, others can be made to accelerate (and decelerate in reverse) to any speed.

AC drives are the workhorse of industry. There are millions of them around the world. Till now an owner wanting to change the speed of his AC drive had to change the motor.

With Vector he can bolt it on to his existing machinery and get a variable speed motor. "As a result of Vector we are now

able to vary the speed of AC motors," Wheatley says.

"Vector will bring the sort of dynamic performance to AC drives that was previously only available on DC. It will replace DC drives in a vast part of the market. We can now get better performance using a standard AC motor than before. It will be the variable-speed drive for the foreseeable future."

Control Techniques has not been alone in working towards upgrading AC drives. But other companies, Wheatley asserts, have only got test-bed motors. "No one is producing this product in volume on an sensible a cost basis as we are."

This is a big claim but it is one that analyst John McGhee, of Warburg Securities, supports. "I am sure Wheatley is correct in his claim," he says. "There has been a big breakthrough in this area in recent years and it is now possible to control AC motors with electronic devices. Control Techniques has become a world leader in the sector, able to compete with the large Japanese companies."

"The principles behind Vector are not new. Big companies like Reliance Electric in the US and GEC in Britain have worked on it but not really developed it. It was left to Control Techniques to make it applicable for a wide market and it now supplies it for the large companies."

Control Techniques produces both variable speed AC and DC drives. In the UK it is virtually the only producer of AC drives and it is one of the top three in Europe. In DC drives it has about a fifth of the British market though it is not a significant player on the international stage. While the market for AC drives is growing rapidly by about 15-20 per cent a year in Britain, that for DC is much more static, hovering between 3 and 5 per cent.

"Everyone may think DC is dying," says Ken Briggs, a joint managing director, "but it lives on and there is good business in it. But the future is in AC as the world increasingly uses computers and drives become more sophisticated."

Control Techniques was set up as a result of a conversation over dinner at a trade fair in Hanover. Wheatley and Briggs, together with Kevin Curran, now a joint managing director, had worked for a company in Gloucester for six years before Wheatley moved north. Briggs remembers saying: "Wouldn't it be nice to go on our own?"

In order to do that the three had to sell their houses to raise the initial capital. They were then faced with having to find a suitable location. "We wrote to virtually every development agency we could think of saying we wanted a small factory and houses for key staff," Briggs says. "By the staff, we meant us. We would have gone almost anywhere that offered a roof over our heads. Most of those we approached were not very sympathetic but Newtown was most co-operative."

Today the company occupies two factories in Newtown, another at Telford not far away down the M54 motorway and others in North America, Milan and Singapore.

Control Techniques had a turnover of £23m in the 12 months to September 1988, the last full financial year. Pre-tax profits for the period were £2.7m. Helped by acquisitions, turnover jumped to £16.2m in the first half of this financial year - the six months ending in March 1989. Profits rose to £1.6m. The company employs some 600 people around the world. The founders have moved out into substantially bigger houses in the mid-Wales countryside; they went public in 1985.

In the beginning Control Techniques made large DC drives - those from 7.5kW or 10hp - up to 1,000kW and did not move into AC until 1983; now its business is equally divided between the two as it increasingly moved into smaller drives.

Having established a firm home market, Control Techniques subsequently diversified both its product and its geographic base. "If we were to support our customers properly then we had to be where



Kevin Curran (left), Trevor Wheatley (centre) and Ken Briggs: trawled the development agencies

they were. We had the choice of starting from scratch or buying an existing operation and we took the latter course because it is easier, quicker and less expensive."

The company is also in process control, the sector in which temperature is controlled during production. "This area is still fairly small," Wheatley says, "but customers for our drives are often the same as for process control. There is a lot of synergy."

On the product side Control Techniques has recently expanded into numerical controls and has a five-year target to bring the new process control division to the point where it is as big as its drives business.

First, though, the strategy was to expand internationally and Wheatley identified three main areas on which to concentrate - Europe, the Far East and North America. The first acquisition was Burton Industries, based in Rhode Island, in the US, at the end of 1986, a company which early this year changed its name to Control Techniques Inc.

This was followed by Euro Controls in Singapore (which has also changed its name to CT), where a new manufacturing plant has been set up. Last June, it bought an Australian company, Power Electronics, and in the UK the acquisition of two companies enabled it to open drive centres nearer the customer at Leeds, Birmingham and Luton.

The purchase of Control & Readout of Worthing in August last year moved the group into temperature process control equipment.

One acquisition, Soprel, of Milan, took the company into servo drives. A variable-speed drive regulates the speed of a motor and a servo-drive accounts for the position of a part, such as a rotor arm in a robotics machine. The most recent acquisition, in August, has been Moore Reed, of Andover, which employs 130 making special motion-control motors such as used in tachographs.

The acquisition of Soprel has given Control Techniques a significant position in Italy. Ideally, according to Ken Briggs, the company would like to be in West Germany, too. "Germany is three to four times the size of the UK as a machine maker and is the third biggest market in the world for drives after Japan and the US."

"We already sell to Germany, and sell well. But we feel we need our own company there. It could be in manufacturing, but that is not a necessity. A drive centre, a related production area or a standard sales outlet would be fine. We have been looking in Germany for about five years and a couple of times we have almost signed contracts. But each time the German company has withdrawn at the last moment. This has been frustrating but we will succeed one day."

## Just-in-time: 'The philosophy of working properly'

Nick Garnett on the attitude of McDonnell Douglas's computer manufacturing subsidiary to the Japanese production system

Barrie Laver's views of British management fall somewhat short of an endorsement. "The principal characteristic has been its arrogance. British companies have been run either by nepotism or through a kind of class system. Managers were unapproachable, parked in their own marked car spaces and urinated in a different toilet from everyone else."

The manufacturing director for the UK computer manufacturing subsidiary of McDonnell Douglas, the US company better known for making aircraft, thinks things have changed, but not much. "A lot of UK management was rubbish and it largely still is," Laver says.

He detected this sort of arrogance among some of the British managers who visited his company's Hemel Hempstead factory to see its just-in-time (JIT) production system. "They thought we had sold out to the workforce."

Happily, that was not the response of the majority and the JIT system at Hemel has become one of the most visited under the Department of Trade and Industry's programme to encourage better manufacturing practices.

JIT, by promoting big reductions in buffer stocks and encouraging the saving of factory floorspace, is a way of reducing production costs and helping change factory culture. Its introduction, though, frequently poses problems.

The Hemel plant, which manufactures super-mini computers, is a useful case study in how to install JIT into a middle-sized manufacturing plant. Introduced over a three-year period, JIT has saved one third of factory floor space and has allowed the company to maintain its inventory at about £7.5m while increasing throughput at a compound rate of 20 per cent a year.

The computer systems business at Hemel, in which McDonnell plans soon to reduce its stake to a minority, employs 150, and had sales last year of £131m on which it made a pre-tax profit of £2.5m.

The non-union plant makes just 600 computers a year; it is not a high volume operation with very complicated manufacturing processes. However,

its managers believe the steps they took to introduce JIT could be used as a role model for similar sized companies.

● The first phase was to make a close examination of a JIT plant making similar products. Hemel managers had the benefit of studying a sister plant within McDonnell Douglas in California where the introduction of JIT had been by no means totally successful.

● A team was set up at Hemel to study JIT further and make recommendations. It included people from all sections of manufacturing, including materials control, production engineering, computer systems and accounting. The initial phase took nine months.

● During this period, the fitting area - the middle of the process of making a super-mini - was chosen as the place to start JIT. This was because jobs in fitting are measured in hours rather than days. If mistakes were made in the JIT system, these could be overcome by working more overtime.

### Trigger levels

Laver says that one of the main problems with the JIT programme in California was that it was started at the front end of the process - the more complicated task of building the memory boards. When things went wrong there, the whole process was affected.

Hemel also had to choose its so-called "trigger levels". These refer to the levels at which stocks in each section are allowed to decline before a "call" is made to replenish those stocks, using a system of coloured markers (called kanban). These initial levels in the fitting area allowed more slack in the control of inventory than managers thought could eventually be achieved.

● While JIT was being examined - which also involved visits to other JIT plants by managers and production workers - a large education programme was started. All employees received information on the overall aims of JIT at Hemel and on how systems worked at other companies.

It was also realised that the changes would require shop-floor workers to do a wider

range of jobs. This was because they would occasionally be transferred to other parts of the factory which needed more hands for the tight JIT-governed production flow.

A table of all production workers and their skills was drawn up. This showed that 30 per cent of production employees could do 70 per cent of the jobs. A big retraining programme to give them extra skills was started.

At first Hemel thought it could do all this itself but found it could not. The Production Engineering Research Association (Pera) at Melton Mowbray was called in at a cost of £10,000; its staff helped with retraining and also trained people to continue with it once Pera had left. Laver says particular attention was paid to foremen and supervisors who would no longer have a traditional role.

Because workers would be switched from time to time to areas traditionally commanding higher - and in some cases lower - pay than those they were used to, everybody went on to the higher rate of shop-floor pay. Laver says it would have been folly to do otherwise.

So that workers could participate in the process, they were given the opportunity to design their own JIT system. The company found, though, that its professional engineers ultimately provided the solutions.

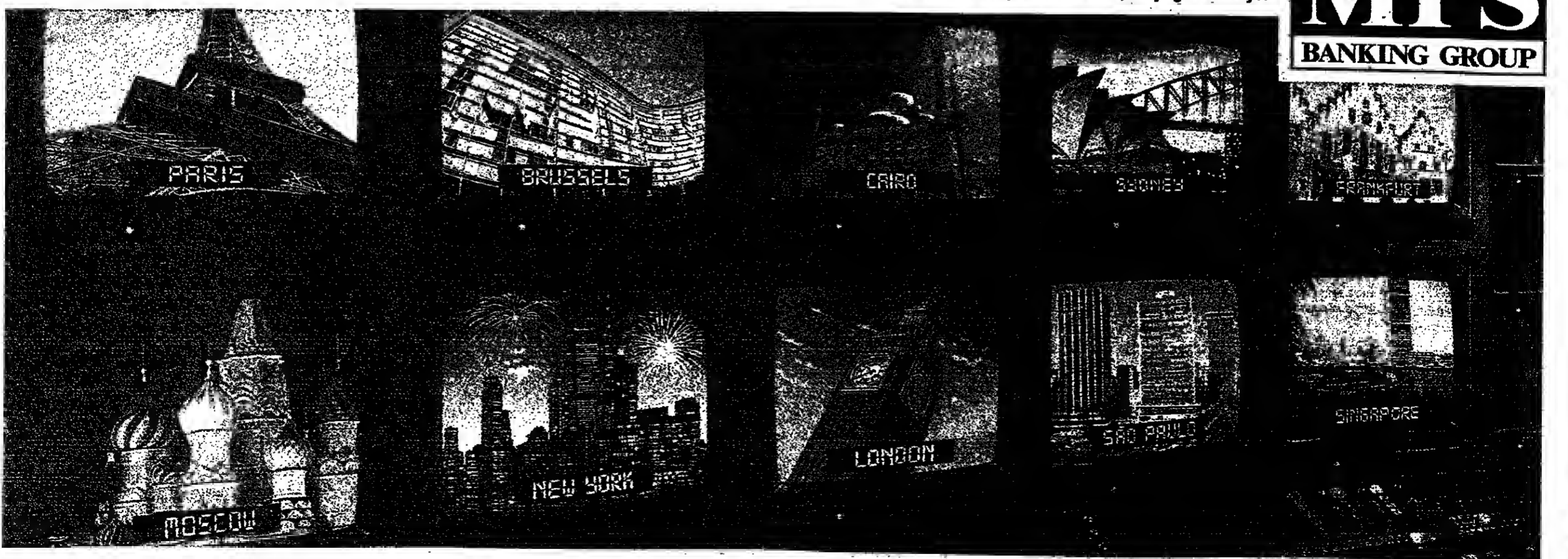
● JIT was introduced to further parts of the factory over the following two years, finishing up with the taking in of components and the despatch of finished goods. These later phases of JIT were started off with just 25 per cent of "slack" in trigger levels.

In the past few months, staff at Hemel have been attempting to spread the message to their suppliers. Some companies introducing JIT attempt to bring in their suppliers much earlier than this. "We thought we would get ourselves pure in word and deed before we tried to spread the spirit of it."

Asked what he would do differently, Laver says: "We would start training earlier and train more people. JIT is about the philosophy of working properly, not just adding value."

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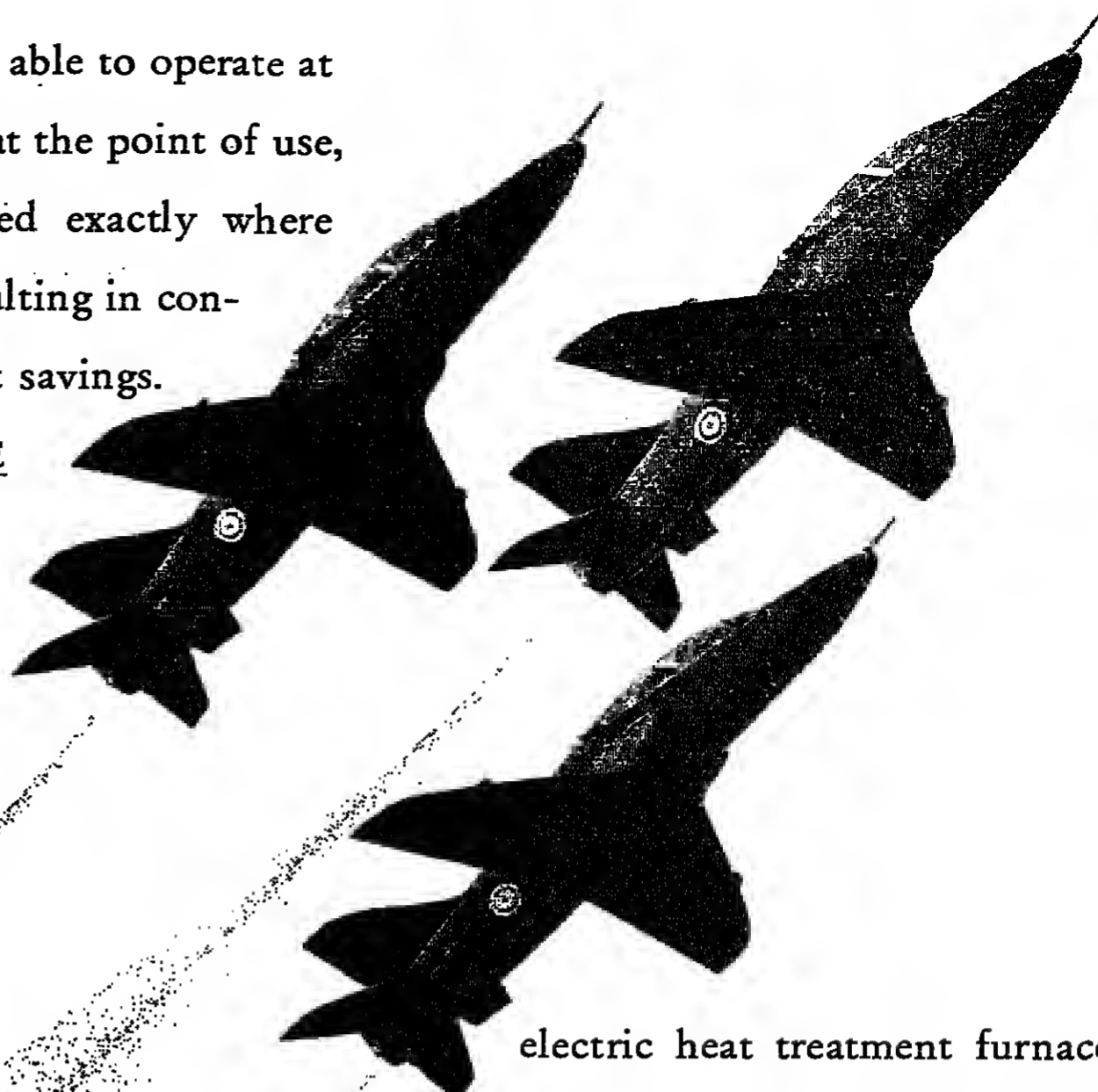
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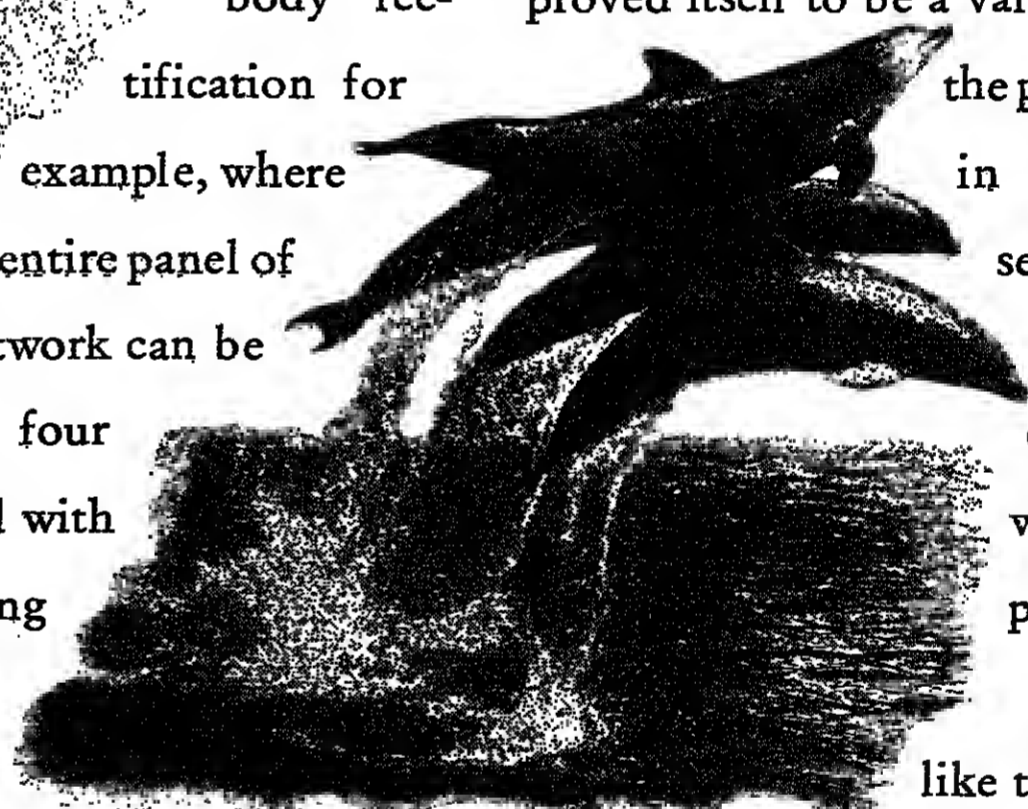
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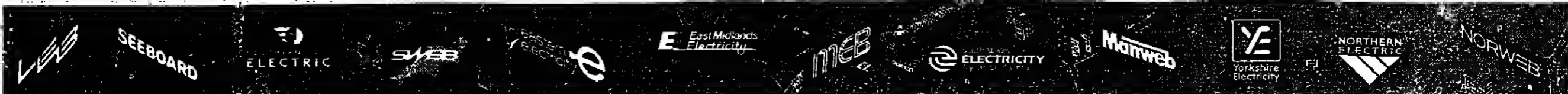
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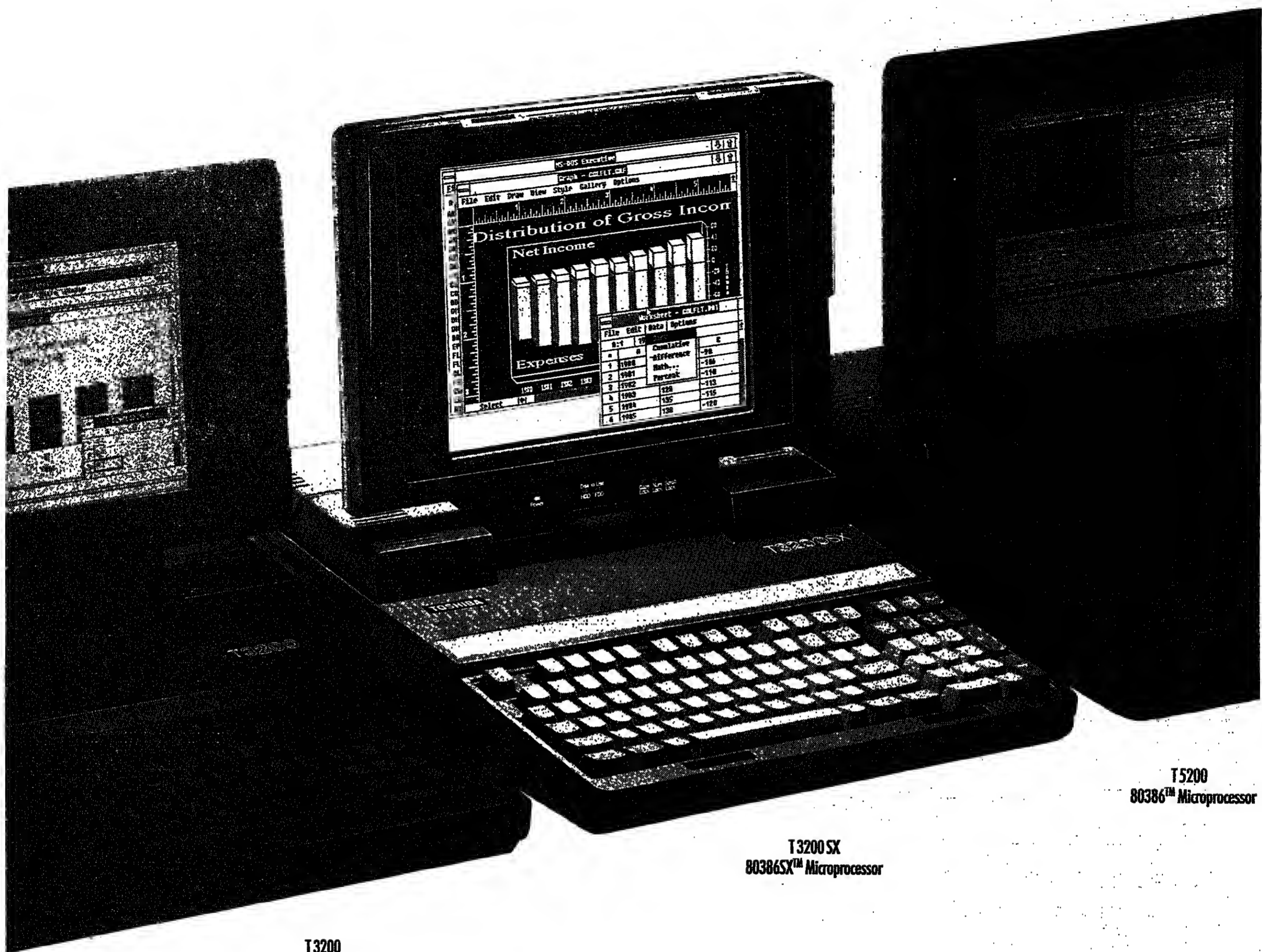
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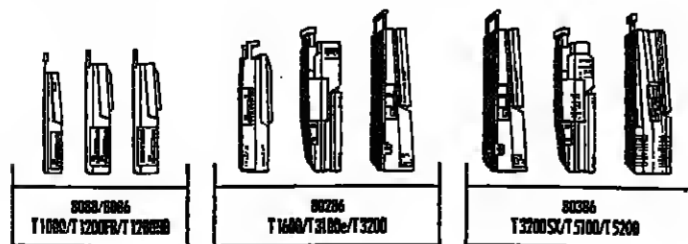
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ARTS

TELEVISION

Final fling into the void

The real television critic returns next week, which means that my ersatz struts and frets are at an end, and that I am about to be cast back into the void of voiceless wilderness from whence I came.

For 12 years and who said last week that he hopes to raise the world of sponsorship so as to enable the show's centre to London Weekend Television.

which paid homage to the surrealistic lifestyle of Antarctica's Emperor penguins. There was some hauntingly fine camera work. For good measure, Channel 4 showed us a replay of The Way of an Eagle, another Anglia production, previously seen on ITV, about the golden eagle, which is persecuted and killed wherever it is found, even in Scotland.

Sunday also marked the start of a new series of The South Bank Show (ITV), in which rich and famous author Melvyn Bragg interviewed the most famous and younger author Martin Amis about the new Amis novel, London Fields, which is receiving as much hype as a Mars landing.

As the Survival team made clear in its two-hour special, Antarctica really is the last frontier. It is the size of India plus China, the coldest and wildest place on Earth, not entirely free of pollution but by far the least polluted continent.

I enjoy a bit of magic, which is why I watched The Best of Magic (ITV) in a childlike trance. I can never work it out, not even the simplest card trick, let alone the high-tech feats of an artist like Princess Teiko ("Japan's superstar of magic") or the sexy fidgety-poker of a couple known as the Pendragons ("America's top illusionist team").

Chicago Symphony

It comes as quite a shock to see the Albert Hall with seats in the main hall. The orchestra is usually seated in the Albert Hall and the audience in the main hall. From season to season, the orchestra does not usually see the place until a year later, when the tennis and wrestling again give way to the spirit of Henry Wood.

London Symphony

On Sunday Michael Tilson Thomas and the London Symphony Orchestra, now in its 30th year, opened their season amid the usual tantalising signs of backstage seething. The programme listed far fewer players than we actually heard (and some that we didn't - not even a full clarinet team; the first-deck woodwinds played musical chairs all evening, their was a guest Leader, Kees Hilman, in place of Alexander Baranovskii. Life in the LSO must be exciting. So, nevertheless, was the concert.

Benjamin Frith

A joint winner in this year's Arthur Schnitzler International Piano Master Competition, young Frith was enlisted twice over for the Wigmore's current Beethoven Festival - for an ensemble concert ten days ago, and at lunchtime on Monday as soloist in the monumental "Diabelli" Variations.



Threatened worlds: Survival Special's "Antarctica - The Last Frontier"

which appeared to cut him in half, before getting up to some nonsense involving the Bermuda Triangle. He has a razor-cut profile and far too much chest hair.

cause was undermined by an excellent This Week (ITV), which examined how the use of atrociously horrible apartments in some of the travel companies' brochures, such as that of Falcon Holidays, was fanning the lager lout problem on the Mediterranean island of Ibiza, which was said to be in "crisis".

appellingly puffy travel shows that are a disgrace of British broadcasting. In Rape: That's Entertainment? (BBC 1), Omnibus asked whether the cinema could responsibly explore the violent reality of rape without titillating its audience, and whether film-makers had a responsibility to debunk the male myths that surround this most personalised form of violence.

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ARTS GUIDE September 15-21. THEATRE London: The Merchant of Venice... The Black Prince... Anything Goes... A Man in Her Ear... New York: Heidi Chronicles... Les Misérables... Chicago: Driving Miss Daisy... Washington: The Cocktail Hour... Tokyo: Kabuki, Kabuki-za... Forbidden Planet: The critics of the quality papers huddled together in the interval to discuss abstruse points and esoteric details.

Hamlet

HAYMARKET THEATRE, LEICESTER

"You can never bring in a wall" complains one of the mechanicals in the Dream. But you can, and give it a leading role, too, as Yuri Lyubimov demonstrates in this patchy recreation of his famous Moscow Taganka production of the early 1970s, which I saw in Belgrade in 1978 on the company's first historic foreign tour.

There are bagpipes, too, to remind us that the divisive wall is also a walling one that envelops the murdered and accommodates the grieving. The blobs and knots symbolise the entangled species, and the actors wear mostly heavy brown woolen jumpers, the

Forbidden Planet CAMBRIDGE THEATRE. The critics of the quality papers huddled together in the interval to discuss abstruse points and esoteric details. What did Connie Francis sing apart from "Who's Sorry Now"? Was it the Zombies who recorded "She's Not There"? What happened to the Byrds after "Hey, Mr Tambourine Man"?



# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
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Wednesday September 20 1989

## Anatole Kaletsky considers the collapse of the US junk bond market

# The lure of the roller-coaster

## Progress on EC anti-trust

AN AGREED role for the European Commission in trying to ensure that large takeovers are desirable, both to ensure consistency across the Community and to avoid regulatory conflict between Brussels and national governments. Yet if the Commission is to play a constructive role, its power must be shaped by two overriding requirements. One is that it must be guided by the need to promote competition, leaving as little room as possible for debate on impetuous questions about matters of public interest. The other is that the approach should be both rigorous and consistent, leaving businessmen with a clear idea of the type of transaction that is likely to be caught in the Brussels net. Judgments about what might constitute a threat to competition have to be taken on a case-by-case basis. But any exceptions and potential loopholes need, as far as possible, to be specified in advance.

### Room for doubts

Progress has been made towards meeting these criteria, and the French, in their role as Commission president, will be going all out for an agreement by the end of the year. But after the latest round of negotiations this week, there is still room for doubts. Competition will indeed be the test for coming to a decision on a merger - but that will be judged in the light of, among other things, the competitiveness of the relevant sectors in the Community in relation to world competition. Another factor to be taken into account will be "the need to intensify the competitiveness of undertakings located in regions which, owing mainly to a lag in development, are greatly in need of restructuring."

Even the British have apparently been persuaded that this form of wording will not allow the Commission to charge ahead with the creation of Euro-champions or a Community-wide industrial policy. The Commission itself says strongly that this is the last thing it wants to do. And it seems that French ideas about introducing some form of reciprocity into the proposals are regarded as innocuous even by those who are normally most

suspicious of the concept. All that the Commission is trying to do is to prove itself in the early years by showing that it will not be swayed by regional political interests.

Another area of concern is about the circumstances in which national governments might be asked to override the authority of Brussels. This comes under two headings. The West Germans, perhaps scarred by the reaction to their decision to permit the Daimler-Benz merger, are particularly anxious to retain a certain influence on competition matters. The Commission will have to convince them that it will be at least as rigorous as the Cartel Office in Berlin. It must also pay close attention to each case, since the relevant market which in some large mergers may be a single EC country.

Then there are the sectors in which national governments might legitimately have a special interest - such as defence or broadcasting. This draft proposal does not tackle this issue sensibly. Any such exemptions will have to be specified in national legislation, and must not be incompatible with the treaty by, for instance, discriminating between Community companies.

### Limited role

The logic of all this is that, in the early stages, the Commission's role should be limited to vetting only the biggest transactions while it establishes a performance record. France, the UK and West Germany have proposed a threshold which would bring in companies with combined sales of more than 500 million francs (€3.33bn); apparently this would catch around 50 or 60 deals a year, which is quite enough to be going on with. Some of the smaller countries would like a lower threshold, but it ought to be possible to allow them to submit smaller transactions to the Commission's authority if it suits them to do so. The Commission, too, would like a lower threshold, but it would be wise to move cautiously. A Community-wide merger policy may be desirable but it is not absolutely essential. A flawed regime would be a lot worse than leaving things as they are.

## Impersonal equity plans

THE LIVELY correspondence about personal equity plans in our letters column highlights two aspects of Mr Nigel Lawson's pet savings scheme. One is that PEPs have become a great deal more popular this year, since upgraded terms were unveiled in the Budget in March. But the other is that many investors have become confused about the motivation behind PEPs: a scheme that was originally about attracting private individuals to direct share ownership looks increasingly like another institutional investment vehicle.

Personal equity plans were originally proposed in the 1988 Budget, and elaborate conditions were drawn up to ensure that planholders received annual reports, were entitled to vote and so on. It was an element in the Conservative Government's strategy to promote "popular capitalism." Unit trusts were originally excluded, but were later (along with investment trusts) allowed to become a small element of a plan. Although 270,000 plans were sold in 1987, the first year, only another 120,000 were sold in 1988 as it became apparent that the cost disadvantages tended to outweigh the tax relief on offer. After two years, the total invested was some £700m.

### Mass marketing

Business has picked up. PEPs can now be bigger, and more importantly, £2,400 can be placed in a plan devoted entirely to unit trusts or investment trusts. This has brought them for the first time fully within the framework of mass marketing. Meanwhile, some of the administrative difficulties requirements for direct shareholdings have been simplified. But individual share PEPs are still quite expensive to run and more experienced private investors are asking why they cannot administer the plans more economically themselves, rather than rely on expensive managers approved by the Inland Revenue. As things stand, these savings vehicles could be more aptly called impersonal equity plans.

Whatever the remaining drawbacks, the plans appear to be selling much more heavily this year. The full impact will

not become apparent until the dealing deadlines are approached, but UBS Phillips & Drew has suggested that PEPs might attract as much as £4bn a year. The longer-term projections are bound to be speculative: the terms of the plans are variable from year to year, and they would not survive a change to a Labour Government in anything like their present form. For the time being, however, the money is rolling in.

But what is being achieved? The close identification of private shareholders with companies is no longer a central ingredient of PEPs. It can be assumed, in fact, that most of the money from now on will go into plans based on unit trusts or investment trusts. So the PEP has been turned into little more than just another institutional tax shelter.

### Change of mind

This has represented a significant change of mind by the Government. An original objective was to halt and reverse the decline in direct private shareholding in the UK. Millions of new shareholders have appeared, largely as a result of privatisation - but usually owning only one or two tiny stakes. Meanwhile the proportion of UK equities owned by private shareholders has continued to fall - from just over 30 per cent when the Tories regained power in 1979 to perhaps as little as 19 per cent by the end of 1988.

Viewed as a shelter against income tax and capital gains tax, PEPs are defensible, since they represent a step towards an expenditure tax. But this clearly conflicts with the Chancellor's announced aim of moving towards a comprehensive income tax, as well as with a number of changes he has introduced (such as the withdrawal of life insurance relief).

What is clear is that the political appeal of PEPs has been dented. Perhaps the Chancellor will feel able to shift the emphasis back towards direct shareholdings once the popularity of the plans has been established. But it is not surprising that many FT readers should be disappointed at finding themselves tied up in so much institutional red tape.

There was one possible consolation for Wall Street in last week's collapse of the junk bond market. Consolation was certainly needed: the sharp drop in the market in these high-yielding, risky securities was probably the worst financial panic to hit the US since the 1987 stock market crash.

The consolation came in this line of reasoning: junk bond investors' past blindness to the risks of excessive lending had pushed US takeover prices to dangerously extravagant levels, perhaps last week's chastisement would prove a relatively painless way of bringing Wall Street back to its senses before too late.

Campeau, the struggling Canadian retailer whose problems triggered the junk bond crisis was only the latest in a long series of highly leveraged companies that had been falling by the wayside in the last 12 months. At the problem cases, which ranged from Revco Drugstores to Fruehauf Trailers to SCI Television and Ohio Mattress, had one fundamental flaw in common. They had overpaid and over-borrowed in a takeover, leveraged buy-out or refinancing.

Junk bonds played a central role in this collective act of over-leverage. Last week, as Campeau's problems came to a head, the whole junk market reacted. Even the bonds of better-capitalised issuers such as RJR Nabisco fell 5 per cent or more. Worse, the market for many smaller issues of these securities dried up completely - an ominous reminder of the collapse of liquidity that occurred in the stock-market in 1987's Black Monday.

In the past, each blunder by the leveraged financiers had produced a bonanza for the stock market. Ballooning takeover prices were bound to

### With junk bond investors suffering from stage fright, are commercial bankers about to take the role of greater fool?

be deflated at some point. In neutralising these excesses, a slide in the junk bond market accompanied by some big losses in a few dozen takeover issues seemed preferable to a general market collapse as in 1987.

But even as some analysts were cautiously welcoming the new era of sobriety and stability in the takeover business, a rather different message was suggested by two other developments last week. These two events suggested that one last burst of even more extreme excesses might lie ahead before the merger mania of the 1980s finally ran its course.

On the very day that Campeau's troubles were reaching their climax, UAL, America's second largest airline company, announced a \$6.75bn (£4.3bn) leveraged buy-out. The deal, dropped by seven pence against the D-Mark in 30 minutes after a rumour about the collapse of an important US bank because of losses in junk bonds and LBOs. The rumour about the bank was, of course, unfounded. But it served as a reminder that banks, not junk bond investors, had provided most of the funds for the wave of LBOs. The UAL financing meanwhile suggested that bankers might still be prepared to wade further into the LBO business with or without junk bonds. UAL is an erratically performing

company in a notoriously unstable business nearing the top of an economic cycle. It will be taken private at a price of \$300 a share - more than double its value six months ago and five times what it was worth in 1987. How could this risky deal be financed in the midst of a crisis of confidence in junk bonds?

The answer was simple: with no junk bonds at all. Usually, junk bonds are needed because the banks which finance the bulk of any LBO transaction insist on an ample cushion of equity and subordinated debt between their own commitments and the total value of the company to which they lend. If losses occur, they fall first on the equity holders. Subordinated lenders, usually in the junk bond market, then take the next hit. In theory, it is only after the equity and subordinated finance is totally wiped out that bank lenders face the risk of any loss.

For UAL, however, a syndicate of banks led by Citicorp and Chase Manhattan decided they could dispense with the layer of subordinated debt. Indeed, the deal they offered hardly needed any equity either. The banks agreed to advance on their own more than enough cash to buy UAL - \$7.2bn of lending for a deal valued at only \$6.75bn. British Airways did put \$750m of preferred equity into the LBO and the UAL pilots' pension fund added another \$200m. But these sums would be absorbed by fees, working capital and refinancing requirements.

Of course the banks' lending to UAL would be secured by various assets. But would these assets really be worth \$7.2bn in the event of a liquidation? As recently as January, the stock market valued the whole company at \$2.3bn, less than one third of the sum the banks felt able to "secure" against its assets last week.

This kind of arithmetic suggested an ominous possibility. With junk bond investors suffering from stage fright, were commercial bankers about to step into the role of greater fool in the buy-out game?

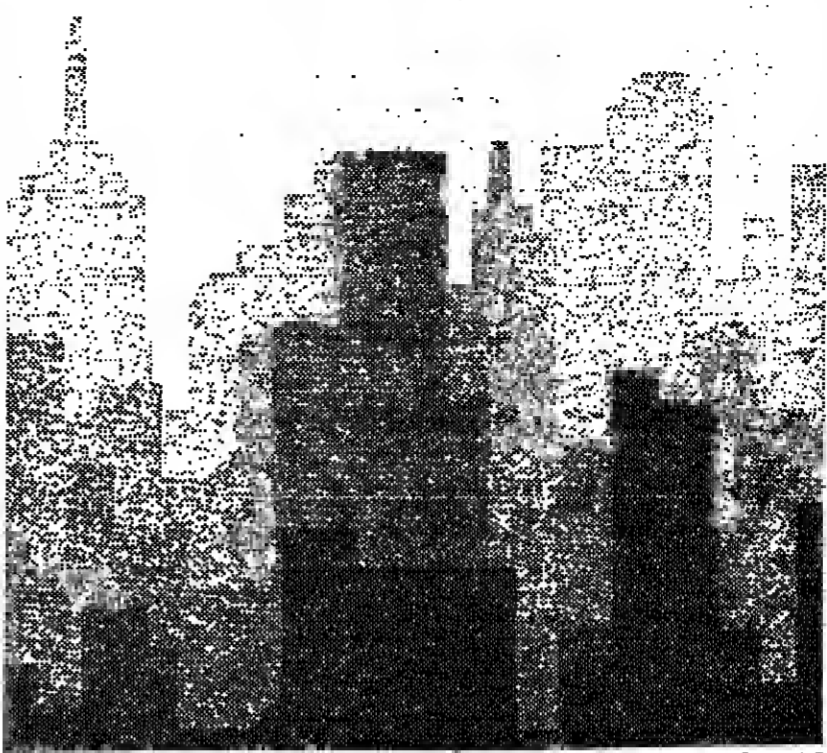
Mr Jim McDermott of Keefe Bruyette & Woods put the point more diplomatically: "Developments in the junk bond market have put the heat on the banks. Commercial bankers now have to put the ante and come up with a bigger share of the financing if they want to get deals done."

Most bankers, of course, reject the criticism of their rapidly growing involvement in leveraged buy-outs, takeovers and refinancing (generally referred to as "highly leveraged transactions" or HLTs).

They have at least four arguments in support of their view. Their credit experience with HLTs has been excellent so far. Their leveraged portfolios are well diversified across industry. Most of the loans they make are rapidly sold on to other banks through worldwide syndication. And finally, they only lend on the security of solid assets - unlike their colleagues in the junk bond market, who have to make do with unsecured loans.

In the last week, however, the banks' defence of their LBO lending has started looking very thin. As Mr George Salem of Prudential Bache said on Friday: "The bell has now rung that LBOs and HLTs are a real threat to the fundamentals and investor psychology of bank stocks."

The fears are hardly surprising. The bankers' arguments about credit experience and diversification are not impressive. Past experience is always encouraging in an lending market, but this tells us nothing about how future loans will perform. As for



Bank exposure to highly leveraged transactions\*

As of 30.6.89	Loans outstanding \$bn	Commitments and other investments \$bn	Total exposure \$bn	HLT exposure as % of equity	*LDC exposure as % of equity
Citicorp	5.3	7.8	13.1	125	85
Chase Manhattan	3.0	4.3	7.3	144	106
J.P.Morgan	1.5	1.5	3.0	40	57
Bank America	1.1	1.3	2.4	49	123
Chemical	2.0	1.1	3.1	76	107
Manufacturers Hanover	3.7	1.7	5.4	162	192
Bankers Trust	3.2	3.7	6.9	198	81
Bank of New York	3.9	2.0	5.9	192	50
First Chicago	1.2	2.4	3.6	139	42
Continental	2.1	1.4	3.5	204	64

\*Highly leveraged transactions as defined by each bank in its quarterly financial reports. The data are generally inclusive of leveraged buy-outs, takeovers and refinancing. Source: Keefe Bruyette & Woods. \*\*LDC exposure net of LDC reserves.

diversification, the bank regulators certainly have their doubts. Federal Reserve officials say that they treat all HLTs as a single class of lending when they examine banks for excessive risk concentrations. Not only would a recession or monetary tightening hit HLTs in every industry, but also, even more seriously, the problem of "credit contagion" could easily strike. If one HLT failed it could undermine the creditworthiness of others, just as the Mexican moratorium in 1982 froze lending to Brazil.

What then of the banks' third line of defence - the worldwide syndication of their loans to other institutions? In any one deal, syndication can certainly minimise a bank's exposure. But the number and size of transactions has become so enormous that even after syndication, the leading US banks' exposure has risen to astounding heights.

A study of outstanding loans plus financing commitments by Keefe Bruyette & Woods showed that on June 30, all but three of the big US banks had HLT exposure which exceeded 100 per cent of their equity

base. All but four banks had greater exposure to HLTs than to Third World lending.

Why have the banks allowed themselves to become so extended? For the same reasons that drive every credit boom: high interest margins, lavish transaction fees and the bankers' last line of defence - the "security" of asset backing.

This brings us back to UAL and numerous other smaller deals such as Northwest Airlines and the unsuccessful Paramount bid for Time, all of which the banks agreed to finance without recourse to the junk bond market. Bank lending to HLTs may seem adequately secured, but so did their lending to super tanker fleets, Texas real estate developers and Third World governments.

The parallels with Third World lending are particularly suggestive in the case of UAL. A banker involved in this deal who called it "a quite unique commitment for commercial bankers," found it easy enough to justify. When banks lent \$7.2bn on a transaction valued at \$6.75bn it might appear as if they enjoyed no equity or

subordinated debt protection, but - argued the banker - this overlooked the unusual role of the United Airlines' pilots. In exchange for a 76 per cent ownership stake in UAL, the pilots have agreed to a seven-year employment contract that will cut operating costs by \$25m a year. In effect, the bankers say, this introduces a generous layer of equity into the buy-out, since the pilots' concessions have made the company \$27m to \$30m more valuable than it was before. Taking this extra value into consideration, the banks are not lending 107 per cent of UAL's true worth, but only about 70 per cent.

Obviously UAL's eager creditors feel that a contract with the pilots is a solid, bankable asset. But then, in the late 1970s, the "full faith and credit of the Mexican Government" could have been described in the same way.

Mexico did not intend to renege on its pledges. It simply was not able to carry them out. Given the long history of fractious labour relations at UAL, could not the same happen here? Would the pilots' union be able to pay the banks \$30m in compensation if all its members decided to break their seven-year contract by resigning en masse, for instance, as pilots in Australia have just done?

But if the buy-out boom of the late 1980s resembles the Third World debt crisis and other lending booms of the past, there is at least one big, potentially alarming difference.

In the past, bankers have contributed to financial manias by tempting their clients with easy credit in the LBO and takeover business, though, banks do not merely tempt companies to borrow - they force them to do so by making loans easily available to potential raiders.

The management of UAL did not particularly want to do a leveraged buy-out, certainly not one valued at double what the company was worth six months ago. The management took on \$7bn in debt because if they did not somebody else would - in this case, Mr Marvin Davis, the Los Angeles corporate raider. Like dozens of other US companies, UAL was forced to borrow and to borrow up to the very limit of what the most enthusiastic lenders in the credit markets would allow.

Can this perpetual motion machine be stopped by the scare in the junk bond market?

The conventional wisdom on Wall Street is that takeover prices will now drop and the whole leveraged finance craze will gradually go the way of the yo-yo and India hoop. But the history of past credit cycles suggests otherwise. No doubt there will be a hiatus. But sooner or later the bankers may be unable to resist. They will want one last spin on the credit roller-coaster.

### CORRECTION

An error in the chart accompanying the article about Générale de Banque of Belgium on this page yesterday gave the impression that the bank's assets had fallen in 1988. In fact they rose. The correct figures are:

TOTAL ASSETS	1984 \$29.7bn
	1985 \$31.2bn
	1986 \$46.2bn
	1987 \$50.3bn
	1988 \$63.4bn

We apologise for the error.

### Will the City take to arms?

The Daily Official List, the journal of the International Stock Exchange, has been printing advertisements on its front page for some time now. And a very strange one appeared on Monday. It is for "Gun-Ball Assault" - only underground combat game in Britain. Readers who want more information are invited to call a number at Monkton Farleigh Mine, near Bath.

So we did. The ad is quite general as in the mine. It is an old bathstone mine which was abandoned around 1835. The army took it over and used it as an ammunition dump, equipping it with electric light and all sorts of other facilities, until the army, too, gave it up in 1920. It turns out to be ideal site for underground games. Indeed it is so far the only underground site for combat games in Britain.

Woodland games are another matter. They are springing up all over the place, in the US there is a whole literature about them with magazines such as Paintball Adventures, Paintball Games and Paintball Monthly.

The principles of woodland and underground combat games are much the same. There are two sides of about 20 people each. They are issued with guns and pellets, made of vegetable dyes, overall to prevent the players from getting too dirty and glasses to protect their eyes. The sides start about an eighth of a mile apart and try to take each other's flagpost.

The underground game near Bath lasts around three-quarters of an hour, but you can play it several times over. The charge for a full day is £20, including lunch, a little bit more, if you need extra bullets. Martin Hixson, one of the four partners at Monkton Farleigh, says that the game is still only in its infancy in Britain. He and his colleagues

## OBSERVER

are engineers and run Gun-Ball Assault part-time because it does not yet make enough money. He has not made a study of the people who play, but describes them as between 15 and 55. "You can't get lost down the mine," he says, "but you need a reasonable standard of fitness. A lot of professional people come from London."

Previous advertising has been placed in the popular newspapers and the car magazines. It was Pearl & Dean that suggested the company should go for the Daily Official List. As of yesterday afternoon, no stockbroker had responded.

### Very special

The BBC owns a company called Lionheart Television, which is designed to distribute its programmes in the US. Its president and chief executive is Jack Masters, who hopes to achieve sales of \$11.5m this year. The New York Times quoted him as follows: "Mr Masters said the BBC strategy was 'to improve the branding of the BBC label', which he said had come to stand in the United States for programs of special distinction, like 'Six Wives of Henry VII'."

### Real Marxist

When did a Russian Marxist last fill a hall at the London School of Economics? It certainly happened on Monday night when several hundred old and new (and some odd right) turned out to hear Boris Kagaritsky deliver the Isaac Deutscher Memorial Lecture on "The Importance of Being Marxist." The School's New Theatre was packed out, and the meeting had to move across the street to the more commodious Old Theatre. Kagaritsky won the



"I understand it's full of nitrites."

Deutscher Prize for his book "The Thinking Reed", a history of the Soviet intelligentsia since 1917. He was imprisoned under Brezhnev, but can now speak his mind and even travel abroad. Yet he does not find the Gorbachev regime much of an improvement.

He claims that what is now emerging in Moscow is "a kind of market Stalinism, combining the worst features of both systems."

Only a despotic regime, he argued, could introduce West-European reforms in Russia, since there was no social class capable of developing capitalism spontaneously. Indeed, articles were now being published in the Soviet press arguing that democracy would have to be sacrificed, or at least postponed, for the sake of a market economy.

The recent miners' strikes, he said, showed that the Soviet working class would not put up with the neo-liberal "reforms" now favoured by the bureaucracy. The socialist movement was "grievously gaining strength", but had to express itself through a new

samizdat, because "publishing Trotsky is more frightening [to the regime] than publishing Solzhenitsyn".

Asked about Gorbachev's own position, Kagaritsky said it did not make much difference. All the factions in the bureaucracy would like to keep Gorbachev, since whichever wins "he will be the best person to carry out their policies". For real socialism to triumph there would have to be a new revolution "from below".

### Lamont's card

Norman Lamont, the Chief Secretary to the Treasury and the man looking after this year's public expenditure round, is perhaps more care-free with his own money than he is with the taxpayers'. Lamont dropped in at the publishing party for Thatcher Decade, the book by my colleague Peter Riddell, duly bought a copy, and then left his Access card behind. It was, of course, immediately returned to him by the press.

### Hardly subtle

Drug makers generally hesitate to link the names of their products to the illnesses they are meant to cure, arguing that if they followed this route the names could be distasteful both to patients and doctors. Instead they choose innocuous titles, such as Zantac for the best-selling ulcer drug made by Glaxo. Yet the sense of restraint may be breaking down. A small pharmaceuticals group called Seward Medical has launched a new product for clearing people's bowels before operations. It is called GoLyte.

### Half way

How can you spot a Romanian tourist in Hungary? He's the one trying to escape to East Germany.

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There will be more backslapping and homes than usual at this year's annual meetings of the International Monetary Fund and World Bank.

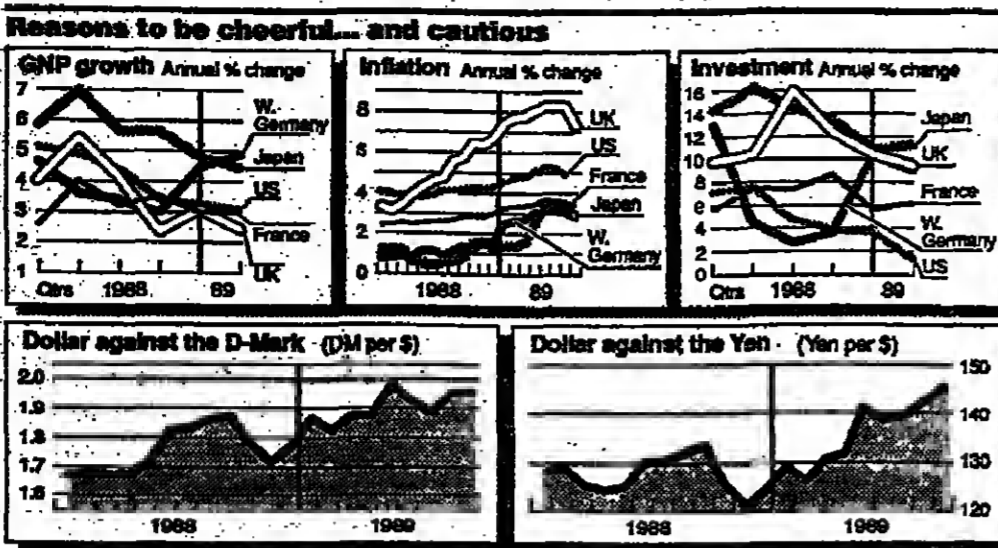
The pin-striped legions of government officials, bankers and media folk who will converge on Washington over the next few days to take the temperature of the world economy will find the patient in unusually rude health.

The IMF's own World Economic Outlook, due for publication this weekend, will describe a world economy that appears to be slowing successfully to a more sustainable rate of economic growth after recent strong expansion.

Although still concerned about inflation, which appears to have reached a plateau at an average of between 4 per cent and 4.5 per cent in the industrial countries, the IMF believes that price pressures should ease over the next year to 18 months.

Normally cautious officials in the "wild" finance ministries and central banks can now be heard to whisper the previously unthinkable: that the world might be on the edge of a new golden age.

Peter Norman on the IMF and World Bank's sanguine forecast for the world economy



Whispered hope for a golden age

IMF's managing director, will underline the fund's concern about inadequate investment and output in developing countries. The plight of Latin America's heavily indebted middle-income nations and the growing need of low-income countries for concessional aid are continuing preoccupations for the Fund and Bank.

joint response to the problem. Practical difficulties hinder resort to interest rate changes to influence currencies at the present stage of the world economic cycle.

The US economy is growing more strongly than anybody, including Mr Alan Greenspan, the chairman of the US Federal Reserve Board, would have thought possible only two months ago.

In West Germany, the authorities have argued that higher D-mark interest rates would curb domestic demand and divert production to export markets.

Washington is critical of West Germany's growing trade surplus, even though the bilateral surplus with the US has declined. The US argues that it has lost sales in Europe to German competition.

On intervention, the US has shifted from rigorous opposition to tampering with market forces in the early 1980s, to being, like France, an enthusiastic supporter of managed currencies.

There are also dangers, however. The surplus countries, now typically with weak currencies, run the risk of importing inflation. For deficit nations there is a risk that their current balances will deteriorate further.

However, this shared dislike of the over-mighty dollar among the three leading G7 members does not make for a

Civil aviation in Europe

Towards a system of user-friendly regulation

By Christopher Tugendhat

The barriers to airline competition in Europe are falling. The latest proposals from the EC Commission would give airlines greater freedom to operate air services within the Community and to charge the fares they want.

Aviation has been a success story for the UK. The British airline industry is the largest, most dynamic and efficient in Europe, with some of the lowest fares available.

But there is more to achieving a competitive market than just removing restrictions on the ability of airlines to do what they want, as recent events in the US show.

Such tensions do not spell a return of autumn 1987, when a US-German row helped precipitate the global stock market crash. But they show that national priorities still have the upper hand.

The G7 grabs the headlines in a crisis, and behind the scenes its members work together on a wide range of issues, from drugs policy to debt. Its scope is limited however, to policy co-operation rather than the closer co-ordination envisaged under the Louvre Accord.

reduction in effective competition since the early days of deregulation and inevitably higher fares, particularly for those captive passengers who have to use routes served by one or two airlines following mergers or failures.

What went wrong was that deregulation became confused with laissez faire, in an industry which is prone to concentration and local monopolies even in normal circumstances.

In Europe, we are both luckier and less fortunate than our US counterparts. We are luckier because we have their experience from which to learn.

Congestion is an obvious example. Freedom of entry is central to any truly competitive market. It is the new entrants which create the real marketing initiatives and keep the established airlines on their toes.

Europe also starts with individual airlines dominating their national markets, to which must now be added a clear trend towards cross-border links. Some of these links may raise important questions of principle for airline competition in Europe.

The result has been a

seen in the US. It is the long-term interests of users which must be the driving force in the negotiations that will take place in Brussels over the next few months.

There are three chief problems: The shortages of air space, terminal and runway capacity which will continue for some years, however intense the efforts made to ease them.

Because of this inheritance from the past there is a real danger of the larger airlines forcing newer and smaller airlines into a client position.

In these circumstances, Europe must have regulators with the clout to ensure that newcomers cannot be marginalised or suffocated before they have had the chance to show their paces.

The author is chairman of the UK's Civil Aviation Authority

LETTERS

Shares for small savers

From Mr G.D.R. Oldham. Sir, Your editorial on water privatisation (September 15) developed into an interesting analysis of fiscal incentive and risk-spreading for investment.

The development of wider retail portfolio investment in shares - and unit trusts - is a growth of world trade to levels last seen in the 1960s.

However, in the meetings that precede and follow next Tuesday's formal opening of the IMF and Bank annual meetings, the IMF will be at pains to make clear that not all is well in the world economy.

Green grows the market

From Professor David Pearce and others. Sir, Joe Rogaly's review of our book, Blueprint for a Green Economy (September 14), challenges us to produce an economics which contemplates global doom from ozone layer depletion, the greenhouse effect, and world population growth.

We are happy to accept the challenge; in the firm belief that the economic approaches outlined in our report will be as applicable to global issues as they are to cleaner rivers and beaches.

Indeed, we would argue that the incentives-based approaches offer the world the

Administration in the UK

From Mr Ipe Jacob. Sir, I have to agree with Richard Bethell-Jones (September 14) that the administration procedure in the UK is tending to be used as a substitute for the market.

It is true that to implement a restructuring, if not devise it, the active participation of existing management should help rather than hinder, and that - unlike the US "Chapter 11" process - an administrator takes over control from the directors.

But another significant difference from the Chapter 11 process has been recently highlighted in a case where I am joint administrator.

Members make a party

From Mr Alan Simpson. Sir, Your leader describing Dr David Owen as "one whose perceptions of his own importance often appear to be in inverse proportion to the size of his party" (September 11) is unfair.

At the height of the merger controversy last July, Dr Owen spoke to a private gathering of SDP councillors held in the University of Nottingham. He made his position quite clear. If the SDP were to be destroyed, he would seek re-election in Plymouth as an independent MP. He had no intention of joining the merged

TECs include small firms

From Mr Brian Wolfson. Sir, I refer strongly to the claim made by Charles Batchelor, in his article on "Training and Enterprise Councils (TECs, September 12).

He suggests that a report by Peat Marwick McLintock contains a warning that TECs are "in danger of being hijacked by large companies." I have read the report and find it difficult to see how your reporter has reached such a conclusion. Nor would that conclusion accord with the facts.

Administration in the UK

party which, he forecast, would not be a success. The party could only be saved if members rallied round: the task was beyond his capabilities.

Dr Owen's Nottingham speech was calm and courageous at a time when he may have been excused for feeling his political career was in ruins. From the outset he had advocated a measure of co-operation between the remaining SDP and the new Liberal Democrats, but these overtures have been repeatedly rejected.

Shares for small savers

Given that tax perks have long been found acceptable for home ownership, why should it be a strange system in which it is necessary to resort constantly to perks and tax privileges to make basic investments like shares and unit trusts saleable?

On the matter of risk-spreading, I fully concur with your comments on the unbalanced nature of wider share ownership. A balanced approach is our central aim: we automatically include portfolio administration in our non-asset-based service (covering all equities, gilts and unit/investment trusts), and low-cost portfolio-based advice is available.

One of the reasons why "multi-shareholding" is so difficult to achieve is the antiquated settlement system and, indeed, the current "stock-by-stock" nature of the registration system.

Administration in the UK

very careful note of the evidence of commitment and involvement of small firms. We would not recommend any bid to the Secretary of State for Employment unless we were satisfied that such commitment and involvement had been secured.

Small firms will feature prominently on each and every TEC board, and we shall continue to promote the great importance of encouraging small firms to play a full part in the revolution in training and enterprise being spearheaded by TECs.

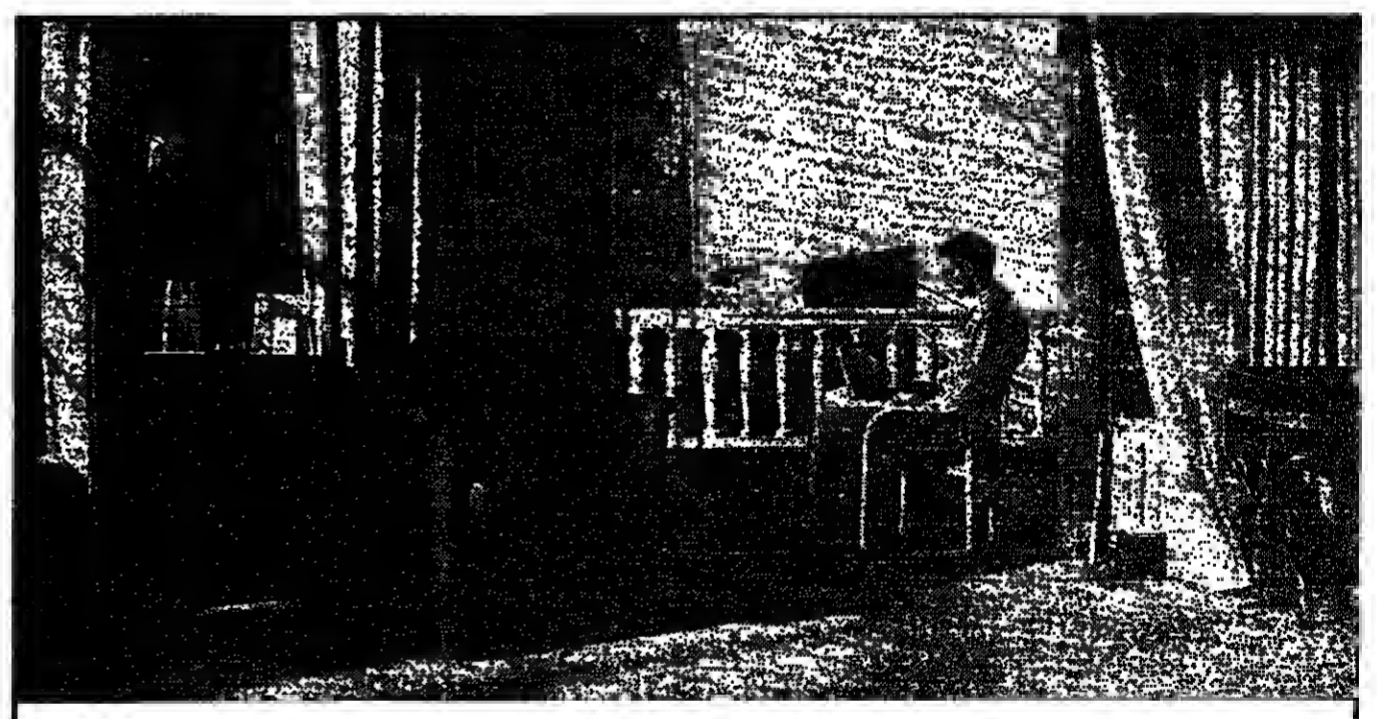
Brian G. Wolfson, National Training Task Force, 236 Gray's Inn Road, WC1

Administration in the UK

As an accountant, I would welcome the prospect of lawyers who are also licensed insolvency practitioners taking appointments as administrators - and as receivers and liquidators where appropriate. (Indeed, my joint administrator is a solicitor.) Not only would it bring complementary skills; it would also give lawyers the opportunity to work alongside those who, historically, have taken the commercial decisions.

But in one respect I would not wish the UK to follow US experience. A proliferation of advisers, advising a proliferation of different classes of interest, would only slow down a rescue process, and risk drowning a rescue plan in a sea of professional costs.

Ipe Jacob, Robinson Rhodes, 186 City Road, EC1



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FINANCIAL TIMES

Wednesday September 20 1989

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US lifts demand for ban on mobile nuclear missiles

By Lionel Barber in Washington

THE US yesterday announced it would lift its demand for a ban on mobile nuclear missiles in order to spur the strategic arms reduction talks with the Soviet Union.

Mr James Baker, US Secretary of State, also said the Nato alliance had reached agreement on measures to verify compliance with a new treaty on cutting conventional arms and these would be presented tomorrow in Vienna.

and regional issues in his talks with Mr Shevardnadze, the Soviet Foreign Minister, who will be carrying a personal letter from President Gorbachev.

"I am announcing that we will lift our ban on mobile ICBMs (intercontinental ballistic missiles) contingent upon Congressional funding."

Mr Baker said there was a "reasonable shot" of reaching an agreement with the Soviets on exchanging information on chemical weapons stocks.

Tokyo braces for Thatcher gale warning

By Philip Stephens in Tokyo

"SWIFT to attack," declared the motto on the RAF flight plan charting Mrs Margaret Thatcher's progress to Tokyo.



Mrs Thatcher arriving in Tokyo yesterday

As Tokyo braces itself for the 22nd typhoon of the current season, Mrs Thatcher is warning up to deliver her own rather special gale warning.

The pomp and splendour, the sea of white uniforms and that oddly Japanese mixture of scrupulous politeness and horrendous security gave only a hint of the impending clouds.

However, Mr Toshiki Kaifu, the Japanese Prime Minister, will have to take time off today to listen to a well-rehearsed lecture on free trade.

Perhaps, more accurately, Mrs Thatcher will want to explain in her traditionally soothing way why Japan should start buying more of the remaining products from Britain which are not yet made in Japanese-owned factories.

In case the message does not filter through the country's notoriously complicated distribution system, Mrs Thatcher will repeat it at length at a luncheon gathering of the country's business leaders.

rivals in losing vast amounts of money on the Tokyo Stock Exchange.

Yesterday, though, Mrs Thatcher was in mellow mood. It was a day to confirm her Damascus conversion to the role of "earth mother" by

Japan - Mr Yasuhiro Nakasone and Mr Noboru Takeshita - and another, Mr Sousei Ueno, who briefly preceded Mr Kaifu in office.

Earlier, as she addressed Tokyo's expatriate community at a polite scrum of a cocktail party for 900 or so, she could reflect modestly that her 10 years in office - nine years and 11 months more than Mr Kaifu - still left her "really quite junior."

Mr Thatcher, meanwhile, had taken with her to Tokyo another glimpse of glasnost - in the form of two Soviet air force officers who joined her RAF VC-10 airliner at its re-fuelling stop in Moscow.

The only people even slightly discomfited were the signals personnel from GCHQ. They operate the secret, coded communication links, which explain why Mrs Thatcher is convinced that she really does not need to leave anyone else in charge when she is abroad.

In reality, there was little to fear. The equipment is reminiscent, as one passenger put it, of the crystal sets the RAF used to parachute into occupied France during the last war. The KGB probably broke the code when Khrushchev was still in power.

US insists that Japan cuts steel exports

By Robert Thomson in Tokyo

US TRADE officials yesterday demanded a sharp cut in Japan's steel exports to the US under the voluntary restraint agreement (VRA) due to take effect from the end of this month.

This followed two days of negotiations in Tokyo at the Japanese Ministry of International Trade and Industry (MITI).

A MITI official said Japan wanted to maintain its present voluntary restraint quota, equal to 5.8 per cent of US domestic steel consumption, but US trade delegation members have demanded a much lower figure - approximately 3 per cent, according to Japanese press reports.

Officials from both sides had hoped to conclude an agreement during this round of talks, but the MITI official said that US representatives had insisted on a significant reduction in the figure, so "it was not the kind of discussion in which it is easy to reach a conclusion."

The US has decided to extend a 1984 pact under which voluntary limits were set on exports by steel-producing countries to the US to assist the local industry.

The MITI official said that Japan had supported the proposal, but could not agree with US assessments of demand for Japanese steel products.

Last year, Japan's steel exports to the US were some 4.2 per cent of domestic consumption, and Japanese producers argued that uncertainty about stable demand had resulted in an export figure well below the voluntary restraint limit.

Lawson says level of dollar is tolerable

By Peter Norman, Economics Correspondent, in London

MR Nigel Lawson, Britain's Chancellor of the Exchequer, yesterday indicated that the current high level of the dollar should present no problems for the world's leading industrial countries, although he warned that the Group of Seven was concerned that it could become too strong.

He said that the dollar was "at a tolerable level," having fallen back after last Friday's surge above DM2.

In London last night, it closed slightly easier at \$1.5730 with the pound at \$1.5730 compared with DM1.9630 and \$1.5700 respectively on Monday, but that was still well above the DM1.900 level generally accepted as its upper limit under the February 1987 Louvre accord to stabilise currencies.

analysts ahead of Saturday's meeting in Washington of G7 finance ministers and central bank governors and next week's annual meetings of the International Monetary Fund and World Bank, said the G7 was not so much concerned about the volatility of exchange markets, despite the dollar's 7 pence drop against the D-Mark last Friday.

Instead, the world's leading industrial countries were worried about a rerun of the early 1980s when the dollar went up "into the stratosphere" in a way that could not be sustained.

Mr Lawson said the G7 had not yet decided whether to issue a communiqué after its meeting, which he hoped would give more emphasis than before to discussion of the structural reforms needed in

the big industrial countries. In a wide-ranging discussion, Mr Lawson also said that Britain was willing to reschedule a limited amount of official Polish debt falling due this year and in the early part of 1990 in advance of an IMF programme to restructure the Polish economy.

Elsewhere, he suggested that inflation, worldwide, appeared to have peaked although getting inflation down remained the primary obligation of the large industrial countries.

He also predicted that the Washington meetings would be unlikely to agree on an increase in IMF quotas or subscription rights because the US would not be in a position to take a decision on the issue. Without agreement on an overall quota increase, there could be no discussion of Japan's

wish to move up from fifth in the IMF pecking order and displace Britain as the second-largest member of the Fund.

Mr Lawson said Britain was in favour of a modest increase of up to 25 per cent in IMF quotas from their present level of \$DR50bn (\$10.5bn). He said the demand of Mr Michel Comdessus, IMF managing director, for a doubling of quotas was "enormously ambitious" and that it was difficult to make a case for such a rise.

Mr Lawson said he thought world interest rates might be moving downwards and he did not expect US rates would rise. He said developments in eastern Europe would be a talking point at the IMF and World Bank meetings.

Ferranti tries to avoid collapse

Continued from Page 1

the company's divisions or bring in industrial partners as shareholders.

Ferranti Defence Systems, responsible for the group's avionics business, and Ferranti Computer Systems, which makes computers and sonar equipment, were mentioned as possible candidates for sale.

The company is looking primarily to continental European companies as potential industrial partners. Alliances with British groups have not been ruled out but executives said that Thomson of France was not among the front-runners.

UK Channel Tunnel link will not be viable, says BR chief

By Kevin Brown, Transport Correspondent, in London

FINANCING problems of the proposed Channel Tunnel link through southern England deepened yesterday as British Rail told the UK Government that the line would not be viable, even at the relatively low rate of return required for public sector projects.

The BR view was given to Mr Cecil Parkinson, the Transport Secretary, by a team of executives led by Sir Robert Reid, the chairman. The Transport Department refused to discuss Mr Parkinson's response.

Sir Robert, due to retire in March, earlier won the support of the BR board and senior executives for his view that the line would not provide the real rate of return of 8 per cent required by Treasury rules. This compares with a

required real rate of return of 12-15 per cent if the line were to be built as a private sector project, as the Government would prefer.

BR is still talking to private sector consortia led by Trafalgar House and Peninsular and Oriental Steam Navigation (P&O), but neither is believed to be willing to go ahead without substantial state support.

The proposed line would provide a dedicated high-speed link between London and the Channel Tunnel port in Kent. The project is in trouble because environmental improvements included at the request of the Government have increased the cost from £1.2bn (\$1.8bn) to at least £3bn before allowing for inflation and interest payments.

The projected price of a single ticket from London to Paris would therefore have to be raised by about £20 to £55, making the line uncompetitive with airline travel.

BR believes the higher fares would seriously affect the forecast level of passenger traffic through the tunnel, which many executives have long regarded as optimistic.

There are also fears that the difficulties of servicing the debt associated with the project could imperil the improving financial performance of BR's mainstream activities.

WORLD WEATHER table with columns for location, temperature, wind, etc.

New Soviet constitution

Continued from Page 1

Surprisingly, Mr Gorbachev called on the church to play a "pacifying" role in ethnic relations - and appealed to the now openly warring republics of Armenia and Azerbaijan to cease their hostilities.

In particular he called for an end to the economic blockade which Azerbaijan has mounted against the neighbouring and vulnerable Armenia, which is now causing acute shortages of almost all commodities.

Tension continues to run high in several regions, and

two members of the security forces were killed in the disputed territory of Nagorno-Karabakh, populated mainly by Armenians but under the jurisdiction of Azerbaijan.

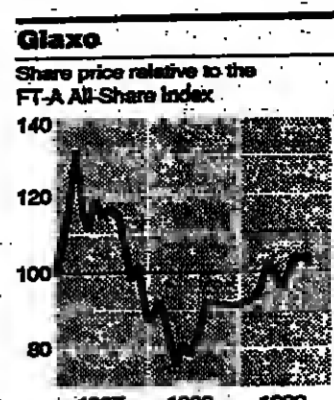
The latest deaths occurred during a gun battle outside Agdam where Interior Ministry troops were sent to disperse a crowd.

More than 100 have died in 18 months of turmoil over Nagorno-Karabakh. It has been under direct control from Moscow since January.

THE LEX COLUMN

Glaxo's medicine takes its time

It is hard to sympathise with the market in pushing Glaxo's shares down 4 per cent yesterday. Granted, the full year figures showed more pressure on margins than expected, and a mere 9 per cent rise in trading profits before currency adjustment looks a little alarming.



That said, there are signs that under the new managing director horizons are becoming just slightly shorter. Over the next five years, the projections are clear enough: sales roughly doubling in real terms, with a third of that coming from Zantac, a third from other drugs already on the market and a third from new products.

When the golden share expires at the end of 1990, the government will find it difficult to block a takeover by such stalwart employers of British labour as Ford or Peugeot, although bidders would be wise to make their move before the next general election.

Jaguar's only hope for independence is to turn in fantastic results in 1990 and then tie up a deal with a friendly manufacturer willing to take a 25 per cent stake in return for involvement in some kind of joint venture.

In one sense, Ferranti's latest statements about the need for a cash injection look slightly odd. The problem seems one not of cash outflow, either past or present, but of past non-existent profits which must be written off shareholders' funds.

Part of the answer may relate to phantom profits not just on the balance sheet but on the P and I account. Ferranti's own business has been subject to heavy cash outflows of late - on telepoint, the EFA and the lost frigate contract - against which it may have counted on further inflows from the contracts whose existence is now in doubt. This is

not to suggest that the group is insolvent as it stands. Rather, as the latest news from the EFA consortium suggests, Ferranti may have serious difficulty in securing major long-term defence contracts with its balance sheet in such a stretched condition.

The company's preferred option would doubtless be a buy-out among the institutions, but that seems scarcely feasible. The best outcome for beleaguered shareholders would be an outright takeover, the quicker the better.

The snag is that a buyer would need not only to square things with the UK Ministry of Defence and the Pentagon; it would also have to satisfy itself that it had a clearer picture of the rest of ISC's murky dealings than Ferranti did.

Talk to Tarmac, and at first you might think the downturn in UK housebuilding and home renovation was a mere figment of the stock market's fevered imagination. From the meagre data the UK's largest construction-based company saw fit to publish yesterday, it is hard to make more than a stab at what housebuilding contributed to the 25 per cent rise in interim pre-tax profits to £154m. Not much of that increase, though, can have come from 1988's acquisition of Ruberoid, given the higher interest charges it produced: so one is left with quarry products and housebuilding as the prime engines of growth.

This is doubtless a tribute to tight management and shrewd product pricing in Tarmac's housing division; but making the figures look as good for the next half-year, and for 1990, is going to be much harder. The nearest approach Tarmac would make to a forecast yesterday was its vague intimation that for 1989 as a whole completed housing sales could be anything between 5 per cent less, to 5 per cent more, than in 1988.

Given that UK house prices are still 14 per cent ahead of where they were 12 months ago, even the worse of those two outcomes would be less troubling than it looks. But the suggestion is of at best fairly flat housebuilding profits for the year, an outlook reflected by the rating of the shares on a prospective multiple of about 8 times full year earnings, given last night's closing share price of 289p.

Ford/Jaguar

Jaguar is not blessed with abundant resources and Ford is not blessed with abundant brands, so a tie-up between the two has a certain logic. But the deal is unlikely to proceed as smoothly as a ride in an XJ-S.

Ford will hardly be happy with anything less than a majority stake and Sir John Egan has made it quite clear he wants Jaguar to remain independent. Indeed, yesterday's announcement appeared to come as a nasty shock. And despite the increasing competition in the market for luxury cars, Ford's move could well provoke GM into following suit - or indeed prompt European car manufact-

Failure to agree Airbus report

Continued from Page 1

Friday to French and German ministers who are expected to communicate its conclusions to President Mitterrand and Mr Kohl shortly.

The official view in Paris is that the matter is unlikely to be discussed by the two leaders at their next regular bilateral meeting and should simply be delegated to Airbus consortium management.

However, West Germany seems certain to resist any French attempt to bury the issue. It is expected in Bonn that Mr Kohl will continue to press Mr Mitterrand to accede to his Government's demands.

The report's authors agree that moving A320 assembly to Hamburg would cut costs by eliminating unnecessary transport costs and production delays. At present, all Airbus are flown from Toulouse to be fitted out in Hamburg and then back to Toulouse for delivery.

However, Mr Kracow estimates the annual savings at \$60m, while a more detailed cost breakdown by Mr Béchou puts them at only \$3m.

Against that, an assembly line in Hamburg would cost \$200m-\$300m to build and would need time to achieve levels of efficiency comparable to those in Toulouse. Mr Béchou says these costs would take 20-30 years to amortise, compared with Mr Kracow's estimate of only four to five.

Airbus' two other shareholders are British Aerospace, with 20 per cent, and Spain's Casa, with 4.2 per cent. Neither the companies nor their respective governments was involved in preparing the report.

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# COMPANIES & MARKETS

Wednesday September 20 1989

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The name behind the name.

### INSIDE

#### Catches in the rye

It was ironic that the demise of Hydrodan (Corby), a company that produced grass-growing machines, led to a warrant being issued for the arrest of Mr John Ferriday, Eagle Trust's former chairman and chief executive, last week. Hydrodan was one of the growth companies that the British Mr Ferriday trumpeted when Eagle Trust was formed via a three-way merger in March 1987, and its fall neatly illustrates his business methods — such as frequent name changes, overseas holding companies and uncertainty over ownership. Page 42

#### Coffee producers in hot water

The international coffee agreement that sets prices collapsed in July and coffee prices have virtually halved over the past year. This may be good news for consumers, but is little short of a disaster for the producers in Central America. With coffee production the area's key wealth creator, and the biggest generator of foreign exchange, the producers, exporters, politicians and bankers alike are waiting with bated breath to see what happens when the 1989/90 harvest is marketed. Page 46

#### Japanese bank on the US

Hot on the heels of Daiwa Bank's announcement that it was to buy the US operations of Lloyds of the UK, comes a proposed \$1.4bn US banking acquisition by Japan's largest commercial bank, Dai-ichi Kangyo. The purchase of 60 per cent of CIT Group, a subsidiary of troubled Chicago-based bank Manufacturers Hanover, seems to signal a resurgence of interest among Japanese finance houses in buying US companies. Page 28

#### Lockheed builds up interests

Lockheed, the US aerospace group, is emerging as one of the British Airports Authority's main competitors for the growing international business of new airport construction and development. The company is involved in the \$70m development programme for the new Birmingham airport, due to open in 1991; it is looking at investment options at Luton airport; and it is in the final stages of negotiations with Turkey for the expansion of Istanbul airport. Mr Vincent Macaffio, vice chairman and chief financial officer, says that Lockheed regards "airport privatisation as a growth business and a good opportunity." Page 29

#### Tokyo looks to little fish

The big and the famous are no longer receiving all the attention in the Tokyo stock market. Political upheaval and the weaker yen have made investors pull back from big companies and search instead for smaller, familiar stocks with good earnings records. As a result, the second section index has hit records, and turnover in second-line stocks has more than doubled since April while volume in the first section has almost halved. Page 58

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#### Chief price changes yesterday

FRANKFURT (DM)					
Rhine	251	+ 37	Frankl	462	+ 23
Commerzbank	528.2	+ 12.2	Merck	263	+ 8.4
Kaspar	383	+ 7	Meinberg	458	+ 8.4
Hudon	246	+ 47	Pain Free	408	+ 15.4
Thyssen	340	+ 12.2	Pfaff	465	+ 147
Vita	484	+ 2.5	SNP	465	+ 147
NEW YORK (US)					
Rhine	81 1/2	+ 1 3/4	Chen Ind.	1050	+ 80
Dayton Hydro	79 1/4	+ 2 1/4	Houm	1980	+ 200
Diard Dept	283 1/2	+ 2 1/2	Nico	1930	+ 150
Met Hanover	283 1/2	+ 2 1/2	Pfaff	465	+ 147
UHL	283 1/2	+ 2 1/2	Pfaff	465	+ 147
Pfaff	254	+ 14	Jdocha Desk	1850	+ 130
Vesta Assoc	254	+ 14	Nikon Mats	1020	+ 110
PARIS (FRF)					
Rhine	588	+ 18.6	Samae Sect.	961	+ 69
Elect.Serg	588	+ 18.6	Samae Sect.	961	+ 69
LONDON (Pence)					
Rhine	164	+ 5	Oslo & Wye	584	+ 11
Flinty (J)	135	+ 8	Carroll (W)	280	+ 13
Hunter Scott	171	+ 4	Dagley	400	+ 7
Jaguar	171	+ 4	GSC	248	+ 5 1/2
Lucas	691	+ 8	Copa	1825	+ 81
Matthews (J)	76	+ 4	Gen Acc	1083	+ 15
Marine Motors	523	+ 8	Goldring (A)	1193	+ 12
Polytron	138	+ 2	Heat Equip	221	+ 7
RHM	455	+ 5	Inshore	276	+ 4
Ternco	289	+ 7	Nguyen	90	+ 5
Watts Stearns	314	+ 8	Western Min	783	+ 55
Pfaff					

## Bond in A\$2.5bn brewing disposal

By Chris Sterwell in Sydney

MR ALAN BOND, the beleaguered Perth businessman, yesterday announced the A\$2.5bn (US\$1.5bn) sale of his Australian brewing interests — covering the Toohey's, XXXX and Swan brands — and a joint venture with Lion Nathan of New Zealand, the brewer of Steinlager. The deal revamps a stalled A\$3.5bn restructuring plan announced in May, and should end intense speculation about Mr Bond's brewing interests. These amount to the fifth largest in the world and are currently held by his debt-burdened Bond Corporation flagship. "But it will also reduce the group's most important source of cash flow, and is unlikely to relieve the pressure to sell other assets. Last week Mr Bond sold his stake in Louth, the international trading conglomerate, and on Monday he disposed of his interests in the Harriet oil field. Mr Douglas Myers, chief executive of Lion Nathan, said he was "very excited" to be involved with Mr Bond's Australian brands, and "more than satisfied" that the entry cost was well within his group's financial capacity. Under the terms of the complex deal: ● Bell Resources, the 58 per cent-owned subsidiary of Bond Corporation, will purchase Bond Corporation's Australian brewing interests for A\$2.5bn. The purchase will be made through a subsidiary which has A\$1.4bn of debt and A\$1.1bn of equity. ● Bond Corporation will make a takeover offer of A\$1.60 per share for the minorities in Bell Resources. Mr John Spalvins, head of Adelaide Steamship, holds almost 20 per cent. ● Lion Nathan will acquire a 50 per cent interest and management responsibility for the Bell Resources subsidiary, which will become Australian Breweries. The consideration will reflect Bell Resources' cost price but adjusted for its assets and liabilities at completion. Other key features include: ● Bond Corporation will return to Bell Resources A\$850m of A\$1.2bn "deposit" Bell made to Bond on the original A\$3.5bn deal to purchase all Bond's brewing assets. That plan, had it gone ahead, would have included Bond's troubled Heileman brewery in the US. Yesterday's statement said completion of the Heileman purchase by Bell Resources had now been deferred for 12 months. ● The Bell Resources subsidiary will make an offer for Bell Resources' US dollar and Swiss franc convertible bonds and certain Bond Brewing subordinated debentures. Lion Nathan is to help finance both this and Bond's A\$1.6 takeover offer for the Bell Resources minorities. That offer compares with a closing price yesterday for Bell Resources shares of A\$1.28, up 8 cents. Bond Corporation shares lost ground on the announcement, dipping 2 cents to 40 Australian cents. Background and Lion Nathan profile, Page 31

## The takeover maze that trapped Ferranti

Terry Dodsworth and David Waller explain how the UK defence group's acquisition of ISC went wrong

At one point in the last eighteen months, a senior financial executive at Ferranti International Signal sat down opposite an apparently equally senior Pakistani general. They discussed a missile contract which Ferranti was supposed to have inherited with its takeover of International Signal and Control, the US-based defence group. Today, Ferranti is desperately trying to find out what that contract amounted to — whether it ever really existed as more than a paper agreement, who was behind it, and whether the company will receive any more money from it. The putative deal in Pakistan, said to involve a substantial missile project, is one example of the way in which management in the UK company appears to have been misled about the International Signal order book. Today, in the wake of the crisis which has led to the company's takeover, it is clear that the deal and two others may have been dealing with a "phantom" contract. But at the time of the ISC takeover, there appeared to be legitimate customers willing to pay handsomely for ISC's services and those customers were certainly handing over some progress payments, albeit with the odd hitch. Nevertheless, Ferranti's investors are now asking how the company was taken in at the time of the takeover. It is conventional practice for a company to perform a "due diligence" exercise into the affairs of a target company when it is making an acquisition. However, Ferranti's experience illustrates a fundamental irony of corporate finance — that the larger the target company, the less the information available to the buyer. Stock Exchange rules require that when a publicly quoted company buys a private company of above a given size, shareholders in the acquirer must have the benefit of a full accountants' report into the target. The report — which among other requirements must contain five years' audited profits — takes a lot of work, during the course of which "nasties" could be expected to come to light. No similar rules apply when one quoted company buys another, as happened in the case of Ferranti and ISC. From the Stock Exchange's point of view, the fact that a company has increased its overseas listing requirements is deemed enough and all that must be shown is information from the target company's last published accounts. The two companies are free to ask for and exchange as much information as they like. In practice, the Takeover Code tends to reduce the free flow of data in that it requires that information made available to one would-be buyer should be made available to all potential buyers. Companies sensitive to the threat of a hostile takeover may thus be reluctant to give information to even a friendly suitor. "Past audited accounts will tend to be taken as gospel,"



Sir Derek Alun-Jones: management was misled by the International Signal order book

## The takeover maze that trapped Ferranti

Terry Dodsworth and David Waller explain how the UK defence group's acquisition of ISC went wrong

observed one merchant banker yesterday. "The focus for debate between the two parties will be the current year's performance. Accountants may be let loose on the projections and assumptions underlying a set of management figures — but they will not be able to get to work on scrutinising the company in any detail until the deal has been consummated." The next question is why — having had the misfortune to complete the deal — it took Ferranti so long to identify any problems at ISC. The answer would seem to lie in the nature of the defence contracting business. ISC operated as a project co-ordinator for the installation of defence systems for a small number of clients — it did not sell widgets. Typically a contract would last for a number of years and be "worth" tens, if not hundreds, of millions of dollars. Under the rules governing project accounting, the recognition of profits on such a contract would be more a judgmental matter than a straightforward recognition of the sale of a machine or a widget. At the end of each year, the management would have to assess the extent to which the work done on the project to date was on schedule and performed to the satisfaction of clients. To take a simple example: after a satisfactory year's work on a five-year contract, it would be conventional to take one fifth of the estimated total profit on the deal — even if the costs incurred were substantially higher than that profit figure and the client had not paid a penny. The auditor's job would be to assess how reasonable the profit allocation was. The decision would be based in part on judgment, in part on objective tests designed to match up internal records with documents from a third party. In the case of ISC, third-party verification would be difficult to obtain given the sensitivity surrounding the customers. Furthermore, ISC supposedly derived its enviable high margins from its expertise in project management — sourcing from a number of different suppliers. The auditor would be able to verify the expenditure — but not the added value that ISC was supposed to bring to the party. Under the circumstances, the auditors would rely heavily on the word of management. If some managers were working hand-in-hand with one of the sources of third-party information as to the status of a project, it is easy to see how auditors — and Ferranti — could be kept in the dark. Nevertheless, investors are asking why Ferranti's own man-

## Glaxo year profits pass the £1bn mark

By Vanessa Houlder in London

GLAXO Holdings, the UK pharmaceutical group, yesterday announced that it has cleared the £1bn (£1,558m) profit barrier for the first time, and said it had no intention of taking part in the merger activity currently reshaping its industry. In the year to the end of June, pre-tax profits increased 21 per cent from £852m to £1,018m. Turnover increased by 25 per cent to £2,570m (£2,065m). Although the results were in line with analysts' forecasts, the share price fell 6p to 125p in response to profit-taking and a greater than expected rise in research and development spending. Sales of Zantac, the anti-ulcer drug which is the world's biggest selling medicine, increased by 31 per cent to £1,280m. The company said its performance gave it renewed confidence in the further potential of this drug. Sir Paul Girolami, chairman, made it clear that Glaxo would not follow the example of other large drug groups which have recently announced mergers. "Our plate is very full with our existing portfolio and developing compounds," he said. Sir Paul said that the first of the registration applications for its anti-emetic drug Ondansetron was made in April and that it expected to submit applications for four more products this financial year. Mr Ernest Marjo, group chief executive, claimed that Glaxo had been the fastest growing major pharmaceutical company for the seventh year running. All major therapeutic categories had outpaced their market segments, he said. Earnings per share increased from 77.1p to 92.4p. A final dividend of 25p was declared, making a total of 85p per share, up from 25p last year. There is also a one-for-one scrip issue. Lex, Page 26

## Britain steps up action in row with Tokyo SE

THE BRITISH Government has extended retaliation against Japanese investment banks operating in London to step up pressure on the Tokyo Stock Exchange to admit UK companies, writes Phillip Stephens in Tokyo.

Prime Minister Margaret Thatcher will voice her frustration at a meeting today with Mr Toshiki Kaifu at the Japanese delay in granting admission of Barclays de Zoete Wedel and James Capel to the Tokyo market. See Page 33

## Campeau secures loan of \$250m

By David Owen in Toronto

CAMPEAU, the embattled Canadian realty and property group, yesterday secured a debt-financed US\$250m loan that will cost its founder, Mr Robert Campeau, control of the company. The loan — from the Reichmann brothers' Olympia & York Developments (O&Y) — should ease Campeau's short-term liquidity problems and enable it to remain in operation while it undertakes a restructuring programme. A proposed refinancing appears to have serious implications for the holders of junk bonds issued by Campeau's Allied Stores and Federated Department Store units. O&Y is to try to arrange \$800m in bridge financing for Campeau, conditional on both the sale of the Bloomington department store division and the repurchase of 75 per cent of the principal amount of Allied and Federated preferred stock, notes and debentures. However, the offer price for the paper will not exceed indicated prices on September 15 — effectively inviting most bondholders to swallow a chastening discount. Under the terms of the secured

loan agreement, O&Y will receive warrants entitling it to purchase up to 15.6m Campeau shares at a price of US\$16 per unit. This compares with a market price of C\$13 1/2 (US\$11 1/2) when the stock was last traded. The warrants are exercisable at any time over the next two years. This will take O&Y's fully diluted stake in Campeau to 88.4 per cent, against 43.2 per cent for the Campeau family. In all, 84.2m shares will be outstanding. The Reichmanns will further tighten their grip on the company via a newly-constituted board of 10 directors. There will be three nominees from each of the Campeau group and O&Y, and four minority shareholder representatives, including Mr Conrad Black, the newspaper proprietor. O&Y's quota on the previous board was just two of 20 directors. A four-strong restructuring committee, chaired by O&Y's Mr Lionel Dodd and advised by Merrill Lynch, is to develop and implement the new financial structure. As provided in prior arrangements, holders of Federated's senior unsecured exchange notes

September 1989

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July 1989



**CITICORP**

**INTERNATIONAL COMPANIES AND FINANCE**

**RJR reshapes \$1.5bn deal to sell Del Monte**

By James Buchan in New York

**BANKERS AND** lawyers for RJR Nabisco were yesterday reshaping a \$1.5bn deal to sell the company's Del Monte canned food business to Citicorp after officials of the Federal Reserve Board expressed some reservations to the New York banking group about the structure of the deal.

People involved with the talks said yesterday that RJR, a large food and tobacco group, and Citicorp's venture capital operation had worked round the Fed's reservations about the highly leveraged deal and were clearing away other complications.

Analysts believe that Citicorp Venture Capital, which is being advised by

Merrill Lynch, the Wall Street investment bank, may bring another investor in to reduce its ownership in the Del Monte business and spread the risk.

Under the original plan, Kohlberg Kravis Roberts, a Wall Street investment firm which owns RJR, was to keep 20 per cent of the Del Monte.

The Federal Reserve Bank in New York yesterday declined to comment. But the bank, which is responsible for the federal regulation of the local banking industry, was said to have told Citicorp informally last week that the deal might not meet requirements of a law limiting bank equity investments in venture capital transactions.

The Fed intervention was seen by some people on Wall Street as marking a stricter approach by some bank regulators to bank involvement with leveraged buy-outs. Last week, the market for junk bonds, which are widely used to finance leveraged buy-outs alongside bank loans, was plunged into turmoil by a cash crisis at Campeau, a Canadian real estate group which issued a profusion of junk bonds to build a retailing empire.

Fed officials have consistently told banks to look carefully at their lending to leveraged buy-outs, which are risky transactions because they impose a high level of debt on businesses.

Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, repeated the message in testimony before Congress yesterday. Speaking before a panel of the House Banking Committee, he said lending to leveraged buy-outs "warrants particularly close attention by bank managers and supervisors alike."

The sale of Del Monte's canned foods business would be a big step for RJR, which is attempting to raise cash to pay off the debt it shouldered in its own \$350m LBO late last year. Earlier this month, RJR announced an deal to sell Del Monte's other main business, growing and trading tropical fruits, to Polly Peck International of the UK for \$87m.

**Share boost for Manny Hanny**

By James Buchan

**STOCK IN** Manufacturers Hanover, the New York banking group, rose sharply on Wall Street yesterday as investors reacted warmly to the bank's decision to strengthen its capital against possible losses on Third World loans.

Shares in Manny Hanny, which is the seventh largest



John McGillicuddy: Loss reserves will tip bank into red

US banking organisation, rose \$2 to \$43 1/2, in trading yesterday morning as the market responded to the bank's financing plan.

Under the plan, announced on Monday, Manny Hanny will sell 2.7m shares of its own and 60 per cent of CIT, a finance company subsidiary, to the Dai-ichi Kangyo bank of Japan for \$1.4bn.

Of the proceeds, Manny Hanny will use \$960m as reserves against possible losses on its nearly \$7bn book of Third World loans.

In addition, Manny Hanny plans to raise \$500m more through the sale of new shares in itself by the end of the year.

According to Mr John McGillicuddy, Manny Hanny's chairman, the addition to loss reserves will cause the bank to report a loss of \$475m for the year. But analysts responded favourably to the plan because it will increase the bank's ability to withstand future losses on the loans.

The new provisions will increase Manny Hanny's loss reserves against its medium- and long-term Third World debt from a low 22 per cent of the money at risk to 36 per cent.

**Dai-Ichi Kangyo gains US foothold**  
Stefan Wagstyl looks at a Japanese bank's expansion into America

**A** proposed \$1.4bn US asset-acquisition by Dai-ichi Kangyo Bank (DKB), Japan's largest commercial bank, could signal the start of a wave of interest among Japanese financial institutions in buying American companies.

DKB's purchase of 60 per cent of CIT Group, a subsidiary of Manufacturers Hanover, the troubled Chicago-based bank, for \$1.28bn is the largest corporate acquisition made in the US by a Japanese financial institution. To cement the deal, DKB is also paying \$120m for 4.9 per cent of Manny Hanny.

DKB is regarded as anything but a trend-setter in Japanese finance. The CIT acquisition comes a full five years after Fuji Bank bought Walter Heller, another US finance company, for \$425m.

But DKB's purchase comes as several Japanese banks are considering further US acquisitions - on the grounds that America is the world's largest banking market. Earlier this week, Daiwa Bank, the 10th biggest Japanese bank, announced plans to buy the US banking operations of Lloyds Bank of the UK for \$200m.

"There will be more acquisitions," said Mr Robert Zelin, an analyst at Jardine Fleming, the securities broker. "That's my view. It's also exactly what Mitsubishi Bank has just told us."

US finance companies have been singled out as a target by several Japanese banks - Tokai Bank and Sanwa Bank as well as Fuji and DKB.

The Japanese are attracted to the finance companies' expertise in packaging complex

leases and other forms of asset-backed loan. Finance companies also tend to be strong in lending to medium-sized and small companies - where margins are higher than in wholesale banking.

Perhaps most important, a large finance company like CIT has a sizeable branch network, a natural springboard for building a fully-fledged retail domestic banking business.

A money centre or strong regional bank would provide a lower political profile than banks. Their true worth to the Japanese may only become apparent after restrictions on inter-state banking are lifted in the US in 1991.

DKB said developing a business in the US "the centre of international financial activities, has always been a prime concern to us in playing our role as a world bank."

Nevertheless, some foreign bankers in Tokyo doubt whether marriages between Japanese banks and American finance companies will necessarily work.

after four years of losses and capital injections from the Japanese bank totalling \$400m.

Ms Alicia Ogawa, an analyst at Warburg Securities, an arm of the UK merchant bank, believes DKB is worse equipped than most Japanese banks to handle a large US subsidiary. "DKB is as unsophisticated as CIT is sophisticated," she says.

DKB owes its position as Japan's largest bank to its foundation in 1971 in a merger between Dai-ichi and Nihon Kangyo banks. It has the largest assets, with Y55,000bn (\$363.5bn) at the end of March, and the biggest domestic branch network.

But return on assets is the second lowest among the city (commercial) banks at 0.36 per cent. Over-staffing created by the merger is widely believed to be the main cause for its relative inefficiency and its slowness in moving into some new areas, especially overseas.

The bank has the smallest international revenues of any of the top five city banks - Y97.5bn in the year to March, against Y137.8bn for highest-placed Sumitomo Bank.

Mr Shigeru Koga, a manager in DKB's corporate planning division, said yesterday. "Some people consider DKB has been too slow but we had to wait for the right opportunity to come."

It turned down some companies subsequently bought by other Japanese banks.

CIT is large enough to act as a base for DKB's American ambitions: the US company is the ninth largest in the US

with \$9.3bn in assets at the end of last year, 2,943 employees and 50 offices, mostly on the eastern seaboard.

The company brought Manny Hanny no end of trouble with bad loans after it was bought in 1984, but these have been purged in a drastic overhaul of the books carried out under Mr Albert Camper, the chief executive officer. Mr Camper will remain in place; DKB will appoint a Japanese executive as chairman.

Mr Koga said Manny Hanny, as the 40 per cent partner, would help DKB oversee CIT after the deal is completed next year. The acquisition of a 4.9 per cent stake in Manny Hanny might imply that DKB envisages close co-operation - perhaps even a takeover.

However, DKB said this was not the case. Indeed, the bank would have preferred not to make the investment. Mr Koga said it had no choice - investment in the parent bank was part of the package. In any case, DKB has agreed not to buy more Manny Hanny shares for 10 years.

The biggest advantage of Japanese or other AAA-rated bank brings to the finance company is its high credit rating, which enables its new subsidiary to raise funds more cheaply.


It can also introduce new customers, particularly among the US subsidiaries of Japanese groups. But creating a full-scale US-wide banking operation will require skills of a different order. It remains to be seen whether DKB has those rare talents.

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Citibank, N.A. (CSSI Dept.), Agent Bank  
September 20, 1989

**LEGRAND**

**LEGRAND MID-YEAR RESULTS AND AGREEMENT WITH B. TICINO**

Consolidated figures on June 30, 1989:

(FF million)	1st half 1988	1st half 1989	%
Sales	2855	3293	+ 15%
Net income (Group share)	300	313	+ 4.5%
Funds provided from operations (Cash flow)	461	508	+ 10%

Evaluating structural changes sales growth works out to 12%.


In June 1989, Legrand agreed to link up with B. TICINO, Italy's leading low voltage electrical fittings manufacturer, acquiring a 45% stake in the Italian group.

B. TICINO reported consolidated sales of FF 2 billion in 1988 (nearly 75% Latin America 15%, Rest of World 10%) and employs a work force of 4,600. B. TICINO posted FF 1.17 billion in consolidated sales for the first-half of 1989, up 20%.

FINANCIAL INFORMATION: D. BAZIL, G. SCHNEPP (T) 43.60.01.80 (FRANCE).

New Issue  
September 20, 1989

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<b>BHF-Bank</b>	<b>Commerzbank</b> Aktiengesellschaft	<b>J.P. Morgan Securities Ltd.</b>
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**AMCOR**  
Amcor Limited

**A\$100,000,000 9 Per Cent. Undated Subordinated Convertible Bonds**

In accordance with the Trust Deed dated 20th July, 1988 notice is hereby given that the company will offer to all shareholders and convertible note/bond holders a new issue of \$1 ordinary shares at a price of \$4.10 per share with renewable rights. The issue will consist of a maximum of approximately 56 million shares on the basis of one new share for every eight shares (or entitlement to such shares) held at 5.00 p.m. on 28th September, 1989. Entitlements will be calculated to the nearest whole share on the aggregate of each holder's shares and convertible notes/bonds on all applicable registers.

The issue will raise approximately \$230 million.

The new shares will become due for payment in full on or before 27th October, 1989. They will not rank for the final dividend payable on 11th October, 1989, but will rank equally for all future dividends declared by the company.

Amcor has successfully expanded into the packaging industry in North America with major acquisitions in both the United States and Canada and will continue to develop its businesses both in Australia and overseas. Although much of the funds for the capital investment program has and will come from internal sources and specific loan raisings, directors believe that it is financially prudent that a proportion of these costs should be financed by way of equity. Accordingly the purpose of this issue is to provide a measure of funds for major expansions of company activity and to provide for the future expansion and development of the Amcor Group.

Subject to the vicissitudes of business, the company expects to maintain at least the current dividend rate on the increased capital.

The company plans to mail documents to share and convertible note/bond holders (other than those with registered addresses in the United States of America) on 5th October, 1989 and the issue will close on 27th October, 1989.

Copies of the information given to ordinary Shareholders and the related entitlement and acceptance forms are available at the offices of the Conversion Agents in London, Luxembourg and Basel on production of the relative Bearer Bond.

The issue is jointly underwritten by J. B. Wey and Son and McIntosh Corporate Limited.

Amcor Limited  
South Gate, South Melbourne  
Victoria 3205 Australia

**U.S. \$150,000,000**

**MARINE MIDLAND BANKS, INC.**

**Floating Rate Subordinated Notes Due 2009**

Interest Rate	9 1/8% per annum
Interest Period	20th September 1989 20th December 1989
Interest Amount due 20th December 1989 per U.S. \$10,000 Note	U.S. \$ 229.08
per U.S. \$50,000 Note	U.S. \$1,145.40

**Credit Suisse First Boston Limited**  
Agent Bank

**BAWAG**

**BANK FÜR ARBEIT UND WIRTSCHAFT A.G.**  
(Incorporated with limited liability in Austria)  
U.S.\$40,000,000

**Subordinated Floating Rate Notes due 1990**

In accordance with the terms and conditions of the above-mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 9.0625% per annum and that the interest payable on the relevant Interest Payment Date, March 20, 1990 against Coupon No. 15 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$455.64.

September 20, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

**CITIBANK**



INTERNATIONAL COMPANIES AND FINANCE

Owens to acquire rest of UK glass packager

By Lisa Wood  
OWENS-ILLINOIS, the US glass container-maker, is to buy from Guinness, the UK drinks group, its 50 per cent stake in United Glass, one of the largest manufacturers of glass packaging in Britain.  
The decision by Owens-Illinois, which owns the other half of United Glass, appears to be a reversal of its original plan, which was for both it and Guinness to sell the business.  
Owens-Illinois said: "We had considered selling the stake, but having evaluated United Glass and its future we decided it would be a good idea for us to acquire the whole company. The business is very closely compatible with our US glass business."  
The price has not been disclosed but industry observers estimate that United Glass has a market value of about £150m. The consideration involves deferred payments during a three year period.  
Guinness, which accounts for about one third of United Glass business, will retain non-glass business assets of United Glass, including a property development site. The deal is subject to approval from the Office of Fair Trading.

Ailing Co op to close 207 shops and shed 2,500 staff

By Haig Simonian in Frankfurt  
CO OP, THE Ailing West German retailer which pulled back from the brink of bankruptcy earlier this week, is to close 207 of its 2,200 stores by the end of this year at the cost of about 2,500 jobs.  
Mr Hubert Haselhoff, chairman of the group's works council, said redundancy terms had already been agreed for the employees concerned, although some of those in urban locations might be found jobs in other parts of the Co op group.  
Meanwhile, trading in Co op shares is due to resume on the Frankfurt Stock Exchange today after being suspended since new rounds of talks between the creditor banks earlier this month. Co op shares last traded at DM15 on September 7.  
The company confirmed yesterday that a final decision on its planned capital write-down, which will be followed by an injection of new funds, would be taken at its next general meeting, which will probably be held on November 30.  
A radical recapitalisation was one of the key points put forward by Deutsche Genossenschaftsbank (DG Bank) in the last-minute rescue plan finally accepted by the majority of Co

op's creditor banks in the early hours of Monday morning.  
According to Mr Helge Jan Schmoide, a DG Bank official, "intensive" discussions are now taking place aimed at bringing round the remaining banks and at persuading others, which have accepted the plan in principle but with varying strings attached, to come round.  
"The task of the next few days is to bring those banks round which have not agreed, or which have agreed only under certain conditions," he said. Whether Co op might again have to apply for receivership following complete agreement among all its bankers is an issue its lead bankers clearly prefer not to address at present.  
Meanwhile, further details of the group's complex capital restructuring are likely to emerge more clearly after a meeting of its supervisory board on October 17.  
One of the key points will be the role to be played by the four foreign banks, which together own over 70 per cent of its shares. Under DG Bank's plan, the four banks have agreed to transfer their shares - but not their voting rights - to a trustee pending the cap-

ital restructuring.  
The four banks retain the right to participate in the company's subsequent capital-raising. Should they not take part, DG Bank and Bank für Gemeinwirtschaft (BIG), the two domestic members of the six member "pool" of banks guiding Co op's financial affairs, will jointly underwrite the DM300m to DM350m required to restore the company's financial health.  
DG Bank is expected to contribute around 75 per cent of the total, with the remainder coming from BIG.  
Meanwhile, Co op is continuing discussions to dispose of some of the specialist retailing activities acquired before its difficulties were revealed, to their previous owners.  
A 75 per cent stake in Richter Spiel+Hobby, a specialist toy retailer, has been sold back to its founder, Mr Karl Heinz Richter, for an undisclosed sum.  
Mr Richter has also bought full control of Bielefeld Sport und Freizeit, another sports and hobby chain. The transactions follow Co op's new policy of concentrating on its core food retailing business.

Telmex sell-off details expected

By Richard Johns in Mexico City  
DETAILS of the Mexican Government's plans to privatise Telefonos de Mexico (Telmex), the 51 per cent majority state telecommunications virtual monopoly, are expected to be announced by the end of the week.  
The move will probably involve a reduction in the state's shareholding in the enterprise, Mexico's third largest in terms of sales, to about 25 per cent.  
The aim is evidently to increase the capital base with an infusion of fresh resources, foreign and national, which would enable Telmex to fund the US\$1.0bn to \$1.2bn reckoned to be needed to fund the modernisation of the system, and an ambitious 12 per cent annual expansion programme planned for the next six years.  
On Monday President Carlos Salinas de Gortari stressed that under the new guidelines the Government would maintain supervision over the system despite being a minority shareholder. He also said the company - which is only one of two Mexican concerns traded on the New York Stock Exchange - would remain under national financial and managerial control.  
Addressing the annual convention of the Union of Telephone Workers of the Mexican Republic (STRM) Mr Salinas maintained that workers' rights would be respected.  
Apart from privatisation, the new regulatory framework will also define the scope of "supplementary" concessions, including cellular telephone, data transmission, and video-text services and private networks and package switching.  
With an investment equivalent to \$800m last year and one of \$1.1bn projected for this year, Telmex is already undergoing a rapid expansion.  
Sales in the first half of this year rose to 2,370bn pesos (\$957m at the mid-year exchange rate) while profits at 737.47bn pesos were up 55 per cent. Largest of Telmex's minority shareholders are the Grupo Desc with about 14 per cent and Mr Miguel Aleman with about 5 per cent.

Lockheed builds hopes on new airports business

Paul Betts reports on a US competitor for BAA



Vincent Marafino may invest in Luton airport

D3 LOCKHEED, the US aerospace group, is emerging as one of the major competitors of BAA, the privatised British Airports Authority, for the growing international business of new airport construction and development.  
Mr Vincent Marafino, vice chairman and chief financial officer of Lockheed, said yesterday that the Californian defence contractor and aerospace group was keen to expand its airport development and management activities as part of its efforts to internationalise and broaden the base of its largely defence-related operations.  
Lockheed is involved in the group development programme for the new Birmingham airport which Mr Marafino said was due to open for operations in the first quarter of 1991. The US group is looking at options for investing in Luton airport, and is in the final stages of negotiations with Turkey for the expansion of Istanbul airport.  
Mr Marafino said the company regarded "airport privatisation as a growth business and a good opportunity" for his company. "But wherever we go, we find BAA as our main competitor," he added.  
Lockheed, which relies heavily on US government defence contracts, is now seeking to internationalise its operations by seeking co-operation agreements, joint ventures and eventual acquisitions.  
The Californian group recently reached a broad co-operation agreement with Aeros

said there had been no further talks with Mr Simmons since May and that the Dallas investor had not disturbed, or interfered with, the group's business.  
Although Lockheed's performance this year had suffered from the phasing out of the C-5B airlifter programme, higher taxes and other expected items, Mr Marafino said the company was now expecting a steady recovery in earnings next year. The group reported lower first half earnings of \$139m on sales of \$4.4bn this year compared with \$220m and \$4.9bn respectively last year.  
The company, he added, was positioned in strong defence segments like ballistic missiles, anti-submarine warfare, and space. It was also making major efforts to market its computer system software capabilities to non defence government agencies like the US Treasury and the US Transport department.  
In the civil aircraft field, Lockheed is seeking to become a major subcontractor for commercial aircraft manufacturers as well as providing maintenance and servicing facilities for older aircraft for airline companies. The Californian company is already doing some subcontracting work for Boeing. It is also negotiating with McDonnell Douglas.  
However, it has not managed to secure subcontracting contracts so far from Fokker and negotiations with the Airbus consortium have been abandoned.

Alitalia losses reach L172bn

By Our Financial Staff  
ALITALIA, Italy's state-owned carrier, said consolidated losses totalled L172bn (\$121m) and parent company losses totalled L119bn during the first six months of 1989.  
The company did not give comparable first half 1988 results. It said L56bn of losses from its subsidiary carrier ATI contributed to the 1989 losses.  
Turnover rose 18 per cent in the first half of this year but additional figures were not given. Mr Carlo Veczi, chairman, was quoted as saying that the company expected its performance to improve in the second half of the year.  
Alitalia's 1,900 pilots signed a pay deal in July giving them a 26 per cent increase which ended a two-year dispute.

COMPANY NEWS IN BRIEF

MR T. BOONE PICKENS, the Texas oilman and corporate raider, said he requested that Kollo Manufacturing, the Japanese vehicle parts supplier in which he has a 20.2 per cent stake, raise its interim dividend, as of September 30, from Y4 (2.7 UScents) to Y7 per share, Reuter reports.  
The request was made because the company recently realised Y1.2bn (\$8.2m) of unexpected profits. Mr Pickens said he sent letters to Kollo's major shareholders asking for their support. The move was made as part of Mr Pickens' ongoing efforts to participate in management policies of Kollo, and to break up Japan's closed corporate structure.  
In Nuovo Ambrosiano, the Italian bank, first half gross operating profit to L 158.2bn (\$112m) from L 135.1bn. Client


loans rose to L5,600bn from L4,600bn and deposits rose to L9,600bn from L5,900bn, Reuter reports.  
Total funds under management were L16,500bn against L14,700bn. Noovo Banco Ambrosiano said its subsidiary Banca Cattolica del Veneto had first half gross operating profit of L125.3bn against L102.2bn in the comparable 1988 period. NBA and Banca Cattolica plan to merge their operations.  
In Credito Italiano, the state-owned Italian bank, said first half gross operating profits rose to L315bn from L238bn. Total funds under management were L66,700bn against L52,900bn. Total loans were L56,900bn, against L41,600bn, Reuter reports.  
In Pirelli & C, the diversified investment company of the

Pirelli family which controls the international tires and cables group, reported that net profits fell 25 per cent to L27.46bn in the first half of the year, down from L36.5bn a year earlier, AP-DJ reports.  
The drop was the result of one-time gains in the first half of 1988 totalling L24.4bn from the sale of real estate holdings, while extraordinary gains in the first half of 1988 amounted to L6.1bn.  
Pirelli & C. is controlled by a shareholders syndicate that includes the Pirelli family, the merchant bank Mediobanca, the De Benedetti group, and the Orlando family. With a shareholding of 40 per cent in Switzerland-based Societe Internationale Pirelli, Pirelli & C. controls the Pirelli cables and tires group.

Sappi rises 47% in first half

By Patti Waldmeir in Johannesburg  
SAPPI, the South African paper and pulp maker, increased net income by 49 per cent in the six months to August 31, to reach R292.7m (\$103m) from R196.2m. The company expects more rises in the second half.  
The group, which grew significantly last year following the acquisition of the regional wood pulp interests of Courtaulds, the UK chemicals and fibres producer, increased earnings per share by 33 per cent to 315 cents on an enlarged share capital. The interim dividend was raised to 80 cents a share from 55 cents for the year earlier period.  
Turnover rose to R1.37bn, 34 per cent higher than last year's figure, restated to reflect the fact that the company has changed its year end from December 31 to February 28. Operating income rose 44 per cent, to R383.3m.  
Commenting on the results, Mr Eugene van As, the managing director, said in Johannesburg that demand for Sappi's products in world markets had remained strong, with the exception of newsprint, which was in excess supply. The dollar prices of other Sappi products were showing signs of peaking, although prices in other hard currencies were above those obtained in the second half of last year.

This announcement appears as a matter of record only.



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Agent Bank  
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June 1989



These Securities having been sold, this announcement appears as a matter of record only.

New Issue



## Banque Nationale de Paris

Can. \$100,000,000

10 1/8% Notes due 1994

Issue Price: 101 1/2%

- |   |   |
|---|---|
| ScotiaMcLeod Inc.                         | BNP Capital Markets Limited             |
| Banque Bruxelles Lambert S.A.             | Wood Gundy Inc.                         |
| Algemene Bank Nederland N.V.              | Dresdner Bank Aktiengesellschaft        |
| IBJ International Limited                 | The Nikko Securities Co., (Europe) Ltd. |
| Amsterdam-Rotterdam Bank N.V.             | ASLK-CGER Bank                          |
| Bank of Montreal Capital Markets Limited  | Banque Générale du Luxembourg S.A.      |
| Banque Internationale à Luxembourg S.A.   | Banque de Luxembourg S.A.               |
| Bayerische Vereinsbank Aktiengesellschaft | Generale Bank                           |
| Hambros Bank Limited                      | Merrill Lynch International Limited     |
| Yamaichi International (Europe) Limited   |   |

August 1989

## INTERNATIONAL COMPANIES AND FINANCE

### Peering into a property black hole

David Barchard reviews the changing fortunes of UK estate agents

THE RECENT announcement of a \$24.7m loss by Prudential Property Services, the largest UK estate agency chain, in the first half of the year, was the bleakest news yet for the industry.

With interest rates generally expected to remain well above 12 per cent into the new year and probably well beyond, the time has passed when the estate agency industry can console itself with hopes of an early return to easier times.

Instead, each week brings news of more losses, which must be particularly unpalatable to new entrants who decided to invest heavily in estate agencies at the height of the housing boom.

Prudential's losses were preceded by news of a \$5.6m loss by Hambro Countrywide. Royal Life and General Accident have reported first-half losses of \$14.6m and \$3m respectively. Black Horse, the estate agency operation of Lloyds Bank, sustained a loss of \$5.9m.

Nor is it only the largest chains which are being affected. For example, pre-tax profits at John D. Wood, the up-market London and country residential estate agent, fell by 82 per cent in the first half.

Not all the losses are quite as drastic as they look. Prudential's underlying loss was around \$14m, for instance, boosted by an immediate write-off of \$10m of investment in new technology.

Black Horse announced interim losses of \$5.9m, but only \$400,000 was a trading loss

in the first half - while \$5m was provision for possible future rationalisation.

But the drop in business volumes means that it will be increasingly difficult to avoid sustaining heavy losses during the second half of the year.

"Our business in terms of house sales is running at around 43 per cent of last year," says Mr Colin Finch, deputy chairman of Hambro Countrywide.

"If there is anyone around at

on goodwill on purchasing estate agency chains and expected to spend the same amount this year.

Now, it has slammed on the brakes, at least for the time being, although its total of around 700 outlets means that it has more or less achieved its original goal of parity with the life assurance companies.

Throughout the year, Halifax has kept up a high-profile television advertising campaign, fanning the embers of the mar-

building society, has increased its chain of agencies from 25 to 55 since the start of the year and last week announced the purchase of Richard Barclay, a chain in south-west London.

To staunch their losses, some larger chains are diversifying. "We are trying to broaden the basis of our earnings by expanding our commercial and professional services," says Mr Finch.

His company last month spent \$15m on commercial property surveyors Wright Oil-

phant. In May, the group acquired Hambro Legal Protection, a legal expenses insurer, which contributed \$500,000 in profits on a merger accounted basis.

Across the market, the slimming down of staff numbers and the closure of marginal offices continues.

Black Horse's numbers have shrunk by 800 from 3,900 since the beginning of the year. It is generally considered one of the leanest and most efficient chains.

According to Mr John Wrigglesworth of the stockbrokers UBS Phillips & Drew, these economies will help to reduce losses in the second half of the year. "I think that some of the larger chains will get away with losses of about two thirds of what they lost in the first half of the year," he says.

But with little chance of a revival in the market for the second half of next year as the earliest, the industry finds itself peering into a black hole with losses in 1990 hard even to guess at.

Agency	Number of branches	First-half losses (£m)
Prudential	800	24.7
Royal Life	782	14.5
General Accident	600	9
Black Horse	582	5.9
Hambros Countrywide	496	6.6
Abbey National	430	3.01
Hampsons	150	3.01

Source: John Wrigglesworth, Phillips & Drew

the moment who is doing well, I don't know who it can be.

At Black Horse Estate Agencies, Mr Peter Constable, chief executive, says house sale volumes fell to 30,000 in the first half of the year from 36,000 a year ago.

"The pattern varies regionally," Mr Constable says. "In some areas the fall is well over 50 per cent and in others it is very low."

The downturn has already forced some notable reversals of strategy.

A year ago, Halifax, the largest UK building society, was in the process of spending \$100m

to keep them alive.

Those who have stood aside from purchases naturally derive a certain comfort from the present situation. Legal & General, the large life assurance group, decided not to build up an agency chain, but to buy a 10 per cent stake in a number of companies.

"We are glad now that we didn't get involved in expensive purchases," says the group.

However there are still some late entrants to the market. Woolwich, the fourth-largest

### Tarmac ready for continental expansion

By Andrew Taylor, Construction Correspondent

TARMAC, Britain's biggest housebuilder, contractor and building materials group, expects to make its first acquisition of a quarry in continental Europe by the end of this year.

The group is one of the largest aggregate and ready-mix concrete producers in the UK. It also owns large aggregate and ready-mix concrete businesses in Florida, California, and Virginia in the US.

Tarmac, which yesterday announced a 23 per cent rise in pre-tax profits to £153.8m dur-

ing the six months to the end of June, has considered France a possible candidate for its first Continental acquisition.

British companies already have a strong holding in the building sector in France - Steetley is the country's biggest aggregate producer, and EMO is one of the two largest concrete producers there.

The French plan to build or upgrade 3000km of road by 1996 and to construct 720km of fast rail track by 1993.

Tarmac said its seven divisions all increased profits during the

first half. This included the UK housing and building materials units in the US. Group turnover rose by 19 per cent to £1.52bn and earnings per share by 20 per cent to 13.2p.

By the end of the year, Tarmac expects to have sold within 5 per centage points of the 12,165 homes it sold in the UK last year. Last year UK housing accounted for 49 per cent of its £423m trading profits.

However, margins are expected to come under pressure in the second half of this year. The company said its UK

contracting division already had £700m in turnover for next year on its order books. Profits had risen substantially in the first half.

Profits from Tarmac's US building materials operations, which fell by 10 per cent in 1988, recovered a little in the first half.

Profits in industrial products benefited from the first earnings from Ruberoid, the roofing felt business acquired by Tarmac at the end of last year. The interim dividend increased from 2.5p to 3p.

These Securities having been sold, this announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not, as part of the distribution, be offered, sold or delivered, directly or indirectly, in the United States or to United States persons.

New Issue

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Can. \$100,000,000

10% Notes due August 30, 1995

Issue Price: 101 1/2%

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| Bankers Trust International Limited     | Paribas Capital Markets Group            |
| Morgan Stanley International            | Swiss Bank Corporation                   |
| RBC Dominion Securities International   | Deutsche Bank Capital Markets Limited    |
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August 1989



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INTERNATIONAL COMPANIES AND FINANCE

# Tangled past surrounding Bond's brewing asset sale

By Chris Sherwell in Sydney

AS MULTI-BILLION dollar deals go, few have a lengthier history than Mr. Alan Bond's plan to restructure the ownership of his brewing assets using the cash-rich Bell Resources acquired from Mr. Robert Holmes à Court.

When the mercurial 51-year-old entrepreneur purchased the Bell stable of companies from his Perth rival in 1988, he hoped not only to merge his flagship "Bond Corporation" with Bell Resources, but also to acquire the television interests, with Bell Group, which owned Perth's highly profitable "West Australian" morning newspaper.

That plan - call it Version One - was frustrated by Mr. John Spalvins, the wily chief of the Adelaide Steamship com-

glomerate. He built up a stake of almost 20 per cent in Bell Resources - sufficient, he calculated, to extract some desirable assets or to be bought out before letting the deal go ahead.

Mr. Bond decided instead to call it off, and effectively locked Mr. Spalvins into an investment of declining value on the share market. Simultaneously, and in a controversial move, his company started to tap Bell Resources' cash mountain anyway.

It was not until May that it became known Bond Corporation had "borrowed" around A\$900m (US\$702.6m) from Bell Resources on unclear terms. Amid mounting speculation about this and the future of his whole empire, Mr. Bond

announced Version Two of his brewing restructuring.

This involved the sale of all his Australian and US brewing assets to Bell Resources for A\$3.5bn, a sum comprising a A\$1.2bn "deposit" paid to Bond by Bell Resources and A\$2.3bn of debt in Bond Brewing Holdings, the main brewing arm.

Once again a principal obstacle to the plan was Mr. Spalvins - by now furious about the A\$1.2bn, some of which apparently repaid Bond Corporation bank debts, and sitting on an increasingly hefty loss as Bell Resources shares fell alongside Bond Corporation's.

But the objections went further. Argument raged over the high A\$3.5bn value put on the brewing assets, and when the Stock Exchange ordered valua-

tions to be done both for Bell Resources and Bond shareholders, Mr. Bond threatened to call the whole deal off. At one point in June, the stock exchange suspended Bell Resources shares.

The National Companies and Securities Commission (NCSC), Australia's share market watchdog, was also getting more deeply into the act, and recently confirmed it is investigating the A\$1.2bn "deposit" made by Bell Resources to Bond Corporation, which have common directors.

By last month the A\$3.5bn deal looked increasingly unlikely to proceed. Mr. John Elliott, boss of the Elders brewing group, was said to be concerned about the disposition of Bond's assets and talking in

his weakened rival about a "rescue." So was SA Brewing, the Adelaide group.

Other names also began to enter the fray. Over the weeks Allied Lyons of the UK, Anheuser Busch of the US and New Zealand's Dominion Breweries, part of Sir Ron Briertley's Magnun Corporation, were all mentioned. And despite assurances that the A\$3.5bn deal was still on, the talk was of an outright sale of all the brewing assets.

In fact a full sale also had to be ruled out. It had emerged that if Bond Corporation went below 50 per cent control of its brewing interests, that might trigger the costly redemption of some A\$700m in Bond Corp convertible bonds at par.

What finally emerged yesterday, therefore, was Version Three of the restructuring, involving a joint venture with Lion Breweries of New Zealand, and just the Australian brewing assets with the US Heileman brewery interests excluded.

This proposed A\$2.5bn deal must now run the same gamut as its two predecessors: namely Mr. Spalvins, other shareholders and such regulatory bodies as the Stock Exchange, NCSC, Trade Practices Commission and Foreign Investment Review Board.

If it goes through, Mr. Bond could still face difficulties. On one analyst's view, he will have slashed his main source of cash flow, and made further asset disposals even more necessary to service his debts.

# Myers' meteoric rise in NZ lager market continues

By Terry Hall in Wellington

IF MR DOUGLAS MYERS succeeds in his bid to secure a half stake in Bond Corporation's brewing interests, he will have moved, in eight years, from a virtually unknown minor shareholder in Lion Breweries to potentially one of the most powerful men in the brewing industry in Australia and New Zealand.

Mr. Myers has long had the ambition to move his Australian business to New Zealand: but the size of the two dominant liquor companies there, Elders and Bond, seem to make this target impossible.

Lion's research showed there was no room for another brewery there to make Steinlager, his company's leading brand. The company thus set out to build market share by export-

ing it from New Zealand.

Yesterday, everything changed, with the confirmation that Mr. Myers' company was likely to gain effective control of Bond's brewing interests.

These had been valued at up to NZ\$4.5bn (US\$2.67bn), which compares with the total assets of Lion Nathan of NZ\$1.8bn.

Mr. Myers has hinted Lion will be paying up to NZ\$2.5bn for control of half the Bond brewing group.

Mr. Myers had always looked for a change. Details of yesterday's deal, however, are unclear. Details of yesterday's deal, however, are unclear. Details of yesterday's deal, however, are unclear.

some of the oldest names in Australian brewing, including Castlemaine, Tooheys and Swan.

Mr. Myers has a deep interest in the liquor industry and will happily discuss the history of brands and brewing techniques for hours.

This stems from his family's involvement in the Auckland liquor business from the 1940s. They were pioneering shareholders in Lion Breweries which merged to form the national group New Zealand Breweries in the 1970s.

The Myers family concentrated on their own business interests, including building up a large private liquor group, Campbell and Ehrenfeld, and New Zealand wines and spirits.

However, in 1981, Mr. Myers sprang to national attention when he launched a personal bid to buy 20 per cent of New Zealand Breweries.

This cost NZ\$22m and was handled through a reverse takeover of the Myers liquor interests.

Then in his early 40s, Mr. Myers said he could run the business better himself. He was appointed managing director and began a major shake-up of the group.

Profitability increased steadily as plants were closed and the business rationalised. Mr. Myers brought his personal stake to 30 per cent.

This dropped to an estimated 16 per cent following last year's decision to takeover L D

Nathan, which owns Woolworths NZ, and a substantial range of property interests.

This made Lion Nathan New Zealand's sixth-largest company although it is believed Lion will move to sell some Nathan assets to raise funds for the Australian move.

It has emphasised that no cash issue is planned.

The merger with Nathan was a contentious one, with Lion's other major shareholder, Malayan Breweries, trying to stop it.

There were also protracted Commerce Commission hearings and an inquiry into share dealing by merchant bank Fay Richwhite.

Fay Richwhite are playing the major role in advising and

financing this deal; and there are suggestions this could stem from links developed in Perth between Mr. Michael Fay and Mr. Bond, who were involved together in the America's Cup challenge.

Mr. Myers is also a keen yachtsman and his company financed Swan Lager's current entry in the round-the-world Whitbread race.

Malayan Breweries, with their Dutch associate, Heineken, had a 20 per cent stake in Lion for some 15 years.

This was reduced to 12.5 per cent following Lion's merger with Nathan.

As a result of maintaining their shareholding they also gained entry to the Australian market.

# Hongkong Bank votes to update trading procedures

By Michael Murray in Hong Kong

SHAREHOLDERS OF the Hongkong and Shanghai Banking Corporation yesterday voted in favour of moves to modernise the bank's statutory framework, passing two resolutions to submit the bank for the first time to the Hong Kong companies ordinance, and amend its existing century-old ordinance to bring it up to date.

The practical effects of the changes, described by Mr. William Purves, the Hongkong Bank chairman, as moving into line with international trends, towards legal and regulatory consistency, are of a minor nature.

But they include the removal of technical snags in the issue of perpetual preferred stock, and opening the share register to the public eye for the first time.

However, the 1 per cent rule, under which prior board approval is required to hold more than 1 per cent of the Hongkong Bank's shares, remains in place.

Mr. Purves dismissed suggestions that the changes represent a clearing of the way for some future restructuring of the Hongkong Bank, and said

that its assets, liabilities and business will not be affected, and its domicile and location of head office remain unchanged.

Speculation has focused on the Hongkong Bank's relationship with Britain's Midland Bank, in which it acquired a 14.9 per cent stake in 1987, but Mr. Purves said that, although co-operation was continuing between the two partners, it was still early days, and pointed to the standstill agreement on any increase in the Hongkong Bank's stake in Midland, which does not expire until the end of 1990.

Mr. Purves said that no approach had been made to sound out the Bank of England on any possible future deal with Midland, but added that he felt the climate was now a bit different from that of 1981, when the UK authorities blocked a bid from the Hongkong Bank for the Royal Bank of Scotland.

He said that the Hongkong Bank was a long way from any proposal with regard to Midland, and that it would be necessary "to see if two and two made more than four," in considering the possibility of any future closer relationship.

# Toyota sees rise in luxury vehicle sales

By Robert Thomson in Tokyo

TOYOTA MOTOR, the Japanese auto maker, yesterday announced a 2.5 per cent increase in consolidated pre-tax profit of ¥625.6bn (US\$4.29bn) for the year to end June, after an 11.2 per cent increase in total sales during the period.

Total sales were ¥8,021bn, while sales of vehicles rose 10.8 per cent to ¥5,788.9bn, and the number of units sold rose by 6.2 per cent to 4.1bn, reflecting an increase in sales at the luxury end of the lucrative domestic market. Foreign sales rose 3.2 per cent to 1.9bn.

During the period, the company's total assets rose from ¥5,450bn to ¥7,152bn. Twenty-five subsidiaries are covered in the consolidated results, six in Japan, and the remainder based in other countries.

# Asahi takes stake in GFW food subsidiary

By Terry Hall

IN AN attempt to gain assured access to the Japanese market, Goodman Fielder Wattle is selling a substantial stake in its profitable New Zealand subsidiary, Wattle Frozen Foods, to the Asahi Chemical Industry.

A joint venture is to be

formed under which Asahi would initially buy 20 per cent of Wattle and possibly a further 30 per cent in due course. Asahi believed to be paying around NZ\$25m (US\$14.7m) for its initial holding.

The deal includes a market-

ing agreement which could see the Japanese eating haked beans and spaghetti made by an Asahi subsidiary, J Wattle Canners.

GSW expects sales to Japan to triple to NZ\$60m because of the deal.

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 Pursuant to Condition 4 (b) of the Depository Receipts the Treasury Bond Price has been fixed at 102.250% and the Redemption Amount due on 22/10/90 is fixed at \$1,000,000. Interest on the Depository Receipts will be \$1,051,395 paid in respect of \$1,000,000 nominal value Depository Receipts on 17/10/90.  
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INTERNATIONAL CAPITAL MARKETS

World Bank issue priced to yield 8.44%

By Andrew Freeman

THE World Bank's \$1.5bn global bond issue was formally priced yesterday afternoon at a price of 99.55 to offer a yield of 8.44 per cent, some 37.55 basis points above the equivalent US Treasury. Hectic trading then ensued as the underwriting syndicate was relaxed and the bonds were allowed to find their market level.

INTERNATIONAL BONDS

Dealers reported good initial activity as the price was forced up as high as 99.95 bid, before limited profit-taking ensued and levels fell to around 99.57 bid. By the close of the session in London, the bonds were quoted at 99.78 bid, equivalent to a spread of 34 basis points over Treasuries.

There was much comment among syndicate officials, who said that it would take a few days before the hot money flowed out of the deal and the spread settled down. Most traders thought the spread would stick around 35 basis points, but some felt it would continue to tighten.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book number. Includes entries for US DOLLARS, SWISS FRANCS, and STERLING.

\*Private placement. †With equity warrants. ‡Convertible. §Final terms. ¶Non-callable. ††Once only call at par after 2 years. †††Purchase fund years 2-4 will retire maximum 50% of total issue.

(CSFB) using the US-style re-offering method of underwriting. The bonds offered an 8 1/4 per cent coupon and were priced at 99 1/2, the level at which the underwriting group was asked to re-offer the bonds to investors.

lent UK government stock, in line with the existing EIB bonds. BZW was quoting the paper at 94 1/2 bid.

In Germany, prices of recent new issues rose by around 35 pfennigs amid improved trading - dealers described good turnover and greater client interest in attractive yield levels.

In Switzerland, the secondary market in straight bonds remained quiet. A SFr35m convertible issue brought for Nisseki Hesse Industry by J Henry Schroder Bank had a good reception as investors chased the bonds for their exposure to the buoyant housing sector of the Tokyo stock market.

Monday's SFr120m deal with equity warrants for Kaufhof Finance by UBS had a reverse and fell as low as 92 1/2 bid, before being quoted by UBS at 93 1/2.

Treasuries improve modestly as CPI holds steady

By Karen Zagor in New York and Rachel Johnson in London

US TREASURY bonds rose only modestly yesterday in spite of better than expected economic news. In late trading the Treasury's benchmark 30-year bond was 1/8 of a point higher at 100 1/8, yielding 8.06 per cent.

The Federal Reserve refrained from open market operations and Fed funds were trading at 8 1/4 per cent at the end of the day. The dollar was somewhat softer in late afternoon trading in New York, where it changed hands at Y145.85 and DML1.9540, down from Y146.30 and DML1.9560 in early London trading.

The debt market received support from the consumer price index, unchanged in August, after rising by 0.2 per cent in both June and July, indicating that inflation slowed last month.

There was a cautiously positive tone in yesterday's junk bond market, where buyers were still looking for bargains after last week's heavy losses. Allied Stores' junk issue was quoted about 5 points higher on news that Campeau Corporation had secured funding for its retail operations.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Price, Change, Yield, Week, Month. Includes UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

London closing, \*denotes New York closing. †Local market standard. ‡US, UK in 30nds, others in decimal.

coupled with better than predicted money supply figures for August (a 9.6 per cent - on-year increase) gave the Japanese government bond market welcome impetus amid stronger late trading.

Substantial numbers of people were covering short positions on the benchmark No.111 bond, said one analyst. The No.111 closed yielding 5.31 per cent, compared with 5.38 per cent on Monday, reflecting the short-term strength of the yen.

THE UNVEILING of the 1990 Dutch budget failed to stir much activity in the bond market, as most of the tax reduction details had been widely expected.

THE WEAKENING dollar,

FT ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Yield, P/E Ratio, Index No., Index No., Index No., Index No. Includes EQUITY GROUPS & SUB-SECTIONS and FT-SE 100 SHARE INDICES.

LONDON MARKET STATISTICS

Table with columns: Rises, Falls, Same. Includes British Funds, Corporations, Domestic and Foreign Bonds, etc.

LONDON RECENT ISSUES

Table with columns: Issue Price, Amount, Latest Issue Date, High, Low, Stock, Closing Price. Includes EQUITIES and FIXED INTEREST STOCKS.

RIGHTS OFFERS

Table with columns: Issue Price, Amount, Latest Issue Date, High, Low, Stock, Closing Price.

Commodities firms win CFTC exemption

By Katharine Campbell

THE vast proportion of UK commodities firms wishing to deal with US clients have taken advantage of the controversial exemption negotiated between American and British regulators earlier this year.

A total of 57 firms were applied to the US Commodity Futures Trading Commission for permission to market products to their American clients without going through the exercise of full CFTC authorisation.

Of those, 34 are confirmed, and the rest are expected to be approved by the commission shortly. There are 26 confirmed members from the Association of Futures Brokers & Dealers, and another 18 pending approval.

London metal dealers still fighting terms set down by the CFTC - notably the requirement to segregate customer funds - may be disappointed to learn that Cerro Metals (UK) Ltd, the firm of Mr Christopher Green, chairman of the LME, is among the confirmed institutions.

Many LME firms were holding back until the outcome of discussions between the AFB and the CFTC, hoping to demonstrate the strength of feeling in London. "I'm so embarrassed" Mr Green said yesterday, explaining his concern over a US order to control his firm.

Several metals firms have argued that the extra costs they would incur if segregation were mandatory would effectively prevent them from dealing on behalf of US clients.

Regulators stress need for global ties in securities

By Richard Waters in Venice

SECURITIES regulators from around the world yesterday agreed on the need for a far higher level of international co-operation to ensure orderly securities markets.

At the opening of the annual conference of the International Organisation of Securities Commissions (IOSCO) in Venice, a series of leading regulators stressed the need for closer co-operation to control cross-border securities issues.

They also singled out the need for substantial developments in the clearing and settlement systems around the world to reinforce the stability of the financial system.

In an apparent allusion to the settlements problems experienced in the past in Italy and the UK, Mr David Butler, chairman of the US Securities and Exchange Commission, warned that countries that did not improve their settlement systems risked driving investors to other markets.

However, while agreeing on the need for more co-operation, there was less agreement on how this should be achieved. In a keynote paper, Mr

Günther Bröker, head of the financial markets division of the OECD, said that regulators faced with cross-border systems had a choice.

They could either rely on the regulator in the country where a particular broker-dealer is located ("host state" regulation) or they could insist that all overseas users of markets based in their jurisdiction should set up a local subsidiary to bring them directly under the control of the "home state" regulator.

While the former approach was generally supported by North American and European regulators, Mr Hideaki Yamashita, director of international affairs of the Tokyo Stock Exchange, took the opposite view.

Only by forcing firms to set up a subsidiary in the country where a market is based can they be supervised properly by that market's regulatory body, he said.

The conference will be preceded by a number of reports from IOSCO working parties which recommend bringing international practices closer together on a number of fronts.

These include the capital requirements of securities firms, the way multinational equity offers are handled, and the application of accounting and auditing standards.

Tokyo SE row escalates

By Philip Stephens in Tokyo

THE BRITISH Government has extended retaliation against Japanese investment banks operating in London in order to step up pressure on the Tokyo Stock Exchange, which has indicated that the Bank of England should refuse to add Japanese securities houses to its approved list of dealers in Treasury bills denominated in European Currency Units.

She regards the issue as a test of Japan's wider commitment to liberalise its domestic market, particularly in financial services. In the meantime, she has indicated that the Bank of England should refuse to add Japanese securities houses to its approved list of dealers in Treasury bills denominated in European Currency Units.

LONDON TRADED OPTIONS

VOLUMES in the options market revived modestly after Monday's dismal performance, taking total turnover to 36,261 contracts, divided between 19,829 calls and 16,432 puts.

Dealers reported reasonable demand for contracts in the FT-SE index option, as some investors bought insurance at current index levels, and others closed out diagonal positions.

Put series activity of 5,673 lots made up well over half the total turnover in the index, which was 8,731 contracts.

The FT-SE futures contract on Liffe, also quite active yesterday, helped to stimulate options business, as the cash market index fell as low as 2,350, before recovering to close 12.3 points down at 2,361.5.

Table with columns: Calls, Puts, Volume, Price. Includes various option contracts.

Table with columns: Calls, Puts, Volume, Price. Includes various option contracts.

Table with columns: Calls, Puts, Volume, Price. Includes various option contracts.

Table with columns: Calls, Puts, Volume, Price. Includes various option contracts.

Table with columns: Calls, Puts, Volume, Price. Includes various option contracts.

FIXED INTEREST

Table with columns: Price, Index, Day's Change, etc. Includes various fixed interest instruments.

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UK COMPANY NEWS - THE PROBLEMS AT FERRANTI

Local hero started in chicken house and ended in doghouse

Roderick Oram scours Lancaster, Pennsylvania for traces of International Signal's elusive James Guerin

MR JAMES GUERIN had a lot to be thankful for one night three years ago when he scrambled out of his crashed helicopter as it sank into the icy waters of the Susquehanna River.

be wishing it had had another set of eyes when he searched ISC's books before the takeover. Indications in recent weeks of alleged fraud on a massive scale have brought Ferranti International Signal, as the merged company was called, to its knees.

when he left for Florida," said Mr Luke Hess, director of communications at Lancaster's Chamber of Commerce. Not only will the community miss his philanthropy - an estimated \$10m over the past seven years - but many people are worried about how many jobs Ferranti International Signal, one of the largest local employers, will have to cut to survive.

to do business." ISC grew rapidly to the point its annual turnover was about \$600m when it merged with Ferranti. Mr Guerin attributed its growth to the strong work ethic of local people and support of local banks such as Meridian.

enough footing to allow him time for community activity. "I have been a practising Christian for three decades and it forms the centre of our family life and strength," he said in his farewell-to-Lancaster letter. He and his wife of more than 30 years have five children.

sides of the Atlantic will shed a lot of light but so will lawsuits by several former senior employees of ISC.

Eurofighter consortium cautions on placing new orders

By David White in London and David Goodhart in Bonn

THE POTENTIAL effect of the Ferranti International Signal contracts affair on Ferranti's main business is shown by a warning from the Eurofighter consortium about the placing of orders with the British electronics concern.

Eurofighter, the Munich-based joint company in charge of the four-nation European Fighter Aircraft project, has urged its partners - including British Aerospace - to exercise caution in placing new contracts with Ferranti.

Available options appear unappealing

By Hugo Dixon

THE FERRANTI fraud scandal may stem only from a particular subsidiary and a few contracts in that subsidiary, as the company's directors say. But the scandal still threatens to overwhelm the entire defence electronics group.

Rescue options range from such a partial nationalisation to shareholders injecting more funds but otherwise leaving things much as they are. Other options include merging Ferranti with a larger and stronger UK defence group or selling it to a foreign arms maker.

already worried that both are too dominant in the defence arena. BAE competes with Ferranti in naval systems and missiles, while GEC-Marconi competes with it in avionics and sensors.

has recently agreed to buy from Philips of the Netherlands most of its defence businesses. There could also be free-market concern within the UK government that Thomson is owned by the French government.

Scandal will have repercussions throughout the group's operations

By Hugo Dixon

THE ALLEGED \$150m fraud at Ferranti's ISC Technologies subsidiary will have an impact on the rest of the group for two reasons.

less than three times reported operating profits. The company now believes these operating profits were inflated by the fraud, with the result that the interest cover would have been even less.

both of which would be designed to reduce borrowings - would seem an essential part of any long-term rescue package.

Better communication would install a little confidence

By Ian Hamilton Fazey, Northern Correspondent

IF 'ANYTHING' united Ferranti's workforce yesterday, it was worry. It certainly was not a universal faith in the company's ability to pull through the crisis arising from its purchase of ISC.

He added: "Sir Derek was pretty faint on the television. If I was in his shoes I'd have been shaking. But we're not just talking about the ISC problem but the loss of future orders for the whole group if confidence in Ferranti is shaken."

At the factory gates there were smiles. Most would not comment on the takeover, although not all were untrusting of management. "Everybody's very worried for their jobs, but Alan-Jones reckons he's going to sort it out," one worker said.

Another commented: "People in my department are worried but hopeful that we'll all come through. We think we're strong enough. I have been here 15 years and personally I think this is a good company to work for. The vast majority are 'keeping their fingers crossed and waiting'."

ICELAND Iceland Frozen Foods Holdings plc £100,000,000 Multi-Option Facility incorporating a £50,000,000 Committed Revolving Standby Arranged by BARCLAYS SYNDICATIONS

Holmes à Court sells stake in Christies

By John Ridding

Mr Robert Holmes à Court, the Australian businessman who sold his 7 per cent stake in Christies International, the auctioneer, to a mystery buyer for \$34m.

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It represents an outstanding result for Glaxo shareholders and a major achievement by its employees throughout the world.

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It's good news too for the countless men, women

## FINANCIAL HIGHLIGHTS - YEAR TO 30TH JUNE 1989

	1989 Unaudited	1988	% increase
Turnover . . . . .	£2570m	£2059m	25
Trading Profit . . . . .	£876m	£764m	15
Profit Before Tax . . . . .	£1006m	£832m	21
Earnings Per Share . . . . .	92.4p	77.1p	20
Dividends Per Share . . . . .	35.0p	25.0p	40
Research and Development . . . . .	£323m	£230m	40
Capital Expenditure . . . . .	£373m	£275m	36

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Copies of the 1989 Annual Report and Accounts will be available from October 13th from: The Secretary (FT), Glaxo Holdings p.l.c., Lansdowne House, Berkeley Square, London W1X 6BP.

The contents of this advertisement, for which the Directors of Glaxo Holdings p.l.c. are solely responsible, have been approved for the purpose of section 57 of The Financial Services Act 1986 by an authorised person.

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## UK COMPANY NEWS

## Exceptionals are Really Useful

By John Riddling

EXCEPTIONAL GAINS from property sales and continued strong receipts from the musical Cats lifted Mr Andrew Lloyd Webber's Really Useful Group to pre-tax profits of £7.4m for the year to June 30, an increase of 19.5 per cent.

Stripping out the exceptionals, which accrued from the sale of its planned new office site and the sale and leaseback of its existing headquarters, the performance was less useful with operating profit slipping from £5.86m to £5.7m.

Mr John Whitney, who has replaced Mr Brian Broly as managing director, said receipts from Cats had held up more strongly than anticipated.

Total box office receipts from the production amounted to £73m during the period, compared with £68m for

Phantom of the Opera and £1.9m for Aspects of Love, the newest production.

Global receipts from Cats now amount to over £500m, and Mr Whitney said that it was a priority of the group to use the rights from such successful productions to achieve further expansion.

In practice this means the extension of its creative assets into film, television and recorded music.

The group is currently in negotiations concerning a "substantial" acquisition of a US television production company and is discussing how to turn Phantom into a film.

The group unsuccessfully applied for one of the new London independent radio franchises but will try again when

more are advertised. Mr Whitney said that he would consider being part of a consortium to bid for a new ITV franchise in 1992.

The Palace Theatre continued to benefit from the success of Les Misérables and has now completed its exterior refurbishment. A reserve of £500,000 has been taken for the cost of interior refurbishment and this caused a reduction in profits at the theatre management division.

Group turnover for the period increased from £24.4m to £28.5m. Earnings per share rose from 34.5p to 45.4p and there is a full year dividend of 17p (15p) with a final of 12p.

**COMMENT**  
Cats obviously has more than nine lives, providing again the lion's share of theatre profits. But the fact that it gave a

stronger than expected performance merely sharpens the problem of compensation when its earnings start to fall. In addition, yesterday's exceptionals will not be around to flatter the pre-tax line. Part of the answer lies in the new shows.

Aspects of Love already has advance bookings of £5m. In addition, the more aggressive use of rights is a sensible way of reducing the company's reliance on Mr Lloyd Webber's ability to deliver blockbusters. But moves into television production and libraries is a risky business as demonstrated by TV's acquisition of MTM. Really Useful has not yet shown it can make successful acquisitions and the sort of company it is looking at is very hard to value. On pre-tax forecasts of £8.25m for the current year shares are on a fairly generous prospective multiple of 13.5.

## High interest rates limit Bowthorpe to £21m

By John Riddling

THE IMPACT of higher interest rates on its domestic appliances and householding customers combined with weak defence markets to limit Bowthorpe Holdings to a 12 per cent pre-tax profit increase at the halfway mark.

The improvement, from £18.68m to £21m, was lower than the market was expecting which, combined with the company's forecast of a "more modest" rate of growth, sent the shares down 15p to 217p.

Difficult market conditions in the period to June 30 meant that UK trading profits fell from £5.8m to £5.6m. Overseas, however, the picture was more encouraging with a 36 per cent increase to £12.85m.

Turnover rose to £110.85m (£87.32m) with about half of the rise coming from acquisitions. Overall, margins on sales slipped from 17 per cent to 16.3 per cent. Earnings per share rose from 6.87p to 7.56p and the interim dividend is increased to 1.41p (1.36p).

Mr John Westhead, managing director, said the slow-down in the UK was not dramatic and the group was taking steps to ease the adverse impact.

**COMMENT**  
Given the problems evident at other electronic components manufacturers, yesterday's results should not have surprised the market as they did. But Bowthorpe's impressive performance over recent years evidently led some in the City to believe it could walk on water. Undoubtedly the numbers would have been much weaker had not the geographic spread of its businesses, and the fact that no single area of customer activity represents more than 9 per cent of sales.

This should cause concern to rival, UK-based companies but means that Bowthorpe remains fairly protected. Growth will, however, be constrained by the end of payments from the German fire insurance claim and pre-tax profits are likely only to reach £24m for the full year. With slowing growth and difficult markets, the shares are fully priced on a prospective multiple of 13.

## Iceland over £15m but Bejam proving difficult to digest

By John Thornhill

ICELAND Frozen Foods saw interim pre-tax profits vault from £4.11m to £15.11m as it included first half results from Bejam, the rival food retail chain it acquired in January.

Turnover rose from £95.19m to £221.91m in the 26 weeks to July 1.

Mr Malcolm Walker, chairman and chief executive, said sales at Bejam were much worse than expected, showing a like-for-like decline of 10 per cent. However, business was picking up and the refitted stores were increasing sales.

Iceland has refitted 63 Bejam stores and 123 should be completed by the year end. The company plans to complete a similar number of refits by the end of 1990.

Mr Walker said the integration of Bejam was now largely complete and this had been achieved with few problems, except in the warehousing operations where serious disruption to store deliveries and product availability began in May. Sales were lost and overhead costs incurred, but the

situation was steadily improving and an acceptable service was currently being provided.

"It is very difficult to put a pound sign against the disruption, but it obviously upset a lot of customers," Mr Bernard Leigh, finance director, said.

The product range of the two companies was consolidated by the end of May and the Iceland brand is being strengthened in the south of England through an advertising campaign.

Mr Walker said Iceland's original stores continued to perform well and showed a 6 per cent increase in sales on a like-for-like basis. That level had improved since the end of the half year, and was currently running at 10 per cent, he said.

Earnings per share rose only marginally from 9.64p to 9.77p as a result of the increased number of shares in issue. The interim dividend is up 17 per cent to 2p (1.7p).

**COMMENT**  
It comes as no surprise that

Bejam has proved hard to digest and the process was markedly reluctant - to say the least - of some of Bejam's employees at the changeover. Moreover, it will take some time yet for the Bejam boost to feed through fully, as the refitting programme will extend through most of next year.

Some analysts were also concerned at the large asset write-downs that were made after the acquisition and were cautious at the risks involved in the integration process. Nonetheless, they suggested that profits and, more importantly, earnings should pick up quickly in the second half. Iceland should increase pre-tax profits to £37m in the year, and if they reach that level, the financial director said, the chairman's Supermarket shares, on a prospective multiple of 16, are probably fully valued until a clearer picture has been gained of the benefits to be derived from Bejam.

## Salmonella scare hits Everest Foods

The recent salmonella scare hit profits at Everest Foods, with a decline of some 35 per cent over the year to May 31 1989. However, by that date the poultry division was returning to profit.

From sales of £19.52m (£17.77m) the pre-tax return was £1.58m, compared with £2.42m, after an exceptional £208,000 depreciation adjustment.

Earnings were again 17.3p and the recommended final dividend is 3.5p for a total of 5.5p, the same as would have been paid last time had the company been on the USM for the full year.

Group debt equity ratio was 76 per cent, but that should reduce substantially over the current year. The ratio rose because the salmonella scare hit the company's share price to the extent that it had to pay cash, instead of offering shares, to complete the acquisition of Ashfords.

## Manganese Bronze

Manganese Bronze Holdings is paying £1m cash for Homer Engineering and Plastics. The price represents the book value of assets of the company.

## Silentnight drops off to £3.8m

By Andrew Bolger

SILENTNIGHT Holdings, the bed and furniture manufacturer, announced a 12.5 per cent drop to £3.8m in profits for the first half year of 1989, but insisted that was not the result of a drop in consumer demand.

Mr Christopher Burnett, chief executive, said these "particularly disappointing" results had come at a time when British sales were up 10 per cent on the corresponding period last year, and blamed operational problems in each of its three divisions.

In furniture, the group launched a suite called Melody, which proved a great success but used a fabric from the US which was on extended delivery. The bugle bias towards one product also caused manufacturing problems.

Mr Burnett said: "While we had the orders, we were unable to deliver, and the factory operated extremely inefficiently. In an attempt to alleviate the problem we were, for quite some time, airfreighting the fabric, which added substantially to our costs."

"These problems have now been solved, but the impact of profits in the first half amounted to nearly £1m. The factory is now working flat out

to reduce the backlog of orders."

In beds, Mr Burnett said that the company had lost almost £500,000 in setting up a direct delivery system to customers of major retailers, including Lowlands Queensway. The company is now delivering directly 6,000 beds each week, 2,000 of them for Queensway.

"The rapid build-up of this service has been very costly and the demands it has placed on our management resources have, in the short term, affected the overall efficiency of the business," Mr Burnett said. "Meeting the delivery commitment to Queensway has often meant that we have been despatching less full loads, which has also added to our costs."

In the cabinet division, a fire at the Westminster Pine plant in north Wales brought the business to a standstill. The fire is the subject of a consequential loss claim, but no contribution has been made in the first-half profits.

Mr Burnett estimated that the three problems had cut first-half profits by about £1.75m. "If we had achieved the same return on sales as in 1988, the first-half profits would have been

£5.5m."

The results included the first contribution from SNE Bedding, a New England company which Silentnight bought in March for an initial £5.6m. Boosted by that acquisition, group turnover increased 25 per cent to £72.5m.

The interim dividend is maintained at 2.25p with earnings per share down to 5.46p (6.09).

**COMMENT**  
After a string of poor results from retailers, the City was half expecting bad news from a supplier of big-ticket consumer items such as Silentnight. What came as an unpleasant surprise was the combination of lower profits with increased sales. Mr Burnett was admirably open about the difficulties, and the company seems to have been genuinely unlucky. However, it does seem to have bitten off a huge management problem with its pioneering direct-delivery system. Full-year profits could be as low as £10m with earnings about 14p. With shares down 1p at 183p yesterday, that puts the Silentnight on a multiple of about 10 - modest, but not overly so, given that we may still be in the early stages of a consumer spending downturn.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Last year
Beauford	1.88		1.4	3.28	4.8
Bemrose	4.3	Nov 10	1.28	5.58	11
Bowthorpe	1.41	Dec 15	1.9	3.3	2.75
Canalway (W)	2.87	Nov 4	1.5	4.37	6.5
Citron Cards	1.2	Nov 14	1	2.2	3.53
Clyde Petrol	0.5	Oct 31	0.5	1	5.71
Colorgraphic	1.94	Oct 31	1.65	3.59	1.5
Cresta	0.87	Oct 31	0.5	1.37	7
Davis (Godwin)	2.6	Oct 27	2.33	4.93	5
Dean & Bowes	2.75	Oct 20	2	4.75	8.25
Domestic & Gen	5.5	Nov 29	5.5	11	5.5
Everest Foods	3.5	Dec 14	1.5	5	1.5
Excelsior Clothing	2.6	Dec 14	2.6	5.2	4
Gabriel S	2.8	Dec 1	1.5	4.3	6.25
Garston Eng	1.75	Nov 10	1.8	3.55	25
Glaxo	25	Nov 10	18	43	25
Hewitt (J)	1	Nov 1	1	2	5.25
Iceland Foods	2	Nov 24	1.7	3.7	0.9
Jesse	1.9	Dec 29	1.9	3.8	7
Merivale Moore	7.75		4.75	12.5	10.5
Really Useful	12	Nov 6	10.5	22.5	17
RPS Group	1.21	Oct 31	1	2.21	2.2
Silentnight	2.25	Jan 2	2.25	4.5	10
Stevens	3	Nov 30	2	5	6
Tharvis	3.9		1.8	5.7	6
Trinity Int	2.3	Oct 27	2.3	4.6	6
Wassall	0.75	Nov 9	1.5	2.25	1.2
Western Motor	61		3.5	64.5	12

Dividends shown pence per share net except where otherwise stated. ↑ Gross. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Third market.

## Western Motor rises £1m but issues warning on margins

A £1m profit increase was achieved by Western Motor Holdings in the first half of 1989, but directors said pressure on volumes and margins will have a greater impact on the second half.

Sales totalled £147m (£121.8m) and pre-tax profit £5.98m (£4.98m), including net interest received of £206,000 (£204,000).

Earnings per share worked through at 37.5p (35.8p) and the interim dividend is lifted from 3.5p to 6p on an increased capital.

Discussions with the management buy-out team, announced midway through August, were continuing and any proposals will be announced by early November.

The team was currently considering a number of financing proposals. The shares yesterday fell 55p to 733p.

## NEWS DIGEST

## Hoylake denied in Kansas

By Nikki Tait

THE COURTS in Kansas have denied a motion for a preliminary injunction sought by Hoylake, the consortium headed by Sir James Goldsmith which is bidding for BAT Industries, as part of its federal suits against the state insurance commissioners.

Hoylake has now been denied such injunctions in six of the nine states where it is suing the commissioners. The bidder has already lodged various appeals - including one in California. However, there have also been suggestions that Hoylake might now drop its federal actions against the insurance commissioners - partly in the wake of last Friday's decision by the Takeover Panel concerning the bid timetable. This is still subject to appeal by BAT.

## Beauford advances to £1.3m

Beauford, the plant and machine tool manufacturer, doubled pre-tax profits for the six months to June 30 to £1.3m, against £642,000.

The figures were helped by the acquisitions of Dale Group and Bradford Cylinders, which were said to be performing in line with expectations.

Turnover was £14.93m (£6.65m). Interest charges increased to £206,000 (£9,000). Earnings per share were 8.1p (6.3p) and the interim dividend is raised to 1.65p (1.4p).

## Improvement at Tharsis

Taxable profits of £425,000 were reported by Tharsis, the pyrites export and property dealing group, in the six months to end-June.

The improvement from the £378,000 achieved in the same period of 1988 came on turnover of £1.11m (£2.23m). Pyrites export sales tonnage amounted to 49,127 (91,494). The interim dividend is raised 1p to 3p, payable from earnings of 14.6p (10.7p) per share.

## Loss of £0.4m at J Hewitt

J Hewitt & Son (Fenton), which makes night storage bricks and refractories for potteries and is facing an extensive overhaul, incurred a pre-

tax loss of £393,000 in the half year to June 30.

The outcome compared with a corresponding profit of £121,000 in 1988 and was struck on turnover of £4.25m (£4.81m) and after a provision of £181,000 for reorganisation costs. Earnings of 1.7p in the first half of 1988 dropped to a loss of 11p this time. However, the interim dividend of 1p is maintained.

Mr Christopher Nurse, a former merchant banker, has taken a 14.2 per cent stake in the Stoke-on-Trent company and was appointed chief executive in July.

## Security printing behind Bemrose rise

Good results from its security printing activities helped Bemrose Corporation achieve an 11 per cent increase in interim pre-tax profits to £1.61m, against £1.45m.

Turnover for the Derby-based printer in the six months to July 1 rose from £20.92m to £22.13m.

The pre-tax figure was struck after its £160,000 share of the US company's loss, against a profit last time of £78,000. Earnings per share were 6.39p (6.45p) and the interim dividend is raised to 4.3p (4p).

The continued upgrading and refurbishment by licenced trades and hoteliers was reflected in interim results from USM-quoted Dean & Bowes Group.

Pre-tax profits for the six months to June 30 more than doubled from £605,000 to £1.6m on turnover after £4.98m to £13.27m.

Mr Stephen Dean, chairman, said the record order books reported in his last annual statement had now flowed through to turnover. The market remained reasonably buoyant although some brewers were considering their situation in the light of the Monopolies and Mergers Commission report. The hotel refurbishment market remained strong.

Earnings per share increased 38 per cent from 5.36p to 7.3p; the interim dividend is raised to 2.75p (2p).

## Restructuring planned at Cresta

Cresta Holdings, the Isle of Man-based conglomerate, announced taxable profits up from £1.53m to £2.76m for the first half of 1989.

The group also announced a fundamental restructuring of its activities to concentrate on

the care sector.

Cresta will have seven nursing homes with a total of 350 beds by early next year. It expects to have 1,000 beds in use by the end of 1990.

Turnover improved slightly to £21.70m (£21.16m). Earnings per share were 5.6p (6.8p), reflecting a near-doubling of shares in issue to finance acquisitions. The interim dividend is lifted 0.1p to 0.6p.

## Strong growth at Domestic &amp; General

In its first full year since flotation on the USM in June 1985, Domestic & General Group, the appliance breakdown insurance company, lifted taxable profits by 78 per cent.

Mr Martin Copley, chairman, said the result - profits rose from a restated £1.32m to £2.39m - "exceeded all our expectations."

Earnings per 10p share expanded to 21.5p (14.94p) and a proposed final dividend of 5.5p makes 8.25p for the year.

## New England lifted by property sale

Interim pre-tax profits of New England Properties advanced from £44,000 to £2.7m in the six months to June 30.

Gross profit amounted to £2.78m (£1.04m), and arose from property rental £551,000, management and financial services £383,000 and property trading and development £1.97m.

The last-mentioned figure included a profit on sale of property of £2.06m (£504,000). Earnings per 5p share were 2.1p (0.5p). There is no interim dividend but it was the current intention to propose a final of 1p (0.5p). The shares are quoted on the USM.

## Clinton posts 21% advance to £182,000

In spite of the downturn in consumer spending Clinton Cards achieved a 21 per cent

improvement in pre-tax profits in the half year to July 29.

The figure of £182,000 (£151,000) came from turnover up from £7.63m to £12.65m. Net interest payable rose to £223,000 (£15,000) and earnings per 10p share rose to 1.28p (0.8p).

With 135 shops trading at the end of the first half the company said it was well positioned for the second half when sales were traditionally much higher.

## Bowater bid could be recommended

Norton Opax, the specialist print and packaging group, is today expected to announce its recommendation of Bowater's £522m offer for the company.

Talks between the two parties have continued over the weekend and for the past two days.

Norton's board will meet at 11am today to consider its position and will contact Bowater to inform the packaging and industrial group of its decision.

This will probably lead to an announcement that it is recommending the offer and that it will send shareholders a letter informing them of its reasons for agreeing.

## Acquisitions lift Wassall to £1.04m

Acquisitions helped Wassall, the office furniture manufacturer, achieve pre-tax profits of £1.04m for the first half of 1989 - more than double the £502,000 of the previous 11 months.

The figures included a full six months from Hille Ergonom, the office seating manufacturer and Antler, the luggage maker acquired in June.

Turnover was £15.97m, against £11.77m for the six months to the end of July 1988 when the taxable profit was £15,000. Earnings per share came out at 3.96p (0.84p). An interim dividend of 0.75p is being paid this time.

CHARTERHOUSE

CHASE

Charterhouse Bank Limited

Chase Investment Bank Limited

September 1989

**DnC**  
Den norske Creditbank  
U.S. \$150,000,000  
Floating Rate Capital Notes due March 1991  
In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from September 20, 1989 to March 20, 1990 the Notes will carry an interest rate of 8.9375% p.a. and the Coupon Amount per U.S.\$10,000 nominal of the Notes will be U.S.\$449.36 and per U.S.\$250,000 nominal of the Notes will be U.S.\$1,123.40.  
September 20, 1989 London  
By: Citibank, N.A. (CSI Dept.) Agent Bank  
**CITIBANK**



A copy of this document, which comprises listing particulars in relation to Drayton Asia Trust plc (the "Company") given in compliance with the listing rules made under Section 142 of the Financial Services Act 1986, has been delivered to the Registrar of Companies in accordance with Section 149 of that Act.

Application has been made to the Council of The Stock Exchange for all the Ordinary Shares and Trust Warrants of the Company issued, and now being issued, to be admitted to the Official List. It is expected that dealings in the Ordinary Shares (with Trust Warrants attached) will commence on Friday, 6th October 1989. Dealings will commence in the Ordinary Shares and Trust Warrants separately on Thursday, 2nd November, 1989.

The Directors of the Company (the "Directors"), whose names appear under "Directors, Managers and Advisers", accept responsibility for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.

# Drayton Asia Trust plc

(Incorporated in England and Wales under the Companies Act 1985. Registered No. 2410564)

Offer for Subscription  
by  
Barclays de Zootle Wedd Limited  
of  
100,000,000 Ordinary Shares of 10p each  
(with 20,000,000 Trust Warrants attached) at  
100p per Share  
payable in full on application

The Offer has been fully underwritten by Barclays de Zootle Wedd Limited. The Directors are aware of intended applications for Ordinary Shares (with Trust Warrants attached) of which the Company will accept a minimum of 76,000,000 representing 76 per cent. of the Ordinary Shares (with Trust Warrants attached) now being offered.

SHARE CAPITAL	
Authorized	Issued and to be issued fully paid
\$12,000,000	\$10,050,000
	In Ordinary Shares of 10p each

**INDEBTEDNESS**

As at the date of this document, neither the Company nor its subsidiary has any loan capital (including term loans) outstanding, or created but unused, or any outstanding mortgages, charges, debentures or other borrowings or indebtedness in the nature of debentures, including bank overdrafts, liabilities under acceptances or acceptance credits, finance leases, hire purchase commitments, guarantees or other financial obligations.

The application for the Ordinary Shares (with Trust Warrants attached) now being offered for subscription will open at 10.00am on Friday 20th September 1989 and may be closed at any time thereafter. The procedure for application and on application form are set out at the end of this document.

## DEFINITIONS

In this document the following words and expressions shall bear the following meanings except where the context otherwise requires:

"Company" or "Drayton Asia Trust"	Drayton Asia Trust plc and where the context requires its subsidiary Drayton Asia Finance Limited
"Directors" or "Board"	the Directors of the Company
"MM"	MM Limited
"BZW"	Barclays de Zootle Wedd Limited
"Offer"	the offer for subscription of Ordinary Shares (with Trust Warrants attached) contained in this document
"Offer Price"	100p per Ordinary Share (with Trust Warrants attached) on the basis of one Trust Warrant for every five Ordinary Shares
"Ordinary Shares"	the ordinary shares of 10p each in the Company as described in this document
"Trust Warrants"	the warrants to subscribe for Ordinary Shares issued on the basis of one Trust Warrant for five Ordinary Shares as described in this document
"Application Form"	the application form in respect of the Offer attached hereto
"The Stock Exchange"	The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited
"ASEAN"	Association of South East Asian Nations - Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand, Papua New Guinea is an associate member
"bn"	one thousand million
"DIT"	the Department of Trade and Industry
"GDP"	Gross Domestic Product
"GNP"	Gross National Product
"NES"	Newly Industrialized Economies - Hong Kong, Singapore, South Korea and Taiwan
"OECD"	Organisation for Economic Co-operation and Development

## PROPOSED TIMETABLE

date and time of receipt of applications	10.00am on Friday, 20th September, 1989
date and time of announcement of allocation to be announced by	9.00am on Monday, 2nd October, 1989
announcements of allocation to be despatched on	Thursday, 6th October, 1989
dealings in the Ordinary Shares (with Trust Warrants attached) to commence on	9.00am on Friday, 6th October, 1989
date and time of closing of applications for allocation	3.00pm on Wednesday, 1st November, 1989
dealings to commence in the Ordinary Shares and Trust Warrants separately on	Thursday, 2nd November, 1989
date and time of registration of renunciation	3.00pm on Friday, 3rd November, 1989
dispatch of Ordinary Share certificates and Trust Warrant certificates by	Monday, 4th December, 1989

## OFFER STATISTICS

number of Ordinary Shares in issue following the Offer	100,000,000
number of Trust Warrants in issue following the Offer	20,000,000
offer price per Ordinary Share (with Trust Warrants attached)	100p
implied net proceeds of the Offer	\$97.5 million
implied net asset value per Ordinary Share	97.5p
date the assets of Trust Warrants	

## DIRECTORS, MANAGERS AND ADVISERS

Director	
John J. Engineer (Chairman)	11 Devonshire Square, London EC2M 4NR
John George	Edgware House, 2 Swan Lane, London EC4R 3JS
Chien Huang (Warrant)	20 F-268 Sun-Hua, 3 Road, 10661, Taipei, Republic of China
Richard Bruce Pitt	11 Devonshire Square, London EC2M 4NR
Andrew Raeburn Waldron Smithers	Sedgwick House, The Sedgwick Centre, London E1 8DX

## Secretary and Registered Office

MM Limited  
11 Devonshire Square  
London EC2M 4NR

Financial Adviser and Sponsor  
Barclays de Zootle Wedd Limited  
Edgware House  
2 Swan Lane  
London EC4R 3JS

## Investment Manager

MM Limited  
11 Devonshire Square  
London EC2M 4NR

## Solicitors to the Company

Arthur Morris Cripp  
Brookgate House  
7 Bldg Street  
London EC2M 7HD

## Reporting Accountants & Auditors

Coopers and Lybrand  
Chartered Accountants  
Purshott Court  
London EC4A 4HF

## Stockbrokers

de Zootle & Bevan Limited  
Edgware House  
2 Swan Lane  
London EC4R 3JS

## Solicitors to the Issue

Clifford Chance  
Roya House  
Aldermanbury Square  
London EC2Y 7LD

## Registrars and Bookkeeping Agents

Ravenbourne Registration  
Bourne House  
34 Beckenham Road  
Beckenham  
Kent BR3 4TU

## PART I

### INTRODUCTION

Drayton Asia Trust is a new investment trust company which will be listed on the Stock Exchange. The objective of the Company is to provide long term capital growth for its shareholders by investing in the developing economies of Asia, which the Directors believe offer great potential for capital appreciation.

### INVESTMENT MANAGER

The Company will be managed by MM, which has extensive experience of managing investment trust companies, and was named "Investment Trust Management Group of the Year" by the publication "What Investment" in both 1987 and 1988. Since 1962, MM has been the manager of Drayton For Eastern Trust. This trust invests in both Japan and Asia and is the best performing trust in its sector over the ten, five and one year periods to 30th June, 1989, according to the Association of Investment Trust Companies. The same source shows that over the ten year period, Drayton For Eastern Trust increased its net asset value by over 11 times which made it the best performing investment trust as measured by net asset value in any sector.

Drayton Asia Trust will differ from Drayton For Eastern Trust in that it will have no direct exposure to Japanese and Australian equities. However, the investment manager may invest in Japanese equity warrants as described in the paragraph "Use of Equity Warrants". The Directors believe that Asian equity markets now have sufficient merit in their own right to justify a separate investment vehicle.

In addition to investment trusts, MM also has experience in managing unit trusts which invest in the region. MM launched the first DIT approved unit trust for investment in Hong Kong in 1980 and in 1981 acted as an adviser to the Korea International Trust, the first vehicle for foreign investment in Korea. In 1987, MM launched the first DIT approved ASEAN unit trust, which invests only in the ASEAN markets - Singapore, Malaysia, Thailand, Indonesia and the Philippines.

The performance of MM's Asian unit trusts has also been commendable. In the year to 1st August, 1989, according to figures supplied by the publication "Planned Savings", all three of MM's diversified Asian unit trusts were in the first quartile in their sector.

An integral part of MM's strong investment performance is its experienced team of professional managers. MM has twelve investment managers specialising in these markets of whom the four senior managers have an aggregate of 40 years' experience of investing in the Far Eastern markets for MM. The UK and Tokyo based fund managers make regular visits to Asian countries, seeing in aggregate over 200 companies each year. MM also has offices in Hong Kong, Singapore and Taiwan.

### INVESTMENT BACKGROUND

The Directors are optimistic about the long term investment opportunities in Asian equity markets. Asian countries have an exceptional record of economic growth over the past decade. Over the period between 1979 and 1988, Asian countries achieved an average annual rate of expansion of 4.3 per cent. In real terms compared with 2.7 per cent for the OECD countries. In the past ten years, the NES - Hong Kong, Singapore, South Korea and Taiwan - have produced the highest levels of growth, often achieving double digit annual increases, led by the manufacturing and export sectors.

#### Asian Real GDP Growth Rates Compared to the OECD (1979-1988)

	%
Hong Kong	8.4
Taiwan	8.0
South Korea	7.6
Singapore	7.2
Thailand	6.3
Malaysia	5.7
Indonesia	5.1
Philippines	2.2
Average OECD	4.3
OECD	2.7

Sources: Bankers Trust Brokerage Research  
IMF World Bank  
Indonesia State Budget

Over the next decade, the Directors believe that the less developed countries, such as Malaysia, Thailand, the Philippines and Indonesia, have the potential to exceed the performance of the NES by moving into those areas of labour intensive manufacturing in which the NES are becoming less competitive. As these less developed countries reach the level of industrialisation now enjoyed by the NES, the Directors expect to see a similar pattern of industrialisation elsewhere in the region, particularly in India and possibly in Indonesia. The NES themselves, whilst retaining a strong and competitive manufacturing base, have established new dynamics for economic performance. South Korea and Taiwan are now focusing on the expansion of domestic demand. Hong Kong is becoming a service centre for China and Singapore is continuing to develop as a trading, business and financial services centre for the ASEAN region.

Asian countries are also benefiting from the effects of the appreciation of the Japanese yen and the structural changes in the Japanese economy, in particular the expansion of domestic demand. The appreciation of the yen has not only made the Asian manufacturing industry relatively more competitive, but has encouraged Japanese companies to transfer labour intensive industry overseas. Asia's low labour costs and tax incentives have proved a magnet for Japanese capital. Japanese direct investment in Asia has risen from US\$1.2bn in 1980 to US\$5.5bn in 1988. Asian countries' exports to Japan are also growing rapidly: exports in local currency terms from Taiwan, Hong Kong and Singapore to Japan rose by 145 per cent, 49.8 per cent and 25.3 per cent, respectively in 1988, compared with 1987.

Since the introduction of the "open door" economic policy in 1979, China has achieved real GDP growth of nearly ten per cent per annum, with attendant benefits for neighbouring Asian countries. However, as a result of the recent political and economic turmoil, the Directors believe that it may not be possible for China to achieve the same rate of economic growth in future, although the Chinese government has stated that the "open door" economic policy will continue. Against this background the outlook for the performance of the Hong Kong economy may be less favourable than in the past, but the Directors believe that the attractive prospects for the Asian region have not been materially diminished by these events.

As rapid economic development brings prosperity to Asian countries, regional trade is likely to become more important, thus reducing their dependence on the United States. Trade between Singapore, South Korea, Taiwan, Thailand, the Philippines, Malaysia and Indonesia amounted to US\$49.7bn in 1988 compared to US\$23.2bn in 1981.

Although the Directors are confident that the region will achieve the potential they have indicated this is subject to political and other risks that are described in the paragraph "Risk Factors".

### Asian Equity Markets

The past decade has witnessed the expansion and development of Asia's equity markets and the introduction of indirect investment vehicles in the markets that are still closed to foreign investors. Ten years ago, for example, there was no vehicle for investment in the Korean equity markets. There are currently in excess of US\$3bn of investment instruments offering exposure to Korean equities. Other markets which have allowed greater foreign participation have grown to a level where investment is now a realistic possibility, such as Thailand, where the stockmarket capitalisation has expanded nearly ten-fold between 1981 and the end of 1988. Over the same period the combined stockmarket capitalisation of Singapore, Thailand, Malaysia, South Korea, Hong Kong, Taiwan and the Philippines has risen nearly four-fold, to stand at US\$370bn. Over the period the number of listed companies has risen by over 20 per cent, to 1,869 and money trading volume has risen by over 1,900 per cent, to US\$33.5bn.

	Stockmarket Capitalisation		Monthly Trading Volume		
	1980 (\$Bn)	1988 (\$Bn)	1980 (\$Bn)	1988 (\$Bn)	
Singapore	24.5	63.1	312.2	541.9	
Thailand	1.2	8.8	26.6	61.45	
Malaysia	33.0	36.4	210.2	210.2	
South Korea	4.8	93.0	160.9	6,976.0	
Hong Kong	40.8	74.3	55.1	2,128.5	
Taiwan	0.1	120.1	375.1	23,415.0	
Philippines	2.1	4.3	28.5	32.0	
Total	102.1	390.0	+282.0%	33,620.1	+1,929.3%

Number of Listed Companies 1,531 1,869 +22.1%

Sources: Bankers Trust Brokerage Research  
Year end stockmarket capitalisation and exchange rates











# Drayton Asia Trust plc

### 5. Offer for Subscription Agreement

By an Offer for Subscription Agreement dated 19th September, 1989 between the Company (1) the Directors (2) BZW (3) and MIM (4) BZW has agreed, subject, inter alia, to the Ordinary Shares (with Trust Warrants attached) to be issued under the Offer being admitted to the Official List of the Stock Exchange by date of business on 20th October 1989, to subscribe or procure subscribers of the Offer for all of the Ordinary Shares (with Trust Warrants attached) being offered. The Company will pay BZW an underwriting commission of 2 per cent of the Offer Price (but for which BZW will pay sub-underwriting commission of 1.25 per cent) and a fee of £50,000 and will pay BZW's legal expenses, in each case together with VAT where applicable. Under the agreement, which may be terminated by BZW in certain circumstances, warranties have been given to BZW by the Directors, and the Company, and MIM have given BZW both warranties and indemnities.

### 6. Material Contracts

The following contracts, not being entered into in the ordinary course of business, have been entered into by the Company since its incorporation and one or more may be material:

- (a) The Offer for Subscription Agreement referred to in paragraph 5 above; and
- (b) an agreement (the "Management Agreement") dated 15th September, 1989 between the Company (1) and MIM (2) whereby MIM has agreed to provide investment management services and to carry on the general administration of the Company in consideration of a management and commission fee payable quarterly in arrears on 31st March, 30th June, 30th September and 31st December in each year and calculated at the rate of one per cent and a premium (plus VAT) by reference to the net proceeds of the Offer in respect of each of the quarterly periods ending on or before 30th September, 1990 and thereafter by reference to the net assets less current liabilities as set out in the latest published audited balance sheet of the Company. The fee payable under the Management Agreement will be payable on 31st December, 1989 in respect of the period from the commencement of the Management Agreement to 31st December, 1989. The Management Agreement contains provisions indemnifying MIM against any liability not due to its wilful default or negligence. The Management Agreement is for an initial three year period terminable thereafter by two years written notice subject to earlier termination as provided for therein.

### 7. Taxation

It is the intention of the Directors to conduct the affairs of the Company so that it satisfies the conditions for approval as an investment trust as set out in Section 842 of the Income and Corporation Taxes Act 1988. Such approval is granted retrospectively for each accounting period. Accordingly, the Company will be exempt from United Kingdom corporation tax on capital gains in respect of each chargeable accounting period for which such approval is granted.

The comments below are of a general and summary nature and are based on the Company's understanding of certain aspects of current United Kingdom law and practice relevant to Ordinary Shares and Trust Warrants. The comments relate to the position of persons who are the absolute beneficial owners of Ordinary Shares or Trust Warrants and may not apply to certain classes of persons such as dealers.

#### (a) Chargeable Gains

On the transfer or disposal of Ordinary Shares or Trust Warrants, a chargeable gain or allowable loss may arise for the purposes of United Kingdom taxation. United Kingdom capital gains tax (for companies, corporations etc.) on chargeable gains generally applies only to persons resident or ordinarily resident in the United Kingdom and to persons not so resident but carrying on a trade in the United Kingdom through a branch, agency or permanent establishment. For individuals, capital gains tax is currently levied at the rate of either 25 per cent or 40 per cent, depending on the level of their total income and gains for the year. Corporation tax on chargeable gains is normally levied at the rate of 35 per cent. The availability of any relief from or credit for such United Kingdom taxation liability against liabilities imposed by other jurisdictions on disposals of Ordinary Shares or Trust Warrants in the Company will depend, in general, on the terms of any relevant double tax convention or agreement and on the laws of such jurisdictions.

#### (b) Dividends

(i) When paying a dividend to shareholders, the Company may have to remit to the Inland Revenue an amount of advance corporation tax ("ACT") at a rate which is related to the basic rate of income tax and for the financial year 1989/90 a rate of 10 per cent of the dividend paid. Accordingly, the ACT related to a dividend will be 25 per cent of the net dividend plus the ACT. The Company will only be able to remit an amount of ACT to the Inland Revenue if the dividend paid to shareholders exceeds the aggregate of any qualifying distributions (franked investment income) received by the Company in the same accounting period and any surplus franked investment income carried forward from previous accounting periods.

(ii) For non-corporate shareholders resident in the United Kingdom, the ACT is available as a basic rate tax credit which individual shareholders who are so resident may set off against their total income tax liability as an abatement of tax, reducing in each case, United Kingdom resident corporate shareholders will not be liable to United Kingdom corporation tax on any dividend received.

(iii) Whether the holder of shares in the Company who are resident in countries other than the United Kingdom are entitled to payment from the Inland Revenue or the Company of a proportion of, or all of, the tax credit in respect of dividends on such shares depends in general upon the provisions of any double tax convention or agreement which exists between such countries and the United Kingdom. Persons who are not resident in the United Kingdom should consult their own tax advisers on the possible application of such provisions and what relief or credits may be claimed in the jurisdiction in which they are resident.

#### (c) Inheritance Tax

Ordinary Shares and Warrants will have a United Kingdom situs for the purposes of inheritance tax and so will be within the charge to such tax, although no charge will arise in respect of certain types of gifts made more than seven years before the death of the donor.

#### (d) Stamp Duty and Stamp Duty Reserve Tax

Stamp duty (or stamp duty reserve tax unless, in general, the transfer is duly stamped within two months of the agreement to transfer) will be payable on a transfer of or of rights in Ordinary Shares and Trust Warrants at the rate of 50p per £100 or part thereof of the consideration paid. A purchaser of rights in Ordinary Shares (with Trust Warrants attached) represented by a renounceable letter of allotment on or before the latest time for registration of renunciation will be liable to stamp duty reserve tax at the rate of 50p per £100 or part thereof at the consideration paid.

Shareholders who are in any doubt as to their personal tax position or who may be subject to tax in any other jurisdiction should consult their professional advisers.

#### (e) Trust Warrants

A capital gains tax charge may arise on holders of unexercised Trust Warrants who are resident or ordinarily resident in the United Kingdom or not so resident but carrying on a trade in the United Kingdom through a branch, agency or permanent establishment where pursuant to paragraphs 1 (a) and (b) of Part IV of this document, the Company appoints a trustee who exercises any unexercised Trust Warrants, and sells the shares thereby subscribed for on behalf of the Trust Warrant holder, or where under paragraph 2 (c)(iv) of Part IV of this document pursuant to an offer for the Ordinary Shares the Company acquires that Trust Warrant holder's warrants by way of exchange issued by the offeror, if the warrants thereby received are not quoted within the period specified in Section 139 of the Capital Gains Tax Act 1979.

### 8. Other Investment Information

While the Company's asset allocation policy will remain at the discretion of the Directors, it is the intention of the Directors to conduct the affairs of the Company so that it satisfies the conditions for approval as an investment trust set out in Section 842 of the Income and Corporation Taxes Act 1988, and in addition it will be their policy:

- (a) not to lend or invest more than 10 per cent of the Company's assets (before deducting borrowed money) to or in the securities of any one company (other than holdings in another investment trust which have been approved by the Inland Revenue or which would qualify for such approval but for the fact that it is not listed) including loans for or shares in its own subsidiaries; and
- (b) that not more than 25 per cent of the assets of the Company, or, if the Company has subsidiaries, of the Group (before deducting borrowed money) will be invested in the aggregate of (i) securities not listed on any recognised stock exchange and (ii) holdings in which the interest of the Company, or if the Company has subsidiaries, of the Group, amounts to 20 per cent or more of the aggregate of the equity capital (including any capital having an element of equity) of any one listed company (other than another company which has been approved as an investment trust by the Inland Revenue or which would qualify for such approval but for the fact that it is not listed).

None of the restrictions will require the realisation of any relevant assets of the Company where any such restriction is breached as a result of any event outside the control of the Company and occurring after the investment in the relevant assets is made or as a result of the receipt or exercise of any rights, bonuses or benefits in the nature of capital or any income or arrangement for amalgamation, reconstruction, conversion or exchange or of any repayment or redemption. The realisation of any investment amounting to 25 per cent or more by value of the assets of the Company will be made only with the consent of shareholders.

The investment policy set out will, in accordance with the Stock Exchange requirements, be adhered to for at least three years following listing and the policy of investment in Asia will not be altered of any time without the consent of shareholders in general meeting.

### 9. General

- (a) The principal place of business and registered office of the Company is at 11 Devonshire Square, London EC2M 4YB. The Company does not have nor has it had since incorporation, any employees. Drayton Asia Finance Limited, wholly-owned subsidiary of the Company, was incorporated in England on 24th July, 1989 under the name Shirewood Limited. Its name was changed to Drayton Asia Finance Limited on 1st September, 1989. It issued share capital comprising 20 shares of £1 each paid up in full. Its principal business will be investment dealing. It has not traded. The Company has no other subsidiaries or associated companies.
- (b) MIM is the promoter of the Company. No amount or benefit has been paid or given to MIM as the promoter and none is intended to be paid or given.
- (c) Neither the Company nor its subsidiary is or has, since incorporation, been engaged in any legal or arbitration proceedings which may have or have had a significant effect on the Company's financial position and no legal or arbitration proceedings are known to the Directors to be pending or threatened against the Company or its subsidiary.
- (d) Cooper & Lybrand have given and have not withdrawn their written consent to the issue of this document with the inclusion herein of their report set out above in the form and content in which it is included.
- (e) Save as disclosed herein, there has been no significant change in the trading or financial position of the Company or its subsidiary since incorporation.
- (f) It is the intention of the Directors to conduct the affairs of the Company so that it satisfies the requirements for qualification as an investment company under Section 266 of the Companies Act 1985 and the Company has given notice to the Registrar of Companies of its intention to carry on business as an investment company pursuant to that Section.
- (g) The expenses of, and incidental to, the Offer including registration and listing fees, printing, advertising and distribution costs, legal and accounting fees, are estimated to amount to approximately £2.4 million (exclusive of VAT) and are payable by the Company.
- (h) The net proceeds of the Offer, estimated to be approximately £97.5 million will be available for investment by the Company.
- (i) BZW is a member of The Securities Association and is registered in England, registered No. 181864, with its registered office at Ebogate House, 2 Swan Lane, London EC4R 3TS.
- (j) The issue price of 100p per Ordinary Share represents a premium of 90p over the nominal value of an Ordinary Share.
- (k) The majority of the Investments of the Company will be registered in the name of nominees, and will be held to the order of nominees of MIM, the Company's managers and secretaries, and will not be registered in the name of the Company but will be beneficially owned by the Company.

### 10. Documents Available for Inspection

Copies of the following documents will be available for inspection of the offices of Arthur Marks Clegg, Broadgate House 7 Broad Street, London EC2M 4YB during normal business hours on any weekday (Saturdays and public holidays excepted) for the period of 14 days from the date of this document:

- (a) the Memorandum and Articles of Association of the Company;
- (b) the Report of Cooper & Lybrand referred to above;
- (c) the material contracts referred to in paragraph 6 above;
- (d) the consent letter referred to in paragraph 5(b) above;
- (e) the Trust Warrant instrument described in Part IV; and
- (f) these Listing Particulars.

## PART VI

### TERMS AND CONDITIONS OF APPLICATION

- (a) The contract created by the acceptance of applications under the Offer will be conditional upon (i) the admission of the Ordinary Shares with Trust Warrants attached to the Official List of the Stock Exchange by not later than 20th October, 1989 and (ii) the Offer for Subscription Agreement referred to in paragraph 5 in Part V becoming unconditional and not being terminated in accordance with its terms.
- (b) The rights reserved to present offers of cheques and banker's drafts for payment on receipt by Ravensbourne Registration Services Limited and to retain renounceable letters of allotment and surplus application monies pending clearance of successful applicant's cheques. The right is also reserved to reject in whole or in part, or to scale down or limit, any application.
- (c) If any application is not accepted in whole, or is accepted in part only, or if any contract created by acceptance does not become unconditional, the application monies or, as the case may be, the balance thereof will be returned without interest by returning the applicant's cheque or banker's draft or by crossed cheque in favour of the first-named applicant through the post at the risk of the person(s) entitled thereto. In the meantime, application monies will be retained by Ravensbourne Registration Services Limited in a separate account.
- (d) By completing and delivering an Application Form, you:
  - (i) offer to subscribe for the number of Ordinary Shares (with Trust Warrants attached) specified in your Application Form (or such lesser number for which your application is accepted) of the Offer Price and on the terms of, and subject to the conditions set out in this document, including these terms and conditions and subject to the Memorandum and Articles of Association of the Company;
  - (ii) agree that, in consideration of the Company agreeing that it will not prior to Thursday, 5th October, 1989 offer for subscription any Ordinary Shares to any person other than by means of the procedure referred to in this document, your application may not be revoked until after 20th October, 1989 and that the paragraph shall constitute a collateral contract between you and the Company which will become binding upon dispatch by post to us, in the case of delivery by hand, on receipt by Ravensbourne Registration Services Limited, of your Application Form;
  - (iii) warrant that the renounceance accompanying your Application Form will be honoured on first presentation;
  - (iv) agree that, in respect of those Ordinary Shares (with Trust Warrants attached) for which your application has been received and is not rejected, acceptance of your application shall be conditional on the election of the Company, either (i) by notification to the Stock Exchange of the basis of allocation (in which case acceptance shall be on that basis) or (ii) by notification of acceptance thereof to Ravensbourne Registration Services Limited;
  - (v) agree that any renounceable letter of allotment and any monies returnable to you may be retained by Ravensbourne Registration Services Limited pending clearance of your renounceance and that such monies will not bear interest;
  - (vi) authorise Ravensbourne Registration Services Limited to send a fully paid renounceable letter of allotment in respect of the number of Ordinary Shares (with Trust Warrants attached) for which your application is accepted and/or crossed cheque for any monies returnable, by post to the address of the person (or in the case of joint holders the first-named person) named on an applicant in the Application Form;
  - (vii) warrant that, if you sign the Application Form on behalf of somebody else or on behalf of a corporation, you have due authority to do so on behalf of that other person and undertake to endorse your power of attorney or a copy thereof attached to a solicitor, where this is required by the "Notes on how to complete the Application Form";
  - (viii) agree that all applications, acceptances of applications and contracts resulting therefrom under the Offer shall be governed by and controlled in accordance with English law and that you submit to the jurisdiction of the English courts;
  - (ix) confirm that in making such application you are not relying on any information or representation in relation to the Company other than those contained in the document and accordingly you agree that no person responsible solely or jointly for this document or any part thereof shall have any liability for any such other information or representation;
  - (x) authorise Ravensbourne Registration Services Limited or BZW or any person authorised by Ravensbourne Registration Services Limited or by BZW, as your agent, to do all things necessary to effect registration of any Ordinary Shares and Trust Warrants subscribed by you into your name (or into the name of any person) in whose favour the entitlement to such Ordinary Shares (with Trust Warrants attached) has been renounced and authorise any representative of Ravensbourne Registration Services Limited or of BZW to execute any renounceable letter of allotment or other document required therefor;
  - (xi) agree that, having had the opportunity to read this document, you shall be deemed to have had notice of all information and representations concerning the Company contained therein; confirm that you have read the restrictions contained in paragraph (e) below and warrant as provided therein;
  - (xii) agree that, without prejudice to any other rights to which you may be entitled, you will not be entitled to exercise any remedy of rescission for innocent misrepresentation at any time after acceptance of your application;
  - (xiii) agree that all documents and cheques sent by post, by or on behalf of the Company or BZW, will be sent at the risk of the person(s) entitled thereto under the Offer; and
  - (xiv) confirm that you have read and complied with paragraph (g) below.
- (e) No person receiving a copy of the document or an Application Form in any territory other than the United Kingdom may hold the same as constituting an invitation or offer to sell or should he in any event use such Application Form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such Application Form could lawfully be used without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to make an application in order to satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any requisite governmental or other consents, observing any other formalities requiring to be observed in such territory and paying any issue, transfer or other taxes required to be paid in such territory.

- (f) The Ordinary Shares and Trust Warrants have not been and will not be registered under the United States Securities Act of 1933 (as amended). The Ordinary Shares and Trust Warrants may not be offered, sold, securities, transferred or delivered, directly or indirectly, in the United States or to any U.S. Person. Persons subscribing for Ordinary Shares (with Trust Warrants attached) pursuant to this offering shall be deemed to have irrevocably and exclusively agreed to the registration of such securities (and persons subscribing for Ordinary Shares) in connection with the exercise of Trust Warrants shall be required, to register and warrant to the Company that they are not U.S. Persons and that they are not subscribing for such Ordinary Shares or Trust Warrants for the account of any U.S. Person and will not offer, sell, transfer or deliver, directly or indirectly, such Ordinary Shares or Trust Warrants in the United States or to any U.S. Person. As used herein, "United States" means the United States of America (including each of the States and the District of Columbia), its territories or possessions or other areas subject to its jurisdiction and "U.S. Person" means any person who is a citizen or resident of the United States, a corporation, partnership or other entity created or organized in or under the laws of the United States or an estate or trust which is subject to United States federal income taxation regardless of its source of income.
- (g) The basis of allocation will be determined by BZW. The right is reserved notwithstanding the basis so determined to reject in whole or in part and/or scale down any application. The right is reserved to reject or to scale down any application not in all respects completed in accordance with the instructions accompanying the Application Form.

#### Availability of Listing Particulars

Copies of this document and the Application Form are available for collection from the Company's Announcements Office, The Stock Exchange, 40 Finsbury Square, London EC2A 3DF for two business days following the date of publication of the document and until the Offer closes from the registered office of the Company and from:

Barclays de Zeele Wadd Limited  
Ebogate House  
2 Swan Lane  
London EC4R 3TS

MIM Limited  
11 Devonshire Square  
London EC2M 4YB

Ravensbourne Registration Services Limited  
Bourne House  
34 Beckenham Road  
Beckenham  
Kent BR3 4JU

## NOTES ON HOW TO COMPLETE THE APPLICATION FORM

1. Insert in Box 1 (in figures) the number of Ordinary Shares (with Trust Warrants attached) for which you are applying.  
The first registered holder of Ordinary Shares will receive one Trust Warrant for every five Ordinary Shares held.  
Applications must be for a minimum of 100 Ordinary Shares (with Trust Warrants attached) or in one of the following multiples:-  
For 100 shares or more, but not more than 1,000 shares, in a multiple of 100 shares.  
For more than 1,000 shares, but not more than 3,000 shares, in a multiple of 200 shares.  
For more than 3,000 shares, but not more than 10,000 shares, in a multiple of 500 shares.  
For more than 10,000 shares, but not more than 50,000 shares, in a multiple of 1,000 shares.  
For more than 50,000 shares, in a multiple of 5,000 shares.
2. Insert in Box 2 (in figures) the amount of your cheque or banker's draft.  
This should be equal to the number of Ordinary Shares (with Trust Warrants attached) for which you are applying multiplied by the Offer Price of 100p.
3. Insert your full name and address in BLOCK CAPITALS in Box 3.
4. Sign and date the Application Form in Box 4.  
The Application Form may be signed by another person on your behalf (and/or on behalf of any joint applicants) fully authorised to do so, by the holder(s) of authority (or certified) thereof duly certified by a solicitor or firm of solicitors or by a duly authorised official whose representative capacity must be stated.  
5. You must print a single cheque or banker's draft in your completed Application Form in Box 5. Your cheque or banker's draft must be payable to "Drayton Asia Trust plc" for the amount payable on application inserted in Box 2 and should be crossed "Not Negotiable".  
No receipt will be issued for this payment (which must be solely for this application).  
Your cheque or banker's draft must be drawn in sterling on an account of a bank (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing House or which has arranged for its cheques and banker's drafts to be presented for payment through the clearing facilities provided for the members of those Clearing House and must bear the appropriate sorting code number in the top right-hand corner.  
An application may be accompanied by a cheque drawn by a person other than the applicant(s), but any monies to be returned will be sent by crossed cheque in favour of the person named in Box 3.  
A separate cheque or banker's draft must accompany each application.
6. You may apply jointly with up to three other persons.  
You must then complete the Application Form to be completed by or on behalf of each joint applicant, their full names and addresses should be inserted in BLOCK CAPITALS in Box 3.
7. Box 7 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 3 and sign Box 4).  
You must send the completed Application Form by post, or deliver it by hand, to Ravensbourne Registration Services Limited, Bourne House, 34 Beckenham Road, Beckenham, Kent, BR3 4JU, so as to arrive not later than 10.00 am Friday, 29th September, 1989.  
If you post your Application Form you are recommended to use flat class post and to allow at least two business days for delivery.

# Drayton Asia Trust plc

Offer for subscription sponsored by Barclays de Zeele Wadd Limited of Ordinary Shares (with Trust Warrants attached), at 100p per share, payable in full on application.

## APPLICATION FORM

IMPORTANT: BEFORE COMPLETING THIS FORM YOU SHOULD READ THE LISTING PARTICULARS AND THE ACCOMPANYING NOTES ABOVE.

ALL APPLICANTS MUST COMPLETE BOXES 1 TO 5

I/we offer to subscribe for  see note 1  
Ordinary Shares (with Trust Warrants attached) 1

in Drayton Asia Trust plc on and subject to the Terms and Conditions of Application set out in the listing particulars dated 19th September, 1989 and subject to the Memorandum and Articles of Association of the Company

and I/we attach a cheque or banker's draft for the amount payable of  see note 2 2

### PLEASE USE BLOCK CAPITALS

MR, MRS, MISS OR TITLE	FORENAME(S) (IN FULL)	see note 3	3
SURNAME			
ADDRESS (IN FULL)			
POSTCODE			
DATED	1989	SIGNATURE	see note 4 4

PIN YOUR CHEQUE OR BANKER'S DRAFT HERE FOR THE EXACT AMOUNT SHOWN IN BOX 2 MADE PAYABLE TO "DRAYTON ASIA TRUST plc" AND CROSSED "NOT NEGOTIABLE"

BOXES 6 AND 7 MUST BE COMPLETED ONLY BY THE JOINT APPLICANT(S) (see notes 6 and 7)

MR, MRS, MISS OR TITLE	MR, MRS, MISS OR TITLE	MR, MRS, MISS OR TITLE	6
FORENAME(S) (IN FULL)	FORENAME(S) (IN FULL)	FORENAME(S) (IN FULL)	
SURNAME	SURNAME	SURNAME	
ADDRESS (IN FULL)	ADDRESS (IN FULL)	ADDRESS (IN FULL)	
POSTCODE	POSTCODE	POSTCODE	
SIGNATURE	SIGNATURE	SIGNATURE	7

L	ALLOTMENT NUMBER
M	ORDINARY SHARES (with Trust Warrants) ALLOTTED
N	CHEQUE NUMBER
W	AMOUNT RECEIVED
X	AMOUNT PAYABLE
Y	AMOUNT RETURNED



Handwritten signature or stamp at the bottom of the page.



UK COMPANY NEWS

# Two new trusts target Far East stocks

By Nikki Tait

TWO NEW investment trusts, both specialising in Far East stocks, are coming to the market.

The larger trust is a £100m fund, being launched by way of an offer for subscription by MIM, the fund management company headed by Lord Stevens.

Drayton Asia Trust is aiming to raise £100m. In size, this rivals the highly successful launch of the Thomson Asian Emerging Markets Investor Trust, which came to the market last July.

Investors in the Drayton fund are being offered 10m shares at 100p each, but directors say they are aware of certain intended applications and intend to accept these if a

minimum of 76m shares. For every five shares, subscribers also receive one warrant entitling holders to subscribe for one share at 100p shortly after the financial periods ending September 1990 to September 1996. The trust has set a possible wind-up date in 1997.

The Drayton Asia Trust launch has been fully underwritten by Barclays de Zoete Wedd and MIM said yesterday that sub-underwriting by other in-house funds was less than 10 per cent of the issue.

The trust aims to give broad exposure to Asian markets and the fund managers say up to 25 per cent of its assets may be investment in warrants. Management charges are one per cent per annum.

Applications close at 10 am on Friday, September 29.

Meanwhile, Tyndall are launching their Pacific Horizon Investment Trust - a smaller £20m fund. Some £7m is coming from the former Australia Investment Trust, which underwent a partial unitisation earlier this year, with shareholders being given the option of either exiting for cash via an existing Tyndall unit trust, or taking shares and warrants in the new investment trust.

In addition, Alexanders Laing & Cruickshank have placed a further £12m-worth of shares with new investors. Within this, Tyndall says some £3m-worth of shares are being taken by two Korean brokers and the Korean-based Citizens



Lord Stevens: chairman of MIM Insurance Company. The shares have been placed at 50p each - asset value plus the placing commission - and

for every five shares, subscribers also get one warrant. Each entitles holders to subscribe for one new share at 50p in between years three and seven of the trust's life. A wind-up date after seven years has been set on the trust.

Tyndall says that initially it plans to have 25 per cent of the fund in Thailand, the Philippines, Indonesia and South Korea/Taiwan/Vietnam. However, in 1992, Citizens Insurance Company will take over management of the Korean portfolio and exposure to this country will probably increase. The management charge is 1.5 per cent per annum, with additional incentive conditions. The shares are due to start trading on Friday.

# Canning accompanies £16.7m rights with Italian acquisition

By Richard Tomkins, Midlands Correspondent

W. CANNING, the Birmingham-based speciality chemicals and industrial distribution group, yesterday accompanied a rise in interim pre-tax profits from £3.51m to £4.45m with a one-for-three rights issue and news of a further move into continental Europe.

It is buying ECC Elettronica, a privately owned Italian distributor of electronic components, for an initial £3.43bn (£1.55m) cash. Further payments over the next two years, depending on profits, are estimated to reach £4.38bn (£2m).

Canning said the acquisition of ECC, which had turnover of £1.74bn and pre-tax profits of £1.21bn in 1988, marked another stage in the expansion of its European electronic component distribution network.

It is the group's second continental acquisition in the last few months. In May, Canning bought Levenit Chemical, an Italian manufacturer of special-

ity lubricants and release agents, for about £1.4m cash. The rights issue, at 245p per share, will raise £16.7m net. Canning said the proceeds would be used to meet the cost of acquisitions already made and others about to come.

Another purchase is already imminent. The group has agreed, subject to contract, to buy an unnamed French speciality chemicals business for £1.9m plus another £2m to refinance borrowings.

Canning's 27 per cent pre-tax profit increase in the six months to end-June was made on sales of £39.8m to £55.3m. Earnings per share were ahead at 12p (10.9p), and the dividend is raised from 1.5p to 2.5p to give a better balance between the interim and final.

There are no signs of flagging in its determination to become a pan-European group in readiness for deregulation in 1992. The effort has left its followers breathless, but supportive: the rights issue is a hefty slug to take so soon after the 14 per cent increase in Canning's equity value accompanying the Gamleo acquisition, but the shares ended a touch above the notional ex-rights price of 287p. All that extra paper would leave the group with a struggle to improve earnings next year if it made no further purchases, but on the basis of the recent track record, that scenario is an unlikely one. With 70 per cent of Canning's turnover already overseas, and the propero increasing, this is one company that looks less vulnerable than most to weaknesses in the UK economy. Most shareholders will take up the rights and hold on for the ride.

# Godfrey Davis motors to £9.3m

By John Thornhill

GODFREY DAVIS (Holdings), the car dealer and laundry group, reported a 36 per cent jump from £6.86m to £9.34m in pre-tax profits for the half year to June 30.

Directors said all three divisions had recorded growth in operating profits but did not break down their precise contribution. However, the rough split of operating profits was: textile maintenance, 40 per cent; vehicle supply and service, 40 per cent; and site services, 20 per cent.

The textile maintenance business made satisfactory progress but was restrained by lower than expected tourist trade in London hotels. In July, the company announced the acquisition of the Practical Uniform Company, expanding its garment supply business.

Contract hire operations were said to have made excellent progress in both fleet numbers and levels of profitability, while motor dealerships achieved profit objectives despite competitive pressures on margins and new car sales.

In September 1988, Davis acquired Falcon Industries, a

supplier of portable buildings to the construction industry. This business was merged with Davis's building services division and performed soundly during the half. However, Davis sold Falcon's plastics division in April for £10m as it did not fit with the group's core activities.

Turnover rose from £122.08m to £147.33m. Earnings per share expanded from 6.56p to 7.26p and the interim dividend is raised from 2.33p to 2.6p.

Godfrey Davis continues to look a very strange stock market animal and no one seems quite sure how to classify it other than as miscellaneous. But whatever the configuration of its businesses, the figures seem to add up. This was another respectable performance, much to line with expectations - which perhaps explains why its shares did not budge. For the year as a whole, the company is unlikely to cause much excitement, but should shrug off minor worries about its vulnerability and record pre-tax profits of over £21m. That would put it on a prospective multiple of about 11 which seems a shade miserly given the solidity of its prospects. Motor distribution may prove weak, but this accounts for only 10 per cent of profits, and should be more than made up for in the strong demand for corporate clothes and contract hire services.

# Capacity problems limit Garton

Although midyear profit at Garton Engineering rose 30 per cent, from £561,000 to £730,000, full potential was not reached as demand outstripped capacity and borrowing costs increased.

Mr Aubrey Garton, chairman, said buoyant demand led

to sales rising from £10.34m to £12.7m. Although there was an indication of some reduction, he did not expect that to inhibit results because of the product spread.

Earnings came to 12.96p (9.84p) and the interim dividend is lifted to 1.75p (1.5p).

# F&C Eurotrust to raise £20m via rights issue

By Nikki Tait

F&C EUROTRUST, a £60m investment trust managed by Foreign & Colonial, yesterday announced a £20m rights issue - an extremely rare move within the trust sector.

Such fund-raising is made possible in F&C Eurotrust's case because the trust is one of a very select group where the share price actually stands at a premium to underlying net

assets. Most trusts suffer from a discount problem.

The terms of the rights issue are one new share for every three held. The rights issue price is 340p, roughly equivalent to current net asset value.

The issue has been underwritten by Cazenove, brokers to the trust. Two significant blocks of sub-underwriting have been taken by Foreign &

Colonial Investment Trust, the largest trust in the F&C stable and Hypo-Bank, the West German bank which recently linked up with F&C. Both are sub-underwriting 1.1m shares, well over one-third of the issue.

Yesterday, managers of the trust said that the issue reflected their continuing confidence in the European markets. The trust has tended to

concentrate on the major European stockmarket and the majority of the money raised is likely to be invested here. However, they suggested that this would also open up opportunities to invest in some smaller markets - the likes of Portugal, Austria, or Greece, for example.

They said the trust had considered the alternative option

of bidding for another existing trust - the route taken when it acquired Nordic Investment Trust last year - but could find no suitable candidate in terms of size, investment strategy and price. "This seemed the cleanest and cheapest route," commented the trust's managers.

The shares dropped 12p to 351p.

# Clyde Petroleum falls to £454,000 in first half

By Steven Blier

CLYDE PETROLEUM, the oil exploration and production company, reported relatively weak net earnings of £454,000 in the first half of 1989, compared to £1m, despite acquisitions which have boosted the current production potential, and higher oil prices.

The company's shares, which have risen strongly over the past year, yesterday closed 2p at 15p.

However, Clyde reported a number of successful exploration wells in the first half which could give a significant boost to its oil and gas reserves.

Production, which came in about 3,000 barrels a day below budget, was affected by a shut-down of the Buchan field

because of a fire, as well as other maintenance problems in the North Sea.

Mr Colin Phipps, chairman, said production had now been fully restored and, should production and current prices be maintained, full year pre-tax profits would be significantly higher than in 1988.

Operating profits rose to £1.9m. However this was offset by a sharp increase in the tax charge from £220,000 to £1.29m, mainly from overseas operations, where the provision rose from £704,000 to £2m.

Mr Phipps said net debt was about £12m at the half year, and would rise to £20m by December 31. The directors have declared an unchanged interim dividend of 0.5p.

# Scotland behind 47% rise at Cala

By James Buxton, Scottish Correspondent

CALA, the Edinburgh-based housebuilder, achieved a 47 per cent increase to £10.05m in pre-tax profit for the year to June 30, compared with £5.86m last year.

Cala attributed much of its profit growth, which was in line with expectations, to its geographical spread. The West Midlands did well and Scotland was continuing to flourish, though the latter is expected to slow down soon.

It is proposing a final dividend of 2.25p, making a total of 3.3p, an increase of 20 per cent. Earnings per share were up 27 per cent at 18.25p. Sales increased 36 per cent to £78.9m.

Housing profits rose from £6.3m to £9.8m with the number of units sold up from 786 to 905. While the Lothian, Strathclyde, midlands and southern

subsidiaries produced excellent results, Cala said that those at Cambridge, Wexham and western were affected by the difficult market.

Profits from property development, mainly in the south of England outside the M25, doubled to £1.2m.

Homebuilders are out of favour as high interest rates continue to depress the housing market. But Cala has managed to enjoy the boom for longer because of its northern presence, while protecting itself by keeping a long land bank and by starting to retrench on purchases early.

This year it expects to sell 850 houses against 905 last year, suggesting that the long run of fast-increasing profits may be

coming to an end. The share price went up 2p to 121p yesterday, suggesting a prospective p/e of 6.7 on unchanged pre-tax profits of about £8.9m. With low borrowings - gearing is only 9 per cent and a dividend covered five times, a higher pay-out could be in prospect next time. Cala's cautious approach to the housing market looks sound but mortgage rates could still go higher. Until they are firmly pointed downwards, the shares should be held rather than bought.

# Christian Salvesen

Christian Salvesen has acquired Henrotaux et Cie and Deutsche Freres (H and D) for £210m (£32.3m) cash.

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JOHN WHITNEY, Managing Director

FOR THE YEAR ENDED 30TH JUNE 1989 (UNAUDITED)		
Profit before tax	£7.4 million	+19%
Earnings per share	45.5p	+30%
Dividends	17p	+13%

Reporting to shareholders on the year ended June 30th 1989, the Chairman, Lord Gowrie, said:

"I am pleased to announce that The Really Useful Group plc achieved a record profit before tax of £7.4 million for the year to 30 June 1989 which is an increase of 19 per cent from last year's £6.2 million. After tax earnings attributable to shareholders were £5.0 million (1988 - £3.8 million) lifting earnings per share to 45.5 pence compared to 34.9 pence. The Directors are recommending a final dividend of 12 pence per share, raising the full year total to 17 pence (1988 - 15 pence). The final dividend will be paid on 6 November 1989 to shareholders on the register on 12 October 1989.

"Our theatre interests experienced a very good year reflecting the continuing success of our productions. 'Cats' celebrated its eighth birthday, and 'The Phantom of the Opera' - now open in five major cities - will open this year in Toronto and Stockholm, and next year in Hamburg and Melbourne. 'The Phantom of the Opera' also enjoyed considerable success in the US with the Broadway advance bookings remaining at a record \$20 million while a second Company opened in May in Los Angeles, with a record-breaking advance of \$14 million.

"Our latest production, 'Aspects of Love', opened in London in April with advance bookings of £5 million - a record for a West End musical. It is currently planned to open 'Aspects of Love' on Broadway next April. We have also completed arrangements for our Coocert Tour in North America featuring 'The Music of Andrew Lloyd Webber' after two sell-out weeks in Canada earlier this year.

"The expansion of The Really Useful Theatre Company is demonstrated by the Broadway successes of two award-winning co-productions: Willy Russell's 'Shirley Valentine' starring Pauline Collins, and Ken Ludwig's 'Lend Me a Tenor', both of which won Tony Awards.

"The Palace Theatre, where 'Les Miserables' continues, maintains its extensive exterior and interior refurbishment. A reserve of £0.5m has been established towards the refurbishment expense which accounts for a reduction in profit from this division.

"In other fields, Aurum Press continues to add to its catalogues enjoying particular success with the publication of Lord Whitelaw's memoirs, and the bestseller lists for 8 weeks and the 'Angelina' series of children's books.

"Martyn Hayes Associates, our production management division, has been successful in managing both our own shows and external productions such as 'Anything Goes' and 'The Black Prince'.

"In February 1988 we purchased a prime freehold site at 22 Thwer Street and 2 Thwer Court, London WC2, for £3.3 million. In May, the Board decided to sell the site and disposed of it for £6 million.

"Our investment in Interactive Information Systems Limited made in October 1987, is in the process of disposal and should realise a profit of £0.5 million on completion, set for next month. This disposal underlines the Board's intention to restrict investment to areas more closely related to our core business.

"I am confident that we can look forward to continued growth and success in the coming year."

**THE REALLY USEFUL GROUP plc**



UK COMPANY NEWS

Lilleshall to pay £6.89m for engineer

By Nikkil Tait

LILLESBALL, the small industrial distribution and building products company, yesterday announced that it is buying the privately-owned Ray Engineering business for a maximum £6.89m. The deal, subject to shareholder approval, represents Lilleshall's largest acquisition since former Hill Samuel merchant banker, Mr John Leek moved in as chairman in early 1987.

Ray Engineering, with origins in the 1920s, is based in Bristol and makes plastic knobs, handles, handwheels, plinths, special mouldings, industrial steering wheels and tolerance rings - a form of specialised industrial fastener used by the automotive industry, and in electric motors, pumps and white goods.

Ray became part of the quoted Bluemel Bros group in the early 1970s, but in 1985 was then bought out by three executive directors, with backing from 3i and Gresham Trust, two venture capital organisations.

Mr Leek said yesterday that Ray had reached capacity in its main plastics factory and, after getting into discussions over possible expansion, directors of the business had realised that an acquisition was likely to dilute their individual interests. Lilleshall says that it is

supportive of the expansion plans, although no further acquisition negotiations are currently underway. In the year to September 1987, Ray made a pre-tax profit of £850,000 on sales of around £5m. The plastics operations account for about three-quarters of group sales, with steering wheels and tolerance rings being the smaller divisions. Despite the company's MBO origins, Mr Leek said that Ray's debt, including leasing and hp commitments, stood at only £500,000 in August.

Lilleshall is paying an initial £4.54m, to be satisfied by an allotment of approximately 3.96m new Lilleshall shares. Of these 677,823 are being retained by the Ray vendors and Hill Samuel has agreed to conditionally place the remainder, subject to shareholder claw-back. Shareholders are entitled to one new share at 134p for every 4.09 shares held.

A further £1.1m will become payable in April 1991, if Ray's pre-tax profits top £985,000 in 1990 - with the deferred payment reducing to the extent that profits fall short of this figure. A second maximum payment of £1.25m is payable in April 1992, if 1991 profit before tax reaches £1.3m. Yesterday Lilleshall shares were unchanged at 138p.

Jeyes improves 41% to top £1m

By Peter Franklin

JEYES GROUP, the manufacturer of Jeyes fluid and Parazone bleach, yesterday reported a 41 per cent increase in pre-tax profits for the 28 weeks to July 15.

The group, which was floated on the USM last October, made pre-tax profits of £1.02m from turnover up from £18.67m to £23.2m. Mr Jimmy Moir, managing director, said the result was well in line with expectations and reflected steady progress. Jeyes has some 31 per cent of the £60m market for bleach and has a 50 per cent share of the fast-growing disinfectants market. The trend towards the use of toilet blocks in place of liquid cleaners had been met by new products, and the company now has around 22 per cent of this £30m market.

However, the fastest growth had been in the sale of moist wipes, said Mr Moir, where the company's "Wet Ones" and the newly-introduced "Baby Wet Ones" had contributed towards a 31 per cent increase in volume and a 45 per cent improvement in gross margins.

Jeyes has responded to intense pressure from the major supermarket chains for environment-friendly products, and has developed a range of "green" products.

Interest payable rose to £608,000 (£317,000) and gearing, which stood at 180 per cent before flotation, is now down to 50 per cent. After a tax charge of £203,000 (£106,000) earnings per share worked through at 7.7p (8.1p) and the directors are paying a maiden interim dividend of 1.5p.

Only the names have been changed

Philip Coggan charts the route followed by John Ferriday in operating Hydrodan

IT WAS nicely ironic that the demise of Hydrodan (Corby), a company that produced grass-growing machines, led to a warrant being issued for the arrest of Mr John Ferriday, Eagle Trust's former chairman and chief executive, last week.

Hydrodan was one of the growth companies that the brass Mr Ferriday trumpeted when Eagle Trust was formed via a three-way merger in March 1987. The business of hydroponics - growing plants in water instead of soil - had a suitably high-tech, go-ahead ring about it. Mr Ferriday hoped to grow very quickly in the hull market. And in the merger document that created Eagle, Hydrodan was described as having orders from Japanese companies worth £42m over four years.

The fall of Hydrodan also neatly illustrates the business methods of Mr Ferriday, which become clearer as the Eagle affair unfolds. Frequent name changes, overseas holding companies and uncertainty over ownership were the hallmarks of his operations.

Others sucked into the Hydrodan story were the British Olympic equestrian squad, including Captain Mark Phillips, and the unfortunate cows of a Scottish farm owner, Dr Theodore Salvesen.

Hydrodan was formed in September 1981, with the backing of a Mr Bader Al-Rodan who had been working throughout the 1970s on hydroponic equipment. The company leased a factory in Corby with the backing of a loan from the European Coal and Steel Community, which was aiding economic development in the Leicestershire town after the closure of British Steel's mill there.

In the following year, Dr Salvesen installed one of Hydrodan's machines to feed his cattle. He soon wished he hadn't. Within two months, 13 of his cows had died from an infection traced to the barley grass produced by the Hydrodan machine. Dr Salvesen began the long process of legal action.

As corporate names go, Hydrodan was hardly inspiring and the company changed its name to the more commercial Landsaver in October 1985. Or rather, in what would prove a familiar ploy, it swapped names with a newly formed company called Landsaver Limited.

At this point, enter Mr Ferriday and his Midlands City Partnership (MCP). MCP agreed to acquire the newly named Landsaver in March 1986. However, for one reason or another, MCP instead acquired Landsaver's subsidiary, now called Hydrodan (Corby), in other words it bought the newly formed company which had swapped names the previous year. MCP also acquired an option to buy 66 to 70 per cent of Landsaver itself.

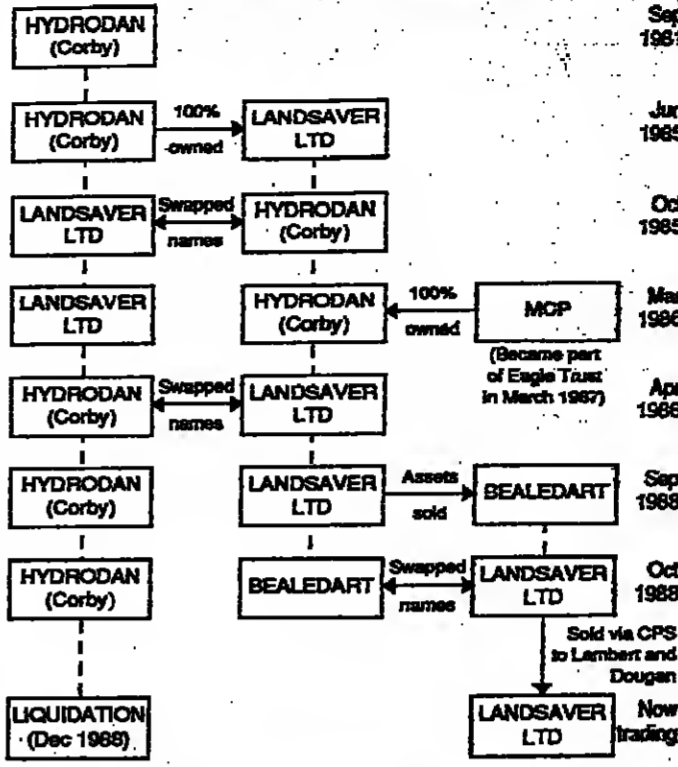
The next step was to swap names back again. The original Hydrodan once more became Hydrodan, manufacturing the grass-growing equipment; the rehorn Landsaver dealt with sales, installation and maintenance. MCP, by now part of Eagle, exercised its option to buy a majority stake in the former in December 1987.

By this time, however, it became clear that the much-acclaimed Japanese orders were not going to materialise. And Dr Salvesen's case was finally coming to court. Hydrodan no longer looked a go-go company, even though Britain's equestrian competitors had been sent free machines to help them prepare for the Seoul Olympics in 1988.

Eagle therefore agreed in June 1988 to swap Landsaver for a 10 per cent holding in Marlborough Leisure Park, a company running the Uttoxeter racecourse. Completion of the deal was due in August 1988.

During that hiatus, two important developments occurred. Dr Salvesen finally

The other company's grass is always greener



won his court case and was awarded £30,000 damages against Hydrodan, which immediately appealed. And Eagle decided that its agreement to sell to Marlborough Leisure should no longer go ahead.

Events now proceeded apace, with names and assets changing hands with the prestidigitator skills of Paul Daniels. Eagle agreed to sell its interest in Landsaver to a Gibraltar-based company called Central Pacific Securities, of which more anon.

Before that happened, a new company called Bealedart was formed and the assets of Landsaver were sold to it. And there was time for one more name

change - Bealedart and Landsaver swapped names. The new Landsaver (the former Bealedart which had Landsaver's assets) was then sold to Central Pacific which in turn sold it to two businessmen, Mr Alan Lambert and Mr Derek Dougan, who operate it to this day and say they were unaware of the complex company history.

Hydrodan (Corby) then went into liquidation in December 1988. Its main creditor turned out to be Dr Salvesen, whose claim had been upheld on appeal. But Revell Ward Horton of Huddersfield which was appointed as liquidator discovered that Hydrodan had no assets.

In investigating the affairs of those clients are they have had a long-term interest in both Hydrodan and Eagle. Ryo Trust (International) is (Turks & Caicos registered company, which was previously known as International Fidelity Management. IFM was a major shareholder in Hydrodan (Corby) as of March 1988 together with Ithaca and Tuxon Investments, all listed at Ryo Trust's Jersey address. IFM is also listed on the Eagle Trust share register as of December 1987 as owning 140,000 shares, again listed at Ryo's address.

Hydrodan is not the only trail of companies associated with Eagle Trust and MCP which leads back to a tax haven such as the Turks & Caicos or Panama. These trails are now being investigated by liquidators and the Spon's Fraud Office. But the trails are consistent enough to raise, at least, very serious doubts about Mr Ferriday's business practices. He appeared to believe by the end that not only could grass grow water but that he could walk on it as well.

about those assets. Revell Ward Horton used its powers under the Insolvency Act to summon those involved, including Mr Ferriday, to court. And it was following his failure to appear at Northampton County Court that the warrant was issued.

But back to Central Pacific Securities. Searches show that the company was owned by Ryo Trust (International) and Ryo Trust (Nominees). As of January 1 1989, Ryo Trust (Nominees) and Ryo Trust (International) were two of the three shareholders in Ryo Trust, the Jersey-based group which provided nominee services for Eagle Trust.

Ryo Trust in Jersey says that it is not beneficially interested in shares owned by Ryo (Nominees) and Ryo (International) which are owned by clients. Hamot comment on the affairs of clients.

Whoever those clients are they have had a long-term interest in both Hydrodan and Eagle. Ryo Trust (International) is (Turks & Caicos registered company, which was previously known as International Fidelity Management. IFM was a major shareholder in Hydrodan (Corby) as of March 1988 together with Ithaca and Tuxon Investments, all listed at Ryo Trust's Jersey address. IFM is also listed on the Eagle Trust share register as of December 1987 as owning 140,000 shares, again listed at Ryo's address.

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Merivale Moore up 25%

MERIVALE MOORE, the private investment and development group, has produced a pre-tax profit of £12.11m for the year to June 30, a 25 per cent improvement on the £9.66m for the preceding year.

Turnover last year virtually doubled from £30.5m to £60.5m and the cost of sales leapt from

£17.83m to £42.97m. Total income was £21.49m (£14.91m); interest charges doubled at £5.74m (£3.36m).

The dividend goes up from 7p to a total of 10.5p with a proposed final of 7.75p. Pro-forma net assets increased from 505.4p to 644.6p at the year end.

BUSINESS FOR ACQUISITION

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The Government of New Zealand has announced its intention to sell the Government Printing Office (GPO).

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Trinity ahead 32% to £8.72m

ANOTHER "commendable" performance from its chain of daily and weekly regional newspapers in the UK helped lift interim taxable profits at Trinity International Holdings.

In the six months to July 1, profits of the group, which also has publishing activities in North America as well as papermaking and packaging interests, expanded 32 per cent from £6.62m to £8.72m.

The outcome, achieved from turnover of £58.48m (£51.35m), was in spite of US profits being affected by a fire which destroyed the press hall in Pittsburgh while the dull domestic economy hit Canadian operations. Packaging profits were described as "flat".

An increased interim dividend of 2.3p (1.8p) is payable from earnings of 9.8p (7.5p) per 10p stock unit.

The receipt of £2.87m from the Press Association on conversion of their Reuters shares was taken below the line as an extraordinary item.

H & C subsidiary expands in Taiwan

Harrisons & Crossfield's wholly-owned subsidiary in Taiwan, Tait, has acquired Li Chung Industrial for £7.5m cash. Li Chung's principal asset is a 300,000 sq ft site close to the main island highways linking Taipei with the other areas of Taiwan.

The site will be redeveloped to provide a new warehousing complex. Tait's existing head office, which occupies a prime site in central Taipei will be sold and is expected to contribute £4.5m towards the cost of the new development.

Colorgraphic at £1.55m halfway

Pre-tax profits of Colorgraphic Group rose from £1.22m to £1.55m in the first half of 1989, and the second six months had begun well.

Mr Nick Winks, chief executive of this USM-quoted company, said two important events characterised the period: the slowing down in the UK economy and the involvement in two development businesses. Both of those were generating encouraging levels of sales and would be profitable in 1990.

Group sales moved up to £21.55m (£15.57m). Earnings were 7.7p (7p) the interim dividend is raised to 1.84p (1.66p).

Reorganisation costs put Executex in loss

Trading at Executex Clothes finished in the first half of 1989. Also reorganisation expenses were charged and forced the company into a loss of £248,400, compared with a profit of £282,000.

Turnover improved only to £3.94m (£3.73m) and trading profit fell to £279,600 (£468,600) as sales on the main core business were reduced drastically following substantial cuts from a major customer.

Cost of amalgamating what was left was reflected in reorganisation charges of £362,300, and the directors said they were further expenses to come. Loss per share was 10p (earnings 5.9p). There is no interim dividend (1.5p) and there would probably not be a final.

RPS to benefit from green concern

Mr Brian Clouston, chairman of RPS Group, the USM-quoted environmental services consultancy, believes it is in a powerful position to benefit from the considerable growth expected within that business sector.

Reporting for the first half of 1989, he said sales rose from £2.63m to £4.62m and pre-tax profit from £468,000 to £556,000. The comparisons have been adjusted to include the business of Brian Clouston and Partners, acquired in April. Earnings on the period worked through at 4.8p (2.7p) and the interim dividend is stepped up to 1.2p (1p).

Reduced deficit at Celestion

A sharply reduced loss for the first half of 1989 was yesterday reported by Celestion Industries, the clothing and loud-speaker manufacturer.

On turnover reduced to £16.67m (£18.98m), the pre-tax deficit amounted to £217,000 - a substantial improvement on the loss of £2.1m incurred in the corresponding period of 1988.

At the trading level Cee-

The Molson Companies Limited

(Incorporated with limited liability under the laws of Canada)  
U.S. \$20,000,000 Floating Rate Notes  
Issue date 21st May 1987  
Maturity date 21st May 1992

For the three month interest period from 20th September 1989 to 20th December 1989 the rate of interest on the notes will be 8 1/2% per annum. The interest payable on the relevant interest payment date will be U.S. \$11,059,003 per U.S. \$500,000 note.

Morgan Grenfell & Co. Limited  
Reference Agent

tion made profits of £215,000 (loss of £389,000), but interest charges were higher at £165,000 (£282,000). The loss per 20p share was 0.9p (8.9p).

Gabiccì shows fresh decline to £1.72m

The prolonged downturn in consumer spending has again hit profits at Gabiccì. Following an 8 per cent decline in the first half, pre-tax profits for the full year to June 1989 fell to £1.72m, a 30 per cent fall from £2.5m to £1.72m.

Mr Jack Sofier, chairman of

the USM-quoted casual wear group, said the core company had performed well but he pointed out that the brand has a "unique niche in the market" with its consumer's disposable income less affected by the setback in the economy. The remainder of the group's operations did not, at present, enjoy the same trading environment.

Turnover rose to £25.74m (£24.51m). Earnings per 5p share dipped to 9.7p (14.7p) with the total dividend maintained at 4p via a proposed final of 2.6p.

NOTICE OF PREPAYMENT

PRIVATBanken A/S

ECU 4,000,000  
11 1/4% 1984-1991 Subordinated Notes

In accordance with paragraph "Prepayment" of the Terms and Conditions of the Notes, notice is hereby given that PRIVATBanken A/S will prepay, on October 24, 1989, the total amount remaining outstanding of the above-mentioned Notes at 100 1/2% of their principal amount.

Payment of interest and principal due on October 24, 1989 and reimbursement of principal will be made in accordance with the Terms and Conditions of the Notes. Interest will cease to accrue on the Notes as from October 4, 1989.

Luxembourg, September 20, 1989

The Fiscal Agent

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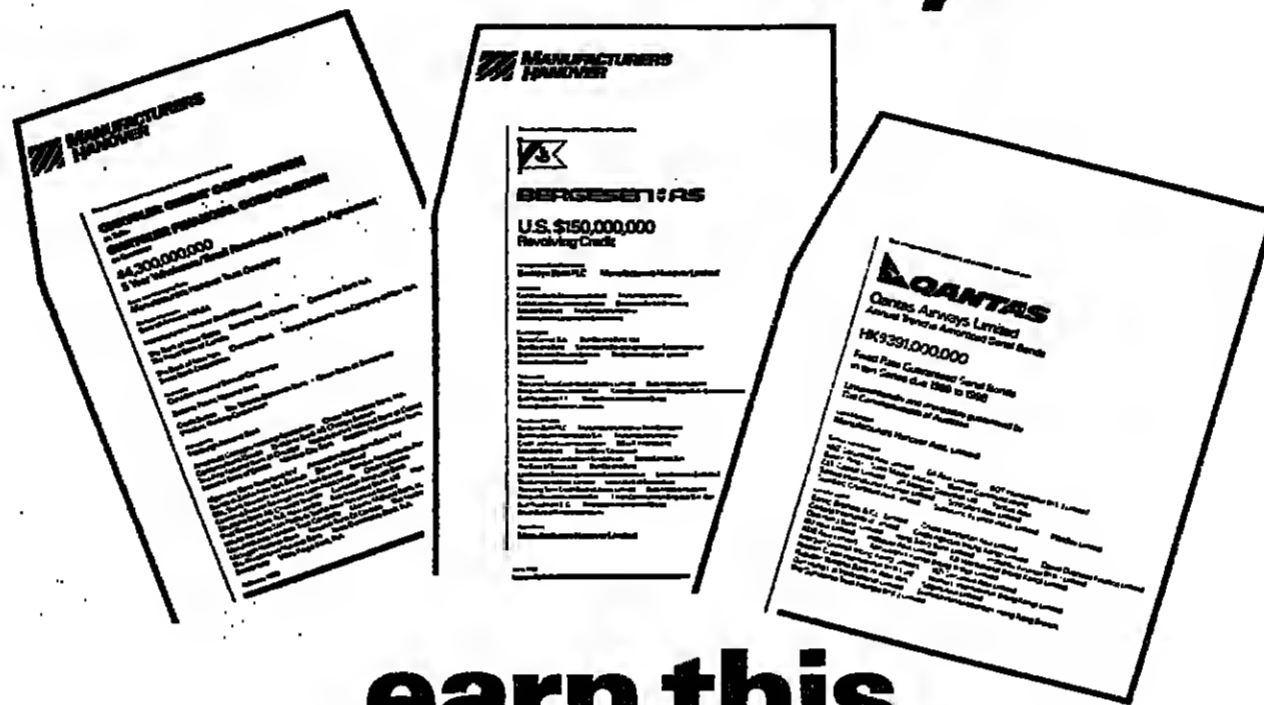
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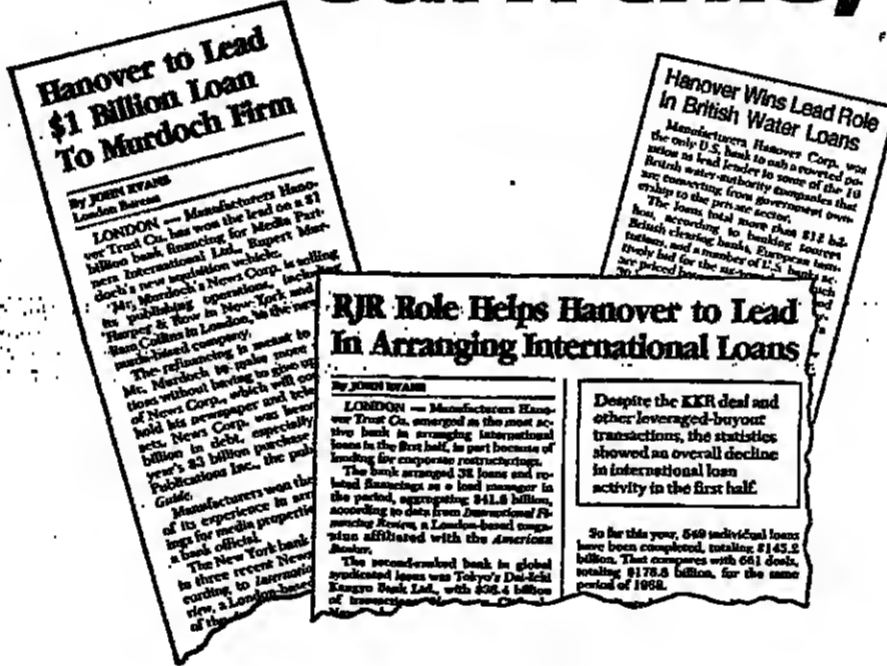
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2 Citicorp	30,315.05	24
3 Chase Manhattan	27,314.85	34
4 Bankers Trust	23,557.72	28
5 J.P. Morgan	14,727.98	16
6 National Westminster Bk Grp	10,211.87	21
7 First Chicago	9,023.90	17
8 S.G. Warburg	8,000.00	15

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## FLEMINGS

European Portfolio Group

Analyst - Europe

Experienced analyst - minimum three years preferably in European markets but not essential, to follow Continental country markets. To be part of team of analysts following European markets and working alongside Fund Managers. Responsible for following macro economic factors and individual companies, with regular company visiting undertaken. Expected to generate ideas and help formulate overall strategy with other members of the team. Continental European language preferred. Salary will reflect age and experience - excellent package.

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Norwich and Peterborough Building Society is a friendly, and expanding organisation with over 65 offices in London and the East of England. The Society also controls subsidiary companies engaged in estate agency, stockbroking, travel agency and insurance activities. Norwich and Peterborough is committed to providing attractive working conditions for its staff and last year over 150 jobs were created.

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The Society offers comprehensive current account services to its customers and has an innovative and attractive range of investment and lending products.

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Principles please write in detail, with recent financial statements to: Box A1341, Financial Times, One Southwark Bridge, London SE1 9HL

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In addition to specific knowledge of industrial sectors, we particularly value well-developed analytical and market-oriented understanding, the ability to formulate precisely and clearly,

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If you would like to expand your current area of responsibility and duties within a dynamic team, you should speak with us. Initial contact may be made by telephone with the director of our securities research, Mr. Pilz, at 49 (0) 40/32 82-579.

Please send your complete application materials, which will of course be handled with full confidentiality, to:

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Appointments Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Candida Raymond ext 3351

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Equity Analysts (Japan) Tokyo based

Kleinwort Benson Securities, a division of the major British investment bank Kleinwort Benson Limited, is looking for Japanese equity analysts to join its highly-regarded Tokyo-based research department.

Successful candidates, probably under 30 years old, are likely to meet most of the following requirements:

- education to university level, preferably in a vocational area such as business, economics, or accountancy.
- a thorough grounding in techniques of investment analysis or accounting.
- Japan-related professional experience, preferably but not necessarily in the financial industry.
- working knowledge of the Japanese language (additional on-site training may be available).

We offer an attractive salary and benefits package that is negotiable according to experience. The career potential is unlimited for the right applicant.

Please write, enclosing a CV, to Jill Kennard, Personnel Department, Kleinwort Benson Limited, 10 Fenchurch Street, London EC3M 3LB.

Kleinwort Benson Securities

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If you have made a career out of surrounding yourself with money, you may be the professional we're looking for.

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To join our treasury team you need to be independent and confident. You must be open minded, possess good technical skills with sound judgement and attention to detail. We think you have 4 to 5 years practical experience within the treasury area.

Your office would be in the Brussels area, where we are in the process of establishing a new unit that will among other things focus on the groups treasury activities. If this sounds like an opportunity you would like to invest your future in then send resume and salary expectations to the address below by September 28. If you have any questions please do not hesitate to contact Soren Hansen at our office (Tel. 32/2-725 39 13).

IKEA Service Centre s.a. Leuvensesteenweg 542 B-1930 Zaventem (Brussels) Attn: Andrew Nash



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The Candidate

- Will have a university degree. Preference will be given to the candidate whose degree is in marketing or who has experience in product marketing (ideally in the financial services field)

- Will have good communication skills with fluency in one of French, German, Italian as well as English

- Will be a Swiss Citizen or holder of "C" permit

The Position

- Developing new business for the Group's products within Continental Europe excluding Switzerland and Iberia, operating from our Lausanne Office.

- Dealing with legal/accounting professionals

We offer a competitive salary and benefits. The successful candidate will also undergo an initial familiarization program at the Groups European Headquarters.

All applications will be treated in strict confidence and should be made in writing only, with Curriculum Vitae in English to:

The Managing Director NATWEST TRUST CORPORATION LAUSANNE S.A. PO Box 325 Chemin de Chantemerla 14 1010 LAUSANNE

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A Metallurgical/Mining Engineer's degree coupled with some 10 years relevant experience in the metals and mining industry, preferably gained in a commercial environment, is required.

Substantial travel will be involved.

Salary will be commensurate with experience and qualifications, and will be complemented by a comprehensive range of employee benefits.

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PERSONAL

ALLEN/FORDE

- To Sukl and Adam a son, George Rupert Petre, at University College Hospital on 14 September, 1989.

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COMPANY NOTICES

DIMOSIA EPIHRISIS ELEKTRISMOU (Public Power Corporation) ECU Denominated Floating Rate Notes due 1997

Notice is hereby given that for the interest period commencing on 21st September, 1989 the Notes will bear interest at the rate of 10% per annum. The interest payable on 21st December, 1989 against coupon No. 13 will be £0.257517 per £0.1,000 nominal. Filed Agent ORION ROYAL BANK LIMITED

MEMORIAL

KINROSS -

A Service of Thanksgiving for John Blythe Kinross will be held at St Lawrence Jewry next Guildhall, London EC2, on Wednesday 8 November 1989 at 11.30 am

The Secretariat of the EUROPEAN PARLIAMENT in Luxembourg

ADMINISTRATORS (m/f)

to carry out, on the basis of general directives, advisory, research, management and/or supervisory tasks.

Principal conditions for admission to the competition:

- at least an upper second class (2:1) honours degree or equivalent professional experience;
- at least two years' professional experience of administrative work;
- thorough knowledge of English and very good knowledge of a second official language of the European Community (Danish, Dutch, French, German, Italian, Modern Greek, Portuguese or Spanish). Knowledge of other official languages of the European Community will be taken into account;
- nationality of one of the Member States of the European Community;
- age limit: 35 (born after 30 October 1953).

The European Parliament's recruitment policy is designed to ensure equality of opportunity for men and women. As there is an imbalance in category A, applications from women will be particularly welcome.

Copies of the Official Journal containing full details of the competition can be obtained by writing, preferably on a postcard, to:

Information Office of the European Parliament, 2 Queen Anne's Gate, LONDON SW1H 9AA or European Parliament, Recruitment Service, L-2929 LUXEMBOURG.

quoting reference PE/45/A.

(Candidates are requested to write their names and addresses in block capitals).

The application form in the Official Journal should be completed and sent to: European Parliament, Recruitment Service, L-2929 LUXEMBOURG.

Closing date for applications: 30 October 1989.

TO BE DISTRIBUTED FREE TO ALL UK FINAL YEAR STUDENTS

-GRADUATE- RECRUITMENT

A FINANCIAL TIMES SURVEY 1st NOVEMBER 1989

Just when the supply of 18-20 year olds is set to decline, employers are becoming increasingly conscious that securing an adequate supply of graduates of the right quality is crucial to their success.

For their part most final year students are aware that market power has switched in their direction. They are more likely to scrutinise closely the prospects of a sector and compare what each employer has on offer before embarking on a career.

The FT's Graduate Recruitment Survey will be written by the newspaper's unrivalled team of specialist writers with the interests and standpoint of the final year undergraduate deciding which career to follow very much in mind.

The survey will be given free of charge to every final year student in the UK as well as those attending the top five universities in both West Germany and France.

To advertise in the most authoritative and comprehensive survey of graduate recruitment

to be published by a national newspaper to date contact: Louise Hunter, Financial Times, Number One Southwark Bridge London SE1 9HL Tel: 01-873 3066, Fax: 01-873 4083062

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

DELAHAYE-RIPAULT SA

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- ◆ Completely bilingual in French and English; preferably with knowledge of another EC or Middle Eastern language.
- ◆ 3 years stock market experience, whether as trader-dealer, institutional salesman, financial analyst or fund manager.
- ◆ With the support of our team of analysts, you should be able to present cogent advice and arguments to high level fund managers outside France.

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The University of Calgary has an Employment Equity Program and encourages applications from all qualified candidates, including women, aboriginal people, visible minorities, and people with disabilities.

THE UNIVERSITY OF CALGARY FACULTY OF MANAGEMENT FACULTY POSITIONS

The University of Calgary Faculty of Management is seeking qualified individuals to fill positions in Accounting, Finance, Operations Management, Marketing, Management of Organizations and Human Resources, Management Information Systems, Policy, Tourism, and New Venture Development. These positions have been created as a result of an expansion of Management programs at the University. Candidates with a DBA or PhD are preferred.

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Calgary is situated in the foothills of the Canadian Rockies. It has a population of over 600,000. The city is Canada's oil capital and one of the country's major financial centres. It offers a variety of recreational opportunities including sports activities, theatre and concerts, museums and a major zoo.

All qualified candidates are encouraged to apply. However, in accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada.

A recruiting team from the Faculty of Management will visit various locations in Great Britain in January 1990. If you would like to meet a representative during that period, please write to:

Dr. Vern Jones, Associate Dean Faculty of Management The University of Calgary 2500 University Drive N.W. Calgary, Alberta, Canada T2N 1N4









LONDON STOCK EXCHANGE

Equities depressed in nervous session

THE LONDON equity market's vulnerability to disconcerting corporate developments was again demonstrated yesterday when share prices tumbled heavily at mid-session in the face of fairly modest selling pressure sparked off by Footsie activity in the futures market.

Although much of this catalogue of dismay was known before trading commenced, equities tried to open firmly and were showing only small losses at mid-morning. Then in the hour before lunch the Footsie Index extended its 8 point loss into one of more than twenty points.

There was no firm evidence of a suggested sell programme and the low level of turnover indicated that any selling pressure was light. A rally set in, however, with the announcement that Ford Motor has filed intentions of buying a stake of up to 15 per cent in Jaguar, reviving hopes of further overseas interest in the UK market.

Although Wall Street provided little encouragement, London finished well above the worst of the day. At the close, the FT-SE Index showed a fall of 12.3 at 2,861.5, having bounced on the 2,851 mark which is regarded as the next danger area. Institutional activity was hard to pin down - one leading UK house said its retail business was comfortably two-way yesterday.

Seag volume at 385.6m shares was higher than Monday's (314.3m) but still well below viable trading levels. A major contribution (3.7 per cent of the market total) came from Jaguar as the London market responded to the move by Ford Motor announced as Wall Street opened.

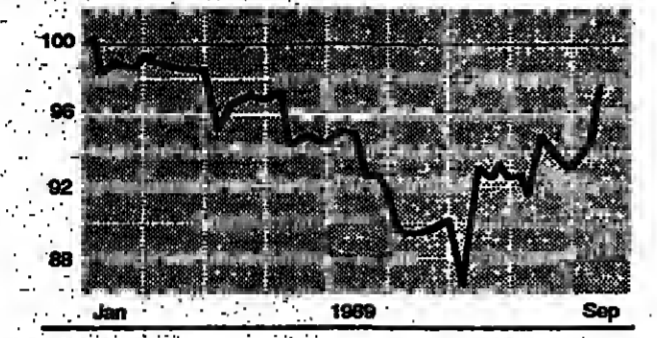
FINANCIAL TIMES STOCK INDICES

Table with columns for various stock indices (Government Secs, Fixed Interest, Ordinary Shares, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, Earning Yld, P/E Ratio, SEAG Bargains, Equity Turnover, Equity Bargains, Shares Traded) and their values for different dates and time periods.

Sharp rise in Jaguar

Jaguar shares rose strongly in heavy trading on the news that Ford Motor of the US may acquire up to 15 per cent of the company. The limit for outside shareholding in Jaguar was privatised. By the close some 15m Jaguar shares had been traded with the share price showing a gain on the day of 62 at 457p.

Insurance (Composite)

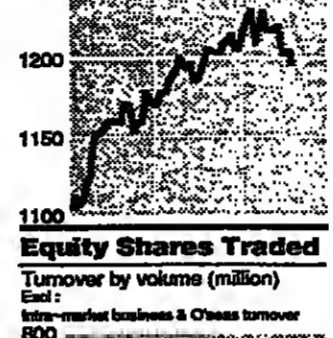


Others take a less optimistic view, with Mr John Aldersley at Smith New Court winding down his Glaxo profit forecast for the current year to £108.5m. At UBS Phillips & Drew, Mr Ian Moore, while believing that the group is 'doing everything right for the mid-1990s', recommends switching at present into SmithKline Beecham, Wellcome or Fisons.

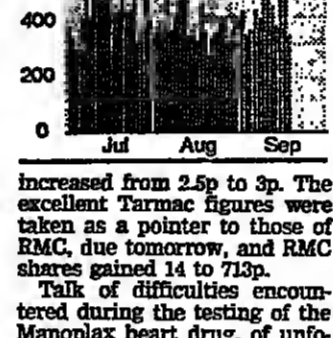
Composites were unsettled

by the prospect of heavy exposure to Hurricane Hugo damage, although analysts said reinsurance would bear the brunt of the costs. Recent market speculation that the composite sector could be on the brink of substantial takeover activity is said to have faded into the background, but dealers report that there are plenty of speculators convinced that a friendly merger between Commercial Union and General Accident will happen eventually. Commercial Union's performance, the shares were marginally grimmer at 462p on 1m shares, reflected this story, but Gazdarian Royal gave up 7 to 27p and Sun Alliance 2 1/2 to 31p.

FT-A All-Share Index



Equity Shares Traded



TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks, including columns for Stock, Value, and other metrics for various companies like ASL, BHP, and others.

At the peak of activity, a block of 2.5m shares was traded, but the market was unable to identify immediately who was behind the bargain. Dealers said buying had come from both domestic and international sources.

Glaxo setback

The City's pharmaceutical analysts were out in force for the year-end results from Glaxo, announced early yesterday morning and featured by a round of meetings with investment institutions.

Life assurances contained

by the prospect of heavy exposure to Hurricane Hugo damage, although analysts said reinsurance would bear the brunt of the costs. Recent market speculation that the composite sector could be on the brink of substantial takeover activity is said to have faded into the background, but dealers report that there are plenty of speculators convinced that a friendly merger between Commercial Union and General Accident will happen eventually.

increased from 2.5p to 3p.

The excellent Tarmac figures were taken as a pointer to those of RMC, due tomorrow, and RMC shares gained 14 to 713p.

Asda traded nervously in front of today's annual meeting, the shares dropping to 190p before recovering slightly to end a net 4 down at 192p on turnover of 4.8m. Asda recently confirmed that it will be buying 61 former Gateway superstores from Isoceles for £705m, a deal that will effectively increase the group's gearing to 85 per cent.

Market speculation that a takeover of Ferranti might involve the participation of one or more of the UK electronics groups was rejected by one specialist, who said "STC and Racal won't go for it and GEC wouldn't be allowed to," but he said British Aerospace or even GKN could well be likely candidates.

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Expensive Hugo

The damage wrought throughout the Caribbean region (especially in Puerto Rico) by Hurricane Hugo, and the chances of further damage from a second storm, Hurricane Iris, sent a tremor through the composite insurance sector.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989, categorized by sectors such as AMERICANS, CHEMICALS, ELECTRONICS, FOODS, and others.

APPOINTMENTS

successes Dr Colin G. Tilley, who retired last month but continues as a consultant and non-executive director. The other joint managing director, Mr Robert W. Dawson, also becomes group vice president. Mr Bye was general manager of Air Products' European chemicals group, based in Holland.

Midland finance director designate

Mr Richard Debridge will be joining MIDLAND GROUP on November 1 and in due course will succeed Mr Ian Tegner on the group board as finance director. Mr Debridge moves to Midland from J.P. Morgan, where he is a managing director of Morgan Guaranty Trust Co and the general manager of its London office.

Alexander Howden senior posts

ALEXANDER HOWDEN, a subsidiary of Alexander & Alexander Services, has appointed Mr Oliver Prior as chairman of the non-marine strategic business unit (SBU), and to the company's executive committee. Mr Michael Gange becomes chairman of the special risks SBU, and joins the board. Mr Prior is responsible for international and North American business, both property and casualty, and for the captive division. Mr Gange is responsible for special risks activities, including Holmes Johnson Services, specialist banks and financial institutions, and Halford, Sheeh & Co, which handles insurances for jewellers, specie and bullion, together with personal accident and contingency insurances.

INTERNATIONAL COMMUNICATION AND DATA

INTERNATIONAL COMMUNICATION AND DATA has appointed Mr Nigel Balcombe as chairman, succeeding Mr D. L. Tager who remains a director but will devote more time to his other businesses. Mr Luke Johnson and Mr Dennis Baker have been appointed non-executive directors. Mr J. Brim, a non-executive director, is not seeking re-election at the coming annual meeting.

Other market statistics

including FT-Actuaries Share Index and London Traded Options, Page 83

Advertisement for Advantage BNP in Europe. The ad features a large image of a globe and text describing BNP's services as a top-ranking European bank. It highlights BNP's worldwide network, 24-hour service, and specialized international teleprocessing network. The BNP logo is prominently displayed at the bottom.







FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Handwritten note: 10/1/1989

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES



FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for Offshore and Overseas, and Guernsey.

OFFSHORE AND OVERSEAS

GUERNSEY (SB RECOGNISED)

JOM (SB RECOGNISED)

LUXEMBOURG (SB RECOGNISED)

JERSEY (SB)

SWITZERLAND (SB RECOGNISED)

GUERNSEY (SB)

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their performance, and details.

LONDON SHARE SERVICE

Table of London Share Service listing various funds, shares, and financial instruments.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails listing international securities.

AMERICANS

Table of Americans listing US securities.

MONEY MARKET

Bank Accounts

Table of Money Market Bank Accounts listing various banking services.

Money Market

Trust Funds

Table of Money Market Trust Funds listing various trust services.

Notes and disclaimers regarding the data provided in the tables.



Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

LONDON SHARE SERVICE

AMERICANS - Contd

Table of American stock prices including Ford Motor, General Electric, and IBM.

BUILDING, TIMBER, ROADS - Contd

Table of Building, Timber, and Roads stock prices including Bovis Lend Lease and Bovis Lend Lease.

DRAPERY AND STORES - Contd

Table of Drapery and Stores stock prices including Debenhams and Debenhams.

ENGINEERING - Contd

Table of Engineering stock prices including BAE Systems and BAE Systems.

INDUSTRIALS (Miscel.) - Contd

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

INDUSTRIALS (Miscel.) - Contd

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

CANADIANS

Table of Canadian stock prices including Alcan and Alcan.

BANKS, HP & LEASING

Table of Banks, HP & Leasing stock prices including Bank of America and Bank of America.

ELECTRICALS

Table of Electricals stock prices including British Telecom and British Telecom.

FOOD, GROCERIES, ETC

Table of Food, Groceries, Etc stock prices including Asda and Asda.

INDUSTRIALS (Miscel.) - Contd

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

INDUSTRIALS (Miscel.) - Contd

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

BEERS, WINES & SPIRITS

Table of Beers, Wines & Spirits stock prices including Carlsberg and Carlsberg.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics stock prices including ICI and ICI.

DRAPERY AND STORES

Table of Drapery and Stores stock prices including Debenhams and Debenhams.

HOTELS AND CATERERS

Table of Hotels and Caterers stock prices including Whitbread and Whitbread.

INDUSTRIALS (Miscel.)

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

INSURANCES

Table of Insurances stock prices including Aviva and Aviva.

BUILDING, TIMBER, ROADS

Table of Building, Timber, Roads stock prices including Bovis Lend Lease and Bovis Lend Lease.

ENGINEERING

Table of Engineering stock prices including BAE Systems and BAE Systems.

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INDUSTRIALS (Miscel.)

Table of Industrial (Miscellaneous) stock prices including British Petroleum and British Petroleum.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cyteline. To obtain your free Share Code Booklet ring the FT Cyteline help desk on 01-925-2128

LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Newsprint, Newsprint, Newsprint, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco, Tobacco, Tobacco, etc.

TRANSPORT

Table of share prices for Transport companies including Transport, Transport, Transport, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

FINANCE, LAND, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, Finance, Land, etc, etc.

FINANCE, LAND, etc

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MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

Central

Table of share prices for Central companies including Central, Central, Central, etc.

Components

Table of share prices for Components companies including Components, Components, Components, etc.

Garages and Distributors

Table of share prices for Garages and Distributors companies including Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

FINANCE, LAND, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, Finance, Land, etc, etc.

FINANCE, LAND, etc

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MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

Central

Table of share prices for Central companies including Central, Central, Central, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, Newspapers, Publishers, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

FINANCE, LAND, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, Finance, Land, etc, etc.

FINANCE, LAND, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, Finance, Land, etc, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

Central

Table of share prices for Central companies including Central, Central, Central, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, Paper, Printing, Advertising, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES

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Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

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Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

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Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

Central

Table of share prices for Central companies including Central, Central, Central, etc.

Regional & Irish Stocks, Traditional Options, 3-month call rates, etc.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Fed surprises with dollar sales

INTERVENTION by the US Federal Reserve took currency markets by surprise yesterday. The Fed sold an estimated \$300m at a time when the dollar was confined to a relatively narrow range in subdued trading.

News of an unchanged US consumer price index in August failed to have much effect and the seasonally adjusted annual rate of 4.8 per cent was also unchanged from last year.

The dollar closed at DM1.9510 from DM1.9530 and ¥145.80 from ¥145.80. Elsewhere, it finished at SF1.6875 from SF1.6850 and FF6.5900 from FF6.5900.

The D-Mark improved against the French franc but hit resistance at FF3.3790 and eased back to close at FF3.3775 from FF3.3770 on Monday.

Sterling benefited from the dollar's slightly hesitant start but failed to hang on to gains after the dollar bounced back from the day's lows.

UK interest rates always provide a demand for sterling but usually when there is little better alternative.

EMS EUROPEAN CURRENCY UNIT RATES table with columns for currency, rate, and change.

£ IN NEW YORK

Table showing exchange rates for £ in New York for various currencies.

STERLING INDEX

Table showing the Sterling Index for various currencies.

CURRENCY RATES

Table showing currency rates for various countries including US, UK, and others.

CURRENCY MOVEMENTS

Table showing currency movements and changes for various currencies.

OTHER CURRENCIES

Table showing rates for other currencies like Argentina, Australia, etc.

MONEY MARKETS

Caution on rates

NO CHANGE is expected in UK interest rates in the near future, but several imminent events are likely to create a mood of caution and uncertainty.

Bundesbank council - amid speculation of a rise in official rates - the near-term performance of the dollar and UK economic news, with particular emphasis on the trade figures next Tuesday.

FINANCIAL FUTURES

Volume up as mood improves

A RISE in the trading volume of short sterling on Life yesterday may be a positive indication for the contract, after a fairly lengthy period of gloom.

BASE LENDING RATES

Table showing base lending rates for various banks.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

NEW YORK MONEY RATES

Table showing New York money rates for various instruments.

LONDON MONEY RATES

Table showing London money rates for various currencies.

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FAIRBANKS FINANCIAL MORTGAGES/ REMORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? ECU loans at 10% fixed...

GRANVILLE SPONSORED SECURITIES table listing various securities with prices and yields.

JOTTER PAD advertisement for a notepad.

CROSSWORD No.7,042 Set by DANTE crossword puzzle grid.

ACROSS 1 Sweetheart who kept on sending Christmas presents (6) 2 Estimate of literary worth? (9) 3 Surrounded by cultivated mango (5) 4 Treats some knee with oil mixture (8) 5 Store between 180 and 270 degrees (4) 6 Journalist's work needs to be bang on time (9) 7 Breaker's vehicle? (9) 8 Gas main? (5,3) 9 Some proviso honoured in London (4) 10 His finance? (7) 11 He's possibly canny about stout (6) 12 Article in paper is a hoax (5) 13 Office that gives teachers a cheerful start (9) 14 Gift gives a thousand to a murderer victim (6) 15 Remarkable way to communicate (8) 16 Public schoolboys with a tension problem (8) 17 The country air (8) 18 Yelled at eccentric comedy (8) 19 The manuscript is about eastern subjects (8) 20 Found out each other's names are dangerous (8) 21 Cousin types confuse love with lust (5)

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WORLD STOCK MARKETS

Handwritten note: "No. 11 is 11.5"

Main table of world stock markets including sections for Austria, France, Germany, Italy, Sweden, Netherlands, Spain, Finland, Japan, and various regional indices.

Table for Canada stock markets, including Toronto and Montreal 4pm prices for September 19, listing various stocks and their prices.

Table for New York Dow Jones and Indices, showing Dow Jones index and various international indices for September 19, 18, 15, 14, and 1989.

Table for Tokyo - Most Active Stocks, listing stock prices and changes for Tuesday, September 19, 1989.

Advertisement for Financial Times featuring the slogan "See the world in a new light." and an image of a light fixture. Text includes: "For an illuminating view of what's going on - and why - in international business, finance and politics, you've come to the right place. The Financial Times. The FT provides eye-opening coverage of events that often escape the notice of other, less turned-on papers. That's to be expected, since 1888 the FT has been lighting the way for people who know that knowledge is power. If you're an occasional reader, make the switch - order your personal subscription today." and contact information for the U.S. and Canada.



4pm prices september 19

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, including columns for 12 Month High/Low, Dividend Yield, and various stock symbols like A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

Advertisement for Samsung Electronics featuring a computer monitor and keyboard. Text includes 'Reliable Computers', 'Renowned Monitors', and 'SAMSUNG Electronics'.

Continued on Page 57

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for High, Low, Stock, Div, Yld, and various price points.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for Stock, Div, Yld, and various price points.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for Stock, Div, Yld, and various price points.

Advertisement for GENEVA Air, featuring the slogan 'Travelling by air on business?' and listing flight routes to various international destinations.



AMERICA

Equities finish flat after late programme selling

Wall Street

A QUIET day on Wall Street saw equities ending the day virtually flat with stock prices giving up slight gains after a late round of computer-driven programme selling...

kets received some support from signs that inflation had been checked last month. August's consumer price index was unchanged in August...

Among other department store issues, Sears fell 3/4 to 44 1/2. Dillard Department Stores gained 3/4 to 37 3/4 and May Department Stores added 3/4 to 34 3/4.

UAL parent of United Airlines, gained 2 1/2 to 228 3/4. The UAL board has accepted a \$300-a-share buyout offer from a management led group.

Canada

A MID-MORNING rally fizzled out leaving prices with only a slight gain in slow trade.

The Toronto 300 composite index closed up 1.63 points to 3900.95. Declines topped advances 351 to 232 and volume added up to 30,596,000 shares compared with 19,161,000 yesterday.

Campeau Corporation resumed trading after an almost four-session halt, gaining 1/2 to 14 1/4 on 772,051 shares. Campeau's bankers agreed a C\$250m haul-out by the Reichmanns.

Activity moves to Tokyo's second section

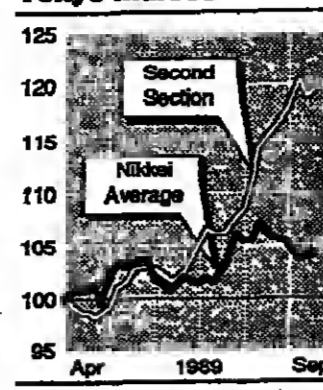
Investors look for a quick profit in smaller issues, reports Michiyo Nakamoto

RECENT upheavals in Japan have shifted stock market interest away from large volume stocks to smaller and less familiar issues, highlighting the often neglected second section of the Tokyo Stock Exchange.

While volume on the first section has been dismal throughout the summer, virtually halving from 1.09bn shares in April to 509m in August, the second section has seen turnover more than double from 8.5m shares to 22.5m in the same period.

The shift in interest is in large part due to external influences. Political turmoil which began with the Recruit share scandal, rocked the ruling Liberal Democratic Party (LDP) and culminated in the LDP's humiliating losses in nationwide elections in July...

Tokyo indices



Hirokazu Nihei, senior analyst in the Investment Advisory Department at Daiwa Securities, backing up this theme, the Japanese economy was still rising in spite of the battered yen, and companies were reporting record earnings while capital spending was still going strong.

On the second section, earnings reports were particularly good. In August, the TSE announced that a record 16 issues would be promoted to the first section from the second, an event which further highlighted the strong growth prospects of second section companies.

The market in Osaka, where even the first section OSE index includes a large number of high-technology, small to medium-sized issues, has also had a much more buoyant summer. Many promising companies, such as Nintendo, Murata Manufacturing and Omron Taisei Electronics, are from the Kansai area, where Osaka is the centre of business. The OSE index has risen from 33,133.18 on May 31 to 35,003.72 yesterday.

ASIA PACIFIC

Lack of stimulus leaves prices little changed

Tokyo

EQUITIES made a modest show of renewed vitality early yesterday, but they failed to sustain it. In the absence of new developments, share prices closed little changed in sluggish trading.

A slight recovery in the yen and the buoyancy of overnight markets produced the morning uplift. Later, index-linked selling robbed the market of its gains and the Nikkei average fell to a low of 94,358.16 before closing almost unchanged at 94,471.07, down 1.47 from Monday.

The day's high was at 94,581.02. Losses outnumbered gains by 481 to 442 while 195 issues were unchanged. Turnover at 658m shares, although still low, was an improvement over the 491m traded on Monday. The Topix index of all listed shares dipped 3.16 to 2,619.07 and, in London, the ISE/Nikkei 50 index rose 3.51 to 2,019.53.

"The market was a little brighter than it has been," said Mr Michael Law at Schroder Securities. While there has been some pessimistic talk of a collapse of the Tokyo market, most analysts are inclined to think that the correction will be moderate and short term.

For the time being, the relatively high level of short-term interest rates, and the impending closure of institutional books have kept institutions out of the market. However, they still have ample funds, and the money is expected to come back into the market to pick up stock at lower levels.

Bying was focused on smaller companies, particularly those in the housing sector, as investors expected major brokers to pick up housing issues on the theme of "building an affluent country."

SOUTH AFRICA

GOLD stocks in Johannesburg closed marginally higher yesterday in featureless trading as the bullion price remained steady.

Sekisui House topped the most active list with 24m shares and climbed Y80 to Y2,520. Daiwa House posted a Y80 rise to Y2,720 in active trading.

Tokyo Land, which belongs to the Tokyo group of companies, rose Y90 to Y1,550 during the day but closed up Y10 at Y1,550. It was third on the volumes list with 14.8m shares.

Toei, the movie producer, was popular for the fifth day in a row and closed up Y90 at Y1,510, after rising Y90 to a high of Y1,550 during the day. Investors class Toei as a leisure stock as it has a presence in video software and is diversifying into the hotel and real estate business.

Profit-taking undermined advances in the housing and real estate sector in Osaka, leading the OSE average lower by 9.54 points to 35,003.72. Volume, however, remained firm at 153m shares, compared with 106m on Monday. Sumitomo

ISRAELI shares recovered slightly yesterday after Monday's plunge of almost 6 per cent, caused by fears of a split in the coalition government over Middle East peace moves, Reuters reports from Jerusalem.

There was some buying at lows yesterday, following the fall of 5.99 per cent in the Tel Aviv free shares index on Monday, the market's busiest day for two years.

The trigger for the fall was disagreement between Prime Minister Yitzhak Shamir's party and its coalition partners over Egyptian proposals for Israel-Palestinian talks.

However, analysts said the fall was also partly a technical adjustment; shares have risen by 80 per cent in Tel Aviv so far this year.

Forestry rose Y70 to Y2,460, reflecting the rise in orders for up-market wooden houses.

Roundup

THE HIGHLIGHT of a quiet day in the Asia Pacific region was the Australian market, which showed new signs of life after moves by Bond Corp on its brewing interests.

AUSTRALIA was bucked by news of a deal over Bond Corp's brewery assets and by the overnight rise on Wall Street, offsetting fears of a record current account deficit, expected to be announced tomorrow.

The All Ordinaries index gained 10 to 1,745.9, although falls led prices by 206 to 128. Turnover picked up, with 110m shares worth A\$201m traded, compared with Monday's 71m and A\$135m.

Bond Corp lost 2 cents to 40 cents. Mr Alan Bond announced a complex deal involving the sale of his Australian brewing interests to Bell Resources and a joint venture with Lion Nathan of New Zealand. Bell Resources, of which Bond Corp owns 58 per cent, gained 8 cents to A\$1.28.

HONG KONG eased on the lack of fresh stimulus, the Hang Seng index falling 19.91 to 2,628.30. Turnover declined to HK\$717m.

Blue chips suffered from profit-taking while second-line stocks attracted some interest in the wake of Wing On's sale of 40 per cent of its department store chain to Seiyu of Japan. Wing On fell 20 cents to HK\$7.45.

SINGAPORE also fell prey to profit-taking as the Straits Times Industrial index dropped below the 1,400 level to 1,399.27, a fall of 5.24. Turnover slipped to 61m shares.

NEW ZEALAND declined in quiet trading, with the news of the joint venture between brewing group Lion Nathan and Australia's Bond Corp coming after the close. Lion Nathan shed NZ\$3 to NZ\$24.2 and the Barclays index lost 22.11 to 2,307.17.

TAIWAN was little changed, although the weighted index ended at another all-time peak of 10,679.83, up 7.75.

EUROPE

Declining dollar brings bourses mixed blessings

THE FALL in the dollar was treated as a mixed blessing on Continental bourses yesterday. Markets fearful of higher interest rates improved, but some international stocks, sensitive to prices and profit margins, were not quite so happy.

FRANKFURT took Monday's recovery a stage further, both at mid-session and the close, as the FAZ index rose 7.35 to 671.56 and the DAX index put on 9.03 to 1,514.15. Volume recovered from DM3.3bn to DM4.2bn.

The slide in the dollar from DM1.97 to just over DM1.96 yesterday was seen as the key to the recovery, lessening pressure for an increase in key interest rates at tomorrow's Bundesbank meeting.

Analysts were also cheered by the steel industry's ability to raise its prices by between DM30 and DM50 a tonne this week, reflecting the level of demand in the capital goods markets; this coincides with a machine tool fair at Hanover. Metallgesellschaft rose DM7 to DM4.76 and Thyssen gained DM4.70 to DM2.46.

Retailers were sharply higher, with the first Monday's DM19.30 to DM668.30 on the lift in sentiment engendered by immigration from East Germany. Analysts think there may be somewhat less enthusiasm today when the retail group Co op, now saved from bankruptcy, resumes dealings.

The shares closed at DM115 on September 7. In banks, Dresdner's management board chairman, Mr Wolfgang Röllner, said in West Berlin that the company's profits should hit a new record in 1989. The shares rose DM3 to DM346.50. Deutsche Bank climbed DM6.50 to DM674.50 and Commerzbank DM3.70 to DM257.

AMSTERDAM was buoyed by the insurance sector, which made small gains in active trading, although dollar-sensitive stocks declined as the US economy showed signs of recovery.

In the insurance group, Aegon added F1.30 to F114.80 and NatMed F1 to F173.60.

Amro bank opened strongly after its suspension throughout Monday, when it said it had abandoned plans to merge with Générale de Banque of Belgium, ending F1.60 higher at F185.30.

Companies reliant on US-based earnings included KLM, which lost 30 cents to F153.80, and Akzo, off 70 cents at F144.70.

The CBS tendency index gained 0.8 to 197.0 in volume said to be average to low, although above Monday's level.

PARIS slowly made its way higher throughout the day, with few features to enliven trading, although the opening CAC General index, reflecting the previous day's trading, reached a new peak.

The CAC General rose 1 point to 541.6, passing its previous record set on September 11. The CAC 40 index rose 1.73 to 1,894.44, while the OMF 50 index eased 0.06 to 538.32.

Turnover was estimated to be the less than Monday's FFr7.7bn, at about FFr2.9bn.

Pengost was active, with about 192,000 shares traded. It closed only FFr1 lower at FFr902 after slipping to FFr894 earlier. There was confusion among investors over the effect on the company of the current strikes, with some saying that the car maker was losing FFr80m a day in sales and others claiming the company had built up good stocks.

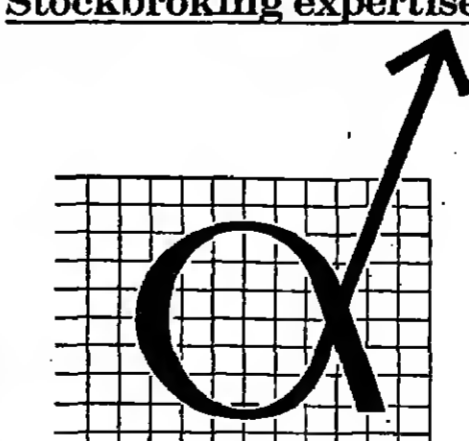
Drinks maker Perrier's share price swung between FFr1.785 and FFr1.837 before closing at FFr1.825, up FFr38. Interest was mostly speculative, following a "red hot" summer after the demand for water and other drinks in view of the heat, said an analyst.

Cie dn Midi lost FFr15 to FFr1.825.

FT-ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Tuesday September 19 1989, Monday September 18 1989, and Dollar Index. Rows list various countries and indices with their respective values and changes.

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